Nassau County
Office of Purchasing

## Staff Summary A-03-2020



| Date: <br> January 07, 2020 <br> Vendor Name: <br> Tyler-Technologles, Inc. <br> Contract Number <br> A-03-2020 <br> Contract Manager Name <br> Timothy Funaro |
| :--- |


| Proposed Legislative Action |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :---: |
|  | To | Date | Approval | Info | Other |  |
|  | Assgn Comm |  |  |  |  |  |
|  | Rules Comm |  |  |  |  |  |
|  | Full Leg |  |  |  |  |  |


| Internal Approvals |  |  |  |
| :---: | :---: | :---: | :---: |
| Date \& Init. | Approval | Date \& Init. | Approval |
| (0) | Dept. Head |  | , |
|  | Budget | gaizhno20/838 | County Atty. |
|  | Deputy C.E. | HV1 | County Exec. |
|  |  | - $/ 272020$ |  |

Narrative
Purpose: To authorize and award a purchase order for the annual software licenses, support and maintenance of the assessment IAS/ADAP'T system for the Department of Assessment and the Department of Information T'echnology.

Discussion: This is a sole source purchase. Tyler Technologies, Inc. is the proprietary owner/supplier of this software. This purchase is necessary to maintain the current technology. This is a maintenance agreement for modules related to tax billing, collections, delinquent tax, appeals management and EDMS interface. The period of this agreement runs from January 01, 2020 to December 31, 2020.

Impact on Eunding: The maximum amount authorized under this purchase order shall be Six Hundred and Five Thousand Dollars. ( $\$ 605,000.00$ ) from general funds

Recommendation: Department of Shared Services, Office of Purchasing recommends an award be given to Tyler Technologies, Inc. as a sole source for this purchase order.


INSURANCE APPROVAL:

FROM: MELISSA GALLUCCI COMMISSIONER OF SHARED SERVICES
DATE: January 07, 2020
SUBJECT: RESOLUTION-THE DEPARTMENT OF ASSESSMENT AND THE DEPARTMENT OF INFORMATION TECHNOLOGY.

THIS RESOLUTION IS RECOMMENDED BY THE COMMISSIONER OF SHARED SERVICES TO AUTHORIZE AN AWARD AND TO EXECUTE A PURCHASE ORDER IN THE AMOUNT OF SIX HUNDRED FIVE THOUSAND -DOLLARS ( $\$ 605,000$.) ON BEHALF OF THE DEPARTMENT OF ASSESSMENT AND THE DEPARTMENT OF INFORMATION TECHNOLOGY TO TYLER TECHNOLOGIES, INC. TO PROVIDE FOR ANNUAL SOFTWARE LICENSES, SUPPORT AND MAINTENANCE OF THE IAS/ADAPT SYSTEM.

THE ABOVE DESCRIBED DOCUMENT ATTACHED HERETO IS FORWARDED FOR YOUR REVIEW, APPROVAL AND SUBSEQUENT TRANSMITTAL TO THE RULES COMMITTEE FOR INCLUSION IN ITS AGENDA.


VB: gb
ENCL: (1) STAFF SUMMARY
(2) DISCLOSURE STATEMENT
(3) RESOLUTION
(4) BID SUMMARY
(5) BID PROPOSAL
(6) CERTIFICATE OF LIABILITY INSURANCE
(7) RECOMMENDATION OF AWARD
(8) POLITICAL CONTRIBUTION FORM


## A RESOLUTION AUTHORIZING THE COMMISSIONER OF SHARED SERVICES TO AWARD AND EXECUTE A PURCHASE ORDER BETWEEN THE COUNTY OF NASSAU ACTING ON BEHALF OF THE DEPARTMENT OF ASSESSMENT AND THE DEPARTMENT OF INFORMATION TECHNOLOGY, AND TYLER TECHNOLOGIES, INC.

WHEREAS, the Commissioner of Shared Services is representing to the Rules Committee that the firm, Tyler Technologies, Inc, is a sole source provider and meets all specifications for the product described in the said contract as detemined by the Commissioner of Shared Services.

RESOLVED, that the Rules Committee of the Nassau County I egislature authorizes the Commissioner of Shared Services, to award and execute the said Purchase Order with Tyler Technologies, Inc

COUNTY OF NASSAU

## POLITICAL CAMPAIGN CONTRIBUTION DISCLOSURE FORM

1. Has the vendor or any corporate officers of the vendor provided campaign contributions pursuant to the New York State Election Law in (a) the period beginning April 1, 2016 and ending on the date of this disclosure, or (b), beginning April 1,2018, the period beginning two years prior to the date of this disclosure and ending on the date of this disclosure, to the campaign committees of any of the following Nassau County elected officials or to the campaign committees of any candidates for any of the following Nassau County elected offices: the County Executive, the County Clerk, the Comptroller, the District Attorney, or any County Legislator?

YES $\square$ NO X If yes, to what campaign committee?
2. VERIFICATION: This section must be signed by a principal of the consultant, contractor or Vendor authorized as a signatory of the firm for the purpose of executing Contracts.

The undersigned affirms and so swears that he/she has read and understood the foregoing statements and they are, to his/her knowledge, true and accurate.

The undersigned further certifies and affirms that the contribution(s) to the campaign committees identified above were made freely and without duress, threat or any promise of a governmental benefit or in exchange for any benefit or remuneration.

Electronically signed and certified at the date and time indicated by:
Abigail Diaz [ABIGAIL.DIAZ@TYLERTECH.COM]
Dated: $\quad$ 11/15/2019 09:14:57 AM
Vendor: Tyler Technologies, Inc.
Title: Chief Legal Officer

## COUNTY OF NASSAU

## LOBBYIST REGISTRATION AND DISCLOSURE FORM

1. Name, address and telephone number of lobbyist(s)/lobbying organization. The term "lobbyist" means any and every person or organization retained, employed or designated by any client to influence - or promote a matter before Nassau County, its agencies, boards, commissions, department heads, legislators or committees, including but not limited to the Open Space and Parks Advisory Committee and Planning Commission. Such matters include, but are not limited to, requests for proposals, development or improvement of real property subject to County regulation, procurements. The term "lobbyist" does not include any officer, director, trustee, employee, counsel or agent of the County of Nassau, or State of New York, when discharging his or her official duties.
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James F. Capalino & Associates, Inc.
233 Broadway, Suite 710
New York, NY }1027
212-616-5810
```

2. List whether and where the person/organization is registered as a lobbyist (e.g., Nassau County, New York State):

## Registered with New York State Joint Commission on Public Ethics and New York City Office of the City Clerk

3. Name, address and telephone number of client(s) by whom, or on whose behalf, the lobbyist is retained, employed or designated:

Tyler Technologies, Inc.
5101 Tennyson Parkway
Plano, TX 75024
800-772-2260 $\times 4642$
4. Describe lobbying activity conducted, or to be conducted, in Nassau County, and identify client(s) for each activity listed. See the last page for a complete description of lobbying activities.

Representation of Tyler Technologies in connection with achieving an innovative technology solutions portfolio with Tyler Technologies' Courts \& Justice and Data \& Insights divisions and developing relationships with government agencies listed on Question 5 below.
5. The name of persons, organizations or governmental entities before whom the lobbyist expects to lobby:

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New York State Unified Court System
New York City Office of the Comptroller
New York City Department of Information Technology \& Telecommunications
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6. If such lobbyist is retained or employed pursuant to a written agreement of retainer or employment, you must attach a copy of such document; and if agreement of retainer or employment is oral, attach a written statement of the substance thereof. If the written agreement of retainer or employment does not contain a signed authorization from the client by whom you have been authorized to lobby. separately attach such a written authorization from the client.

2 File(s) Attached
7. Has the lobbyist/lobbying organization or any of its corporate officers provided campaign contributions pursuant to the New York State Election Law in (a) the period beginning April 1, 2016 and ending on the date of this disclosure, or (b), beginning April 1, 2018, the period beginning two years prior to the date of this disclosure and ending on the date of this disclosure, to the campaign committees of any of the following Nassau County elected officials or to the campaign committees of any candidates for any of the following Nassau County elected offices: the County Executive, the County Clerk, the Comptroller, the District Attorney, or any County Legislator?

YES $\square$ NO $x$ If yes, to what campaign committee? If none, you must so state:

I understand that copies of this form will be sent to the Nassau County Department of Information Technology ("IT") to be posted on the County's website.

I also understand that upon termination of retainer, employment or designation I must give written notice to the County Attorney within thirty (30) days of termination.

VERIFICATION: The undersigned affirms and so swears that he/she has read and understood the foregoing statements and they are, to his/her knowledge, true and accurate.

The undersigned further certifies and afflrms that the contribution(s) to the campaign committees listed above were made freely and without duress. threat or any promise of a governmental benefit or in exchange for any benefit or remuneration.

Electronically signed and certified at the date and time indicated by:
Abigail Diaz [ABIGAIL.DIAZ@TYLERTECH.COM]
Dated: $\quad$ 11/18/2019 10:11:18 AM

Vendor: $\quad$ Tyler Technologies, Inc.
Title: $\quad$ Chief Legal Officer

The term lobbying shall mean any attempt to influence: any determination made by the Nassau County Legislature, or any member thereof, with respect to the introduction, passage, defeat, or substance of any local legislation or resolution; any determination by the County Executive to support, oppose, approve or disapprove any local legislation or resolution, whether or not such legislation has been introduced in the County Legislature; any determination by an elected County official or an officer or employee of the County with respect to the procurement of goods, services or construction, including the preparation of contract specifications, including by not limited to the preparation of requests for proposals, or solicitation, award or administration of a contract or with respect to the solicitation, award or administration of a grant, loan, or agreement involving the disbursement of public monies; any determination made by the County Executive, County Legislature, or by the County of Nassau, its agencies, boards, commissions department heads or committees, including but not limited to the Open Space and Parks Advisory Committee, the Planning Commission with respect to the zoning, use, development or improvement of real property subject to County regulation, or any agencies, boards, commissions, department heads or committees with respect to requests for proposals, bidding, procurement or contracting for services for the County; any determination made by an elected county official or an officer or employee of the county with respect to the terms of the acquisition or disposition by the county of any interest in real property, with respect to a license or permit for the use of real property of or by the county, or with respect to a franchise, concession or revocable consent; the proposal, adoption, amendment or rejection by an agency of any rule having the force and effect of law; the decision to hold, timing or outcome of any rate making proceeding before an agency; the agenda or any determination of a board or commission; any determination regarding the calendaring or scope of any legislature oversight hearing; the issuance, repeal, modification or substance of a County Executive Order; or any determination made by an elected county official or an officer or employee of the county to support or oppose any state or federal legislation, rule or regulation, including any determination made to support or oppose that is contingent on any amendment of such legislation, rule or regulation, whether or not such legislation has been formally introduced and whether or not such rule or regulation has been formally proposed.

The term "lobbying" or "lobbying activities" does not include: Persons engaged in drafting legislation, rules, regulations or rates; persons advising clients and rendering opinions on proposed legislation, rules, regulations or rates, where such professional services are not otherwise connected with legislative or executive action on such legislation or administrative action on such rules, regulations or rates; newspapers and other periodicals and radio and television stations and owners and employees thereof, provided that their activities in connection with proposed legislation, rules, regulations or rates are limited to the publication or broadcast of news items, editorials or other comment, or paid advertisements; persons who participate as witnesses. attorneys or other representatives in public rule-making or ratemaking proceedings of a County agency, with respect to all participation by such persons which is part of the public record thereof and all preparation by such persons for such participation; persons who attempt to influence a County agency in an adjudicatory proceeding, as defined by § 102 of the New York State Administrative Procedure Act.

# Capalino+Company 

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## 2018 RETANER AGREEMENT

November 16, 2018
Eric Cullinson
Tyler Technologies Inc. 5101 Tennyson Parkway.
Plano, TX 75024
Re: Government Relations/Lobbying Retainer Agreement: Tyler Technologies Inc.

## Dear Mr. Cullinson:

This letter, when signed and returned to us (the "Agreement"), will serve as the retainer for James F. Capalino \& Associates, Inc. aka Capalino+Company (the "Consultant') to represent Tyler Technologies Inc. (the "Client") in connection with assisting the Client in achieving an innovative technology solutions portfolio with the Client's product 'Courts and Justice and Data and Insights' and developing relationships with the government agencies and officials listed below.

Our firm's engagement under the Agreement includes representation before the New York State Unified Court System, the New York City Office of the Comptroller, the New York City Department of Information Technology and Telecommunications, the New York State Office of General Services and the New York State Office of Technology.

Services. Specifically, the Consultant will assist the Client with government and community relations related to the above. The Consultant shall not engage in any business development or other services without the advance written consent of Client. Should the services expand beyond the scope of this Agreement, a separate agreement may be required andor the fee may be adjusted to be commensurate with the expanded scope.

Tom. The term of the Agreement shall commence on November 19, 2018 and continue through December 31, 2019. The term of the Agreement may be mutually extended, in writing, through the agreement of the parties. Notwithstanding the foregoing, the Agreement may be terminated by either party upon five (5) days written notice to the other party.

Compensation. As compensation for its services the Consultant will receive a monthly retainer of Seven Thousand Dollars ( $\$ 7,000.00$ ). Services will not commence until the first month's.prorated retainer of Two Thousand Eight Hundred Dollars $(\$ 2,800,00)$ is. received. Subsequently, the Consultant will submit a monthly invoice for its services to the Client and payment is due by the ${ }^{10}$ of each month. Regardless of the termination date, the minimum compensation due for the Agreement is Twenty One Thousand Dollars (\$21,000.00). In addition, the Client shall reimburse the Consultant for all reasonable out-of-pocket costs and expenses incurred by the Consultant in connection with the provision of the services, including without limitation, all lobbying registration fees, long distance telephone, facsimile, messenger, photocopying, travel, postage and other reasonable out-of-pocket costs and expenses; provided, however that all expenditures in excess of $\$ 200$ must be approved in writing and in advance by Client. Such disbursements. will be billed by the Consultant, at cost, on a monthly basis.

Legal Fees. Should it become appropriate, either during or after the term of this Agreement, for the Consultant to engage the services of any attomey to represent its interest, for collection of fees due pursuant to this Agreement or responding to inquiries from governmental agencies to the Client, or subpoenas or other judicial process or proceedings, relating to the services hereunder, the Client shall, upon demand, reimburse Consultant for any such reasonable costs.



# Capalino+Company 

Government © Commmunity Relations Strategiste

Acknowledgments. The Clent acknowledges that the Consultant has not made any representations conceming the potental success or fallure of the matters to be undertaken by the Consultant on the Client's behalf.

The Client acknowledges and agrees that it will comply with all federal, state and locai law in its dealings with the Consultant and the Consultant's employees, including but not limited to laws regarding harassment and discrimination, and that the fallure to comply with such laws may also be grounds for Immediate termination of the Consultant's relationship with the Client. The Consultant, in performing services hereunder, shall comply with all applicable laws, including but not limited to all State and local ordinances pertaining to labbyist registration and ethics. The Consultant shall defend, indemnity and hold Client hamless from any third-party claims arising out of or relating to the Consuftant's breach of its obligations under this paragraph.

Proprietary Infermation. Any proprietary information regarding, but not limited to, both parties' services and products will remain confidential uniess otherwise agreed to by the Client and the Consultant in writng. Consultant acknowledges that certain of Client's valuable, contidential and proprietary information may come into its possession. Accordingly, Consultant agrees that all such information fumished will remain the exciusive property of Client, and Consultant agrees to hold all information it oblains from or about Client in strictest confidence. Consultant also will not communicate Client's information in any form to any third party without Cliant's pror written consent. Without limiting the foregoing, the parties agree that the Confidentiality and NonDisclosure Agreement (the "NDA") execuited by the parties is incorporated herein by reference.

Entire Agreement; Modification. The Agreement completely and exclusively states the agreement of the partles regarding its subject matter. It superisedes, and is terms govem, all prior proposals, agreements or other communications between the parties, oral or written, regarding such subject matter. The Agreement may be amended only by a witten instrument signed by each of the parties hereto.

Counterparts. The Agreement may be executed in counterparts, conveyed electronically or by facsimile, each of which will be an original copy of the Agreement, with the same effect as if the original signatures were upon the same instrument.

Lobbying Requlrements. Pursuant to the requirements of the New York Clty Administrative Code, information regarding our engagement under the Agreement, and a copy of the Agreement tiself, will be registerad with the Lobbying Bureau of the Office of the City Clerk of the City of New York (the "Lobbying Bureau").

In order for the Consultant to begin lobbying on the Client's behalf, the Client is required to enroll in the e-Lobbyist system of the Lobbying Bureau. Enrollment should be completed by the Client within 5 days of the start date above in order for the Consultant to register the Client within the timeframe allowed by law. If the Consultant is unable to register the Cllent on time due to the Client's late enrollment, any late fees Incurred by the Consultant will be relmbursed by the Cilent. The Lobbying Bureau imposes a fine of $\$ 25$ per day for each day the registration is late.

As a registered lobbying client, the Client is required to file an Annual Report with the Lobbying Bureau. The Annual Report must be filed on-line by January 15th for the previous year. The Client's failure to comply with the New York City lobbying requirements will result in fines that are the responsibility of the Client.

Add|tionally; the Cllent may be registered as lobbying cilent with the New York State Jolnt Commission on Public Ethics. If so, the Client will be required to flle semi-annual reports to the State which must be submitted by July 15th of the current year for the January to June period AND by the 15th day of January for the previous year's July to December period. Failure to comply

Capalino+Company
Government \& Comunatrity-Rolatiuns Strategists
with the New York State Joint Commission on Public Ethics' lobbying requirements will result in fines that are the responsibility of the Client. The Consultant will give the Client all the information necessary in order to comply with the lobbying client requirements in a timely fashion.

If you are in agreement with the above terms and conditions for the provision of the services, please sign In the space below whereupon the Agreement shall become binding.

Sincerely,
James F. Gapalino \& Associates, Inc. Tyler Technologies. Inc.

By:


Date:


By:
Name: Andrea. Fravet
Tie: Drectuof legal anions

## CAPALINO+COMPANY

New York State , \int Commission on Public Ethics 540 Broadway<br>Albany, NY 12207<br>New York City Office of the City Clerk<br>Lobbying Bureau<br>141 Worth Street<br>New York, NY 10013

Please be advised that the Agreement between James F. Capalino \& Associates, Inc. and Tyler Technologies Inc. dated November 16, 2018 has been amended as follows:

The Client name listed on the retainer is amended from "Tyler Technologies Inc." to "Tyler Technologies, Inc"

All other terms of the Agreement remain in full force and effect.
Sincerely,

1 James F. Capalino \& Associates, Inc. Tyler Technologies, Inc.


Date:


By: Anot-2 Frovect.
Name: Andrea L. Fravert The: Director of Legal Affours Date: 112818

## PRINCIPAL QUESTIONNAIRE FORM

All questions on these questionnaires must be answered by all officers and any individuals who hold a ten percent ( $10 \%$ ) or greater ownership interest in the proposer. Answers typewritten or printed in ink. If you need more space to answer any question, make as many photocopies of the appropriate page(s) as necessary and attach them to the questionnaire.

## COMPLETE THIS QUESTIONNAIRE CAREFULLY AND COMPLETELY. FAILURE TO SUBMIT A COMPLETE QUESTIONNAIRE MAY MEAN THAT YOUR BID OR PROPOSAL WILL BE REJECTED AS NON-RESPONSIVE AND IT WILL NOT BE CONSIDERED FOR AWARD

1. Principal Name:
H. Lynn Moore, Jr.

Date of birth: 09/20/1967
Home address: 5634 Purdue Avenue


Business Address: 5101 Tennyson Parkway

| City: | Plano | State/Province/Territory: TX | Zip/Postal Code: | 75024 |
| :---: | :---: | :---: | :---: | :---: |
| Country | US |  |  |  |
| Telephone: | (972) 713-3770 |  |  |  |

Other present address(es):
City: $\qquad$
List of other addresses and telephone numbers attached
2. Positions held in submitting business and starting date of each (check all applicable)

| President Chairman of Board | 01/01/2017 | Treasurer Shareholder |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| Chief Exec. Officer | 05/09/2018 | Secretary | 10/01/2000 |
| Chief Financial Officer |  | Partner |  |
| Vice President | 10/01/2000 |  |  | (Other)


| Type | Description | Start Date |
| :--- | :--- | :--- |
| Other | Executive Vice President | $02 / 01 / 2008$ |
| Other | General Counsel | $09 / 01 / 1998$ |

3. Do you have an equity interest in the business submitting the questionnaire?

YES $X$ NO If Yes, provide details.
H. Lynn Moore, Jr. holds less than a 10\% interest. Please see attached document.

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1File(s) Uploaded:
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4. Are there any outstanding loans, guarantees or any other form of security or lease or any other type of contribution made in whole or in part between you and the business submitting the questionnaire? YES $\square$ NO $\square \mathrm{X}$ If Yes, provide details.
5. Within the past 3 years, have you been a principal owner or officer of any business or notfor-profit organization other than the one submitting the questionnaire?
YES $\square$ NO $\triangle \mathrm{X}$ If Yes, provide details.
6. Has any governmental entity awarded any contracts to a business or organization listed in Section 5 in the past 3 years while you were a principal owner or officer?
YES $\square$ NO $\triangle X$ If Yes, provide details.

NOTE: An affirmative answer is required below whether the sanction arose automatically, by operation of law, or as a result of any action taken by a government agency. Provide a detailed response to all questions checked "YES". If you need more space, photocopy the appropriate page and attach it to the questionnaire.
7. In the past (5) years, have you and/or any affiliated businesses or not-for-profit organizations listed in Section 5 in which you have been a principal owner or officer:
a. Been debarred by any government agency from entering into contracts with that agency? YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
b. Been declared in default and/or terminated for cause on any contract, and/or had any contracts cancelled for cause?
YES $\square$ NO $\quad \mathrm{X}$ If yes, provide an explanation of the circumstances and corrective action taken.
$\qquad$
c. Been denied the award of a contract and/or the opportunity to bid on a contract, including, but not limited to, failure to meet pre-qualification standards?
YES $\square$ NO $\quad \mathrm{X}$ If yes, provide an explanation of the circumstances and corrective action taken.
$\square$
d. Been suspended by any government agency from entering into any contract with it; and/or is any action pending that could formally debar or otherwise affect such business's ability to bid or propose on contract?
YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
8. Have any of the businesses or organizations listed in response to Question 5 filed a bankruptcy petition and/or been the subject of involuntary bankruptcy proceedings during the past 7 years, and/or for any portion of the last 7 year period, been in a state of bankruptcy as a result of bankruptcy proceedings initiated more than 7 years ago and/or is any such business now the subject of any pending bankruptcy proceedings, whenever initiated?
YES $\square$ NO $\square$ If 'Yes', provide details for each such instance. (Provide a detailed response to all questions check "Yes". If you need more space, photocopy the appropriate page and attached it to the questionnaire.)
9.
a. Is there any felony charge pending against you?

YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
$\square$
b. Is there any misdemeanor charge pending against you?
YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
c. Is there any administrative charge pending against you?

YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
d. In the past 10 years, have you been convicted, after trial or by plea, of any felony, or of any other crime, an element of which relates to truthfulness or the underlying facts of which related to the conduct of business? Y
YES $\square$ NO $\quad \mathrm{X}$ If yes, provide an explanation of the circumstances and corrective action taken.
e. In the past 5 years, have you been convicted, after trial or by plea, of a misdemeanor? YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.

f. In the past 5 years, have you been found in violation of any administrative or statutory charges? YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
10. In addition to the information provided in response to the previous questions, in the past 5 years, have you been the subject of a criminal investigation and/or a civil anti-trust investigation by any federal, state or local prosecuting or investigative agency and/or the subject of an investigation where such investigation was related to activities performed at, for, or on behalf of the submitting business entity and/or an affiliated business listed in response to Question 5? YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
11. In addition to the information provided, in the past 5 years has any business or organization listed in response to Question 5, been the subject of a criminal investigation and/or a civil anti-trust investigation and/or any other type of investigation by any government agency, including but not limited to federal, state, and local regulatory agencies while you were a principal owner or officer?
YES $\square$ NO $\quad \mathrm{X}$ If yes, provide an explanation of the circumstances and corrective action taken.
$\qquad$
12. In the past 5 years, have you or this business, or any other affiliated business listed in response to Question 5 had any sanction imposed as a result of judicial or administrative proceedings with respect to any professional license held?
YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
13. For the past 5 tax years, have you failed to file any required tax returns or failed to pay any applicable federal, state or local taxes or other assessed charges, including but not limited to water and sewer charges? YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.

I, H. Lynn Moore, Jr. , hereby acknowledge that a materially false statement willfully or fraudulently made in connection with this form may result in rendering the submitting business entity and/or any affiliated entities non-responsible, and, in addition, may subject me to criminal charges.

I, H. Lynn Moore, Jr. $\qquad$ , hereby certify that I have read and understand all the items contained in this form; that I supplied full and complete answers to each item therein to the best of my knowledge, information and belief; that I will notify the County in writing of any change in circumstances occurring after the submission of this form; and that all information supplied by me is true to the best of my knowledge, information and belief. I understand that the County will rely on the information supplied in this form as additional inducement to enter into a contract with the submitting business entity.

## CERTIFICATION

A MATERIALLY FALSE STATEMENT WILLFULLY OR FRAUDULENTLY MADE IN CONNECTION WITH THIS QUESTIONNAIRE MAY RESULT IN RENDERING THE SUBMITTING BUSINESS ENTITY NOT RESPONSIBLE WITH RESPECT TO THE PRESENT BID OR FUTURE BIDS, AND, IN ADDITION, MAY SUBJECT THE PERSON MAKING THE FALSE STATEMENT TO CRIMINAL CHARGES.

Tyler Technologies, Inc.
Name of submitting business
Electronically signed and certified at the date and time indicated by:
H. Lynn Moore, Jr. [LYNN.MOORE@TYLERTECH.COM]

## President and CEO

Title
11/14/2019 09:37:40 AM
Date
Finance Home Watchllsts My Portolio Screeners Markets Industries Videos News



## PRINCIPAL QUESTIONNAIRE FORM

All questions on these questionnaires must be answered by all officers and any individuals who hold a ten percent ( $10 \%$ ) or greater ownership interest in the proposer. Answers typewritten or printed in ink. If you need more space to answer any question, make as many photocopies of the appropriate page(s) as necessary and attach them to the questionnaire.

COMPLETE THIS QUESTIONNAIRE CAREFULLY AND COMPLETELY. FAILURE TO SUBMIT A COMPLETE QUESTIONNAIRE MAY MEAN THAT YOUR BID OR PROPOSAL WILL BE REJECTED AS NON-RESPONSIVE AND IT WILL NOT BE CONSIDERED FOR AWARD

1. Principal Name: John S. Marr, Jr.

Date of birth: 03/07/1960
Home address: 5 Orchard Lane
City: Falmouth $\quad$ State/Province/Territory: ME Zip/Postal Code: 04105
Country: US
Business Address:
One Tyler Drive

| City: | Yarmouth | State/Province/Territory: ME | Zip/Postal Code: | 04096 |
| :---: | :---: | :---: | :---: | :---: |
| Country | US |  |  |  |
| Telephone: | (207) 772-2260 |  |  |  |

Other present address(es):
City:
Country:
State/Province/Territory:
Zip/Postal Code:
Telephone:
List of other addresses and telephone numbers attached
2. Positions held in submitting business and starting date of each (check all applicable)

3. Do you have an equity interest in the business submitting the questionnaire?

YES X NO If Yes, provide details.
John Marr Jr. owns less than a 10\% interest. Only 1.79\% of Tyler Technologies Inc.'s shares are held by insiders. Please see attached document.

1 File(s) Uploaded:
4. Are there any outstanding loans, guarantees or any other form of security or lease or any other type of contribution made in whole or in part between you and the business submitting the questionnaire? YES $\square$ NO X If Yes, provide details.
5. Within the past 3 years, have you been a principal owner or officer of any business or notfor-profit organization other than the one submitting the questionnaire?
YES $X$ NO $\square$ If Yes, provide details.

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Handy Boat (Boat Yard and Restaurant)
215 Foreside Road
Falmouth, ME 04105
Co-Owner with wife, Rebecca Marr
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6. Has any governmental entity awarded any contracts to a business or organization listed in Section 5 in the past 3 years while you were a principal owner or officer?
YES $\square$ NO X If Yes, provide details.

NOTE: An affirmative answer is required below whether the sanction arose automatically, by operation of law, or as a result of any action taken by a government agency. Provide a detailed response to all questions checked "YES". If you need more space, photocopy the appropriate page and attach it to the questionnaire.
7. In the past (5) years, have you and/or any affiliated businesses or not-for-profit organizations listed in Section 5 in which you have been a principal owner or officer:
a. Been debarred by any government agency from entering into contracts with that agency? YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
b. Been declared in default and/or terminated for cause on any contract, and/or had any contracts cancelled for cause? YES $\square$ NO $\square$ If yes, provide an explanation of the circumstances and corrective action taken.
$\square$
c. Been denied the award of a contract and/or the opportunity to bid on a contract, including, but not limited to, failure to meet pre-qualification standards?
YES $\square$ NO $\square$ If yes, provide an explanation of the circumstances and corrective action taken.
d. Been suspended by any government agency from entering into any contract with it; and/or is any action pending that could formally debar or otherwise affect such business's ability to bid or propose on contract?
YES $\square$ NO $\square$ If yes, provide an explanation of the circumstances and corrective action taken.
8. Have any of the businesses or organizations listed in response to Question 5 filed a bankruptcy petition and/or been the subject of involuntary bankruptcy proceedings during the past 7 years, and/or for any portion of the last 7 year period, been in a state of bankruptcy as a result of bankruptcy proceedings initiated more than 7 years ago and/or is any such business now the subject of any pending bankruptcy proceedings, whenever initiated?
YES $\square$ NO $\quad \mathrm{X}$ If 'Yes', provide details for each such instance. (Provide a detailed response to all questions check "Yes". If you need more space, photocopy the appropriate page and attached it to the questionnaire.)
9.
a. Is there any felony charge pending against you?

YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
b. Is there any misdemeanor charge pending against you?

YES $\square$ NO $\quad X$ If yes, provide an explanation of the circumstances and corrective action taken.
c. Is there any administrative charge pending against you?

YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
$\qquad$
d. In the past 10 years, have you been convicted, after trial or by plea, of any felony, or of any other crime, an element of which relates to truthfulness or the underlying facts of which related to the conduct of business? Y YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
$\qquad$
e. In the past 5 years, have you been convicted, after trial or by plea, of a misdemeanor? YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
$\qquad$
f. In the past 5 years, have you been found in violation of any administrative or statutory charges? YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
10. In addition to the information provided in response to the previous questions, in the past 5 years, have you been the subject of a criminal investigation and/or a civil anti-trust investigation by any federal, state or local prosecuting or investigative agency and/or the subject of an investigation where such investigation was related to activities performed at, for, or on behalf of the submitting business entity and/or an affiliated business listed in response to Question 5?
YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
11. In addition to the information provided, in the past 5 years has any business or organization listed in response to Question 5, been the subject of a criminal investigation and/or a civil anti-trust investigation and/or any other type of investigation by any government agency, including but not limited to federal, state, and local regulatory agencies while you were a principal owner or officer?
YES $\square$ NO $\square \mathrm{X}$ If yes, provide an explanation of the circumstances and corrective action taken.
12. In the past 5 years, have you or this business, or any other affiliated business listed in response to Question 5 had any sanction imposed as a result of judicial or administrative proceedings with respect to any professional license held?
YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
13. For the past 5 tax years, have you failed to file any required tax returns or failed to pay any applicable federal, state or local taxes or other assessed charges, including but not limited to water and sewer charges? YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.

1, John S. Marr, Jr. , hereby acknowledge that a materially false statement willfully or fraudulently made in connection with this form may result in rendering the submitting business entity and/or any affiliated entities non-responsible, and, in addition, may subject me to criminal charges.
I. John S. Marr, Jr. , hereby certify that I have read and understand all the items contained in this form; that I supplied full and complete answers to each item therein to the best of my knowledge, information and belief; that I will notify the County in writing of any change in circumstances occurring after the submission of this form; and that all information supplied by me is true to the best of my knowledge, information and belief. I understand that the County will rely on the information supplied in this form as additional inducement to enter into a contract with the submitting business entity.

## CERTIFICATION

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Tyler Technologies, Inc.
Name of submitting business
Electronically signed and certified at the date and time indicated by:
John S. Marr, Jr. [JOHN.MARRJR@TYLERTECH.COM]

Executive Chairman of the Board
Title

11/26/2019 11:49:07 AM
Date

$$
\begin{aligned}
& \text { IAdd lo wal onlist } 2 \text { SVitors frond } 2 W \uparrow 10 W \uparrow 9 M \uparrow \\
& \text { Quote Lookup }
\end{aligned}
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Buy Sell


| Summary | Company Oullork | Chart | Conversalions | Siatiotios | Historcal Data | Prollie |  | Dptions | Holdars | Susialnability |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | companles' financlal history | i- - | * |  |

Alajor Holders Insider Roslar: Ins/dor Tranaactlons

| Major Holders <br> Bretkdown |  |
| :--- | :--- |
| $\mathbf{4 . 7 9 \%}$ | \% of Shares Held by All Inslder |
| $\mathbf{9 1 . 9 6 \%}$ | \% of Shares Held by Institutions |
| $\mathbf{9 3 . 6 3 \%}$ | $\%$ of Float Held by Institutions |
| 485 | Number of Institutions Holding Shares |

## Top Institutional Holders

| olde | Sthaps | Data Reported | \% Out |  |
| :---: | :---: | :---: | :---: | :---: |
| Blackrock Inc. | 4,115,153 | Sep 29, 2019 | 10.67\% | 1,080,22 |
| Vanguard Group, Inc. (The) | 3,406,704 | Jun 29, 2019 | 8.83\% | 735,91 |
| Brown Capital Management, Inc. | 2,017,133 | Jun 29, 2019 | 5.23\% | 435,74 |
| Janus Hendersan Group PLC | 1,390,587 | Jun 29, 2019 | 3.60\% | 300,39 |
| Neuberger Berman Group, LLC | 1,082,251 | Jun 29, 2019 | 2,81\% | 233,78 |
| Franklin Resources, Inc | 975,035 | Jun 29, 2019 | 2.53\% | 210,62 |
| State Street Corporation | 918,768 | Jun 29, 2019 | 2.38\% | 198,47 |
| Df Dent \& Colinc | 768,059 | Jun 29, 2019 | 1.99\% | 165,91 |
| Praesidium Investment Management Company UС | 597,482 | Jun 29, 2019 | 1.55\% | 129,06 |
| Wasatch Advisors Inc | 565,150 | Jun 29, 2049 | 1.44\% | 119,92 |
|  |  |  |  |  |
| Top Mutual Fund Holders |  |  |  |  |
| Hohlder | Shares | Dalia Repooted | \% Out | valur |
| IShares Core S\&P Midoap ETF | 1,147,424 Aug 30, 2019 2.90\% 286,663,95: |  |  |  |
| Brown Capital Management Small Company Fund | 1,004,561 | Jun 29, 20192. | 2.60\% 217,005,26i |  |
| Vanguard Total Stock Market index Fund | 998.081 | Jun 29, 20192. | 2.59\% 215,605,45i |  |
| Vanguard Small-Cap Index Fund | 931,999 | Jun 29, 20192. | 2.42\% 201,330,42: |  |
| Neuberger \& Berman Genesis Fund | 751,250 J | Jun 29, 20191. | 1.95\% 162,285,02! |  |
| Janus Henderson Research Fund | 537,731 | Jun 29, 20191. | 1.39\% 116,160,85t |  |
| Vanguard Small-Cap Growth index Fund | 533,692 | Jun 29, 20191. | 1.38\% 115,288,148 |  |
| Vanguard Extended Markel Index Fund | 528,513 J | Jun 29, 20191. | 1.37\% 114,169,37¢ |  |
| SPDR S\&P MId Cap 400 ETF Trust | 431,818 | Jul 30, 20191. | 1.12\% 100,764,731 |  |
| IShares S\&P MId Cap 400 Growth ETF | 330,897 A | Aug 30, 20190. | 0.86\% 84,888,31\% |  |

## PRINCIPAL QUESTIONNAIRE FORM

All questions on these questionnaires must be answered by all officers and any individuals who hold a ten percent ( $10 \%$ ) or greater ownership interest in the proposer. Answers typewritten or printed in ink. If you need more space to answer any questlon, make as many photocopies of the appropriate page(s) as necessary and attach them to the questionnaire.

COMPLETE THIS QUESTIONNAIRE CAREFULLY AND COMPLETELY. FAILURE TO SUBMIT A COMPLETE QUESTIONNAIRE MAY MEAN THAT YOUR BID OR PROPOSAL WILL BE REJECTED AS NON-RESPONSIVE AND IT WILL NOT BE CONSIDERED FOR AWARD

1. Principal Name: Mark Hawkins

Date of birth: $\quad 07 / 23 / 1975$
Home address: 2125 Stags Leap

| City: |  |  |
| :--- | :--- | :--- |
| Country: Celina | US | State/Province/Territory: TX_ Zip/Postal Code: 75009 |

Business Address: 5101 Tennyson Parkway

| City: | Plano | State/Province/Territory: TX | Zip/Postal Code: | 75024 |
| :---: | :---: | :---: | :---: | :---: |
| Country | US |  |  |  |
| Telephone: | (972) 713-3770 |  |  |  |

Other present address(es):
City: $\qquad$
Country:
Telephone:
List of other addresses and telephone numbers attached
2. Positions held in submitting business and starting date of each (check all applicable)


| Type | Description | Start Date |
| :--- | :--- | :--- |
| Other | Senior Vice President of Operations, Appraisal <br> \& Tax Division | $08 / 01 / 2015$ |
| Other | President, Appraisal \& Tax Division | $02 / 18 / 2019$ |

3. Do you have an equity interest in the business submitting the questionnaire?

YES $X$ NO If Yes, provide details.
Mark Hawkins owns less than a 10\% interest. Only 1.79\% of Tyler Technologies, Inc.'s shares are held by insiders. Please see attached document.

1 File(s) Uploaded:
4. Are there any outstanding loans, guarantees or any other form of security or lease or any other type of contribution made in whole or in part between you and the business submitting the questionnaire? YES $\square$ NO $\triangle \mathrm{X}$ If Yes, provide details.
5. Within the past 3 years, have you been a principal owner or officer of any business or notfor-profit organization other than the one submitting the questionnaire? YES $\square$ NO $X$ If Yes, provide details.
6. Has any governmental entity awarded any contracts to a business or organization listed in Section 5 in the past 3 years while you were a principal owner or officer? YES $\square$ NO $\square \mathrm{X}$ If Yes, provide details.

NOTE: An affirmative answer is required below whether the sanction arose automatically, by operation of law, or as a result of any action taken by a government agency. Provide a detailed response to all questions checked "YES". If you need more space, photocopy the appropriate page and attach it to the questionnaire.
7. In the past (5) years, have you and/or any affiliated businesses or not-for-profit organizations listed in Section 5 in which you have been a principal owner or officer:
a. Been debarred by any government agency from entering into contracts with that agency?

YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
b. Been declared in default and/or terminated for cause on any contract, and/or had any contracts cancelled for cause? YES $\square$ NO $\square$ If yes, provide an explanation of the circumstances and corrective action taken.
c. Been denied the award of a contract and/or the opportunity to bid on a contract, including, but not limited to, failure to meet pre-qualification standards?
YES $\square$ NO $\square$ if yes, provide an explanation of the circumstances and corrective action taken.
$\qquad$
d. Been suspended by any government agency from entering into any contract with it; and/or is any action pending that could formally debar or otherwise affect such business's ability to bid or propose on contract?
YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
8. Have any of the businesses or organizations listed in response to Question 5 filed a bankruptcy petition and/or been the subject of involuntary bankruptcy proceedings during the past 7 years, and/or for any portion of the last 7 year period, been in a state of bankruptcy as a result of bankruptcy proceedings initiated more than 7 years ago and/or is any such business now the subject of any pending bankruptcy proceedings, whenever initiated?
YES $\square$ NO $\quad X$ If 'Yes', provide details for each such instance. (Provide a detailed response to all questions check "Yes". If you need more space, photocopy the appropriate page and attached it to the questionnaire.)
9.
a. Is there any felony charge pending against you?

YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
$\square$
b. Is there any misdemeanor charge pending against you?
YES $\square$ NO $\quad \mathrm{X}$ If yes, provide an explanation of the circumstances and corrective action taken.
$\qquad$
c. Is there any administrative charge pending against you?

YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
d. In the past 10 years, have you been convicted, after trial or by plea, of any felony, or of any other crime, an element of which relates to truthfulness or the underlying facts of which related to the conduct of business? Y
YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
e. In the past 5 years, have you been convicted, after trial or by plea, of a misdemeanor? YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
f. In the past 5 years, have you been found in violation of any administrative or statutory charges? YES $\quad . .$. NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
10. In addition to the information provided in response to the previous questions, in the past 5 years, have you been the subject of a criminal investigation and/or a civil anti-trust investigation by any federal, state or local prosecuting or investigative agency and/or the subject of an investigation where such investigation was related to activities performed at, for, or on behalf of the submitting business entity and/or an affiliated business listed in response to Question 5?
YES $\square$ NO $X$ If yes, provide an explanation of the circumstances and corrective action taken.
11. In addition to the information provided, in the past 5 years has any business or organization listed in response to Question 5 , been the subject of a criminal investigation and/or a civil anti-frust investigation and/or any other type of investigation by any government agency, including but not limited to federal, state, and local regulatory agencies while you were a principal owner or officer? YES $\square$ NO $\quad \mathrm{X}$ If yes, provide an explanation of the circumstances and corrective action taken.
12. In the past 5 years, have you or this business, or any other affiliated business listed in response to Question 5 had any sanction imposed as a result of judicial or administrative proceedings with respect to any professional license held?
YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
13. For the past 5 tax years, have you failed to file any required tax returns or failed to pay any applicable federal, state or local taxes or other assessed charges, including but not limited to water and sewer charges? YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.

I, Mark Hawkins , hereby acknowledge that a materially false statement willfully or fraudulently made in connection with this form may result in rendering the submitting business entity and/or any affiliated entities non-responsible, and, in addition, may subject me to criminal charges.

1, Mark Hawkins , hereby certify that I have read and understand all the items contained in this form; that I supplied full and complete answers to each item therein to the best of my knowledge, information and belief; that I will notify the County in writing of any change in circumstances occurring after the submission of this form; and that all information supplied by me is true to the best of my knowledge, information and belief. I understand that the County will rely on the information supplied in this form as additional inducement to enter into a contract with the submitting business entity.

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Tyler Technologles, Inc.
Name of submitting business
Electronically signed and certified at the date and time indicated by:
Mark Hawkins [MARK.HAWKINS@TYLERTECH.COM]
President, Appraisal \& Tax Division
Title

11/25/2019 03:10:52 PM
Date

Tyler Technologies, Inc. (TYL)
AAdd io walchlist sevistors trend $2 W \uparrow 10 W \uparrow 9 M \uparrow$
Quote Lookup NYSE - Nasdaq Roal Time Price, Curency m USD


## Top Institutional Holders



Top Mutual Fund Holders

| Hokder | Shares | Dale Reported | \% Oul | Valu |
| :---: | :---: | :---: | :---: | :---: |
| IShares Core S\&P Midcap ETF | 1,117,424 | Aug 30, 2019 | 2.90\% | 286,663,95; |
| Brown Capital Management Small Company Fund | 1,004,561 | Jun 29, 2019 | 2.60\% | 247,005,26; |
| Vanguard Total Stock Market Index Fund | 998,081 | Juп 29, 2019 | 2.59\% | 215,605,45i |
| Vanguard Small-Cap Index Fund | 931,999 | Jun 29, 2019 | 2.42\% | 201,330,42 |
| Neuberger \& Berman Genesls Fund | 751,250 | Jun 29, 2019 | 1,95\% | 162,285,02! |
| Janus Henderson Research Fur | 537,731 | Jun 29, 2019 | 1.39\% | 116,180,65 |
| Vanguard Small-Cap Growth index Fund | 633,692 | Jun 29, 2019 | 1.38\% | 115,289,14! |
| Vanguard Extended Market Index Fund | 528,613 | Jun 29, 2019 | 1.37\% | 114,169,37\} |
| SPDR S\&P Mid Cap 400 ETF Trust | 431,818 | Jul 30, 2019 | 1.12\% | 100,764,73 |
| JShares S\&P Mid Cap 400 Growth ETF | 330,897 | Aug 30, 2019 | 0.86\% | 84,888,311 |

## PRINCIPAL QUESTIONNAIRE FORM

All questions on these questionnaires must be answered by all officers and any individuals who hold a ten percent ( $10 \%$ ) or greater ownership interest in the proposer. Answers typewritten or printed in ink. If you need more space to answer any question, make as many photocopies of the appropriate page(s) as necessary and attach them to the questionnaire.

## COMPLETE THIS QUESTIONNAIRE CAREFULLY AND COMPLETELY, FAILURE TO SUBMIT A COMPLETE QUESTIONNAIRE MAY MEAN THAT YOUR BID OR PROPOSAL WILL BE REJECTED AS NON-RESPONSIVE AND IT WILL NOT BE CONSIDERED FOR AWARD

1. Principal Name: Bryan Proctor

Date of bith: $\quad 05 / 17 / 1976$
Home address: 1021 Marywood Drive

| City: | Royal Oak | State/Province/Territory: MI | Zip/Postal Code: | 48067 |
| :---: | :---: | :---: | :---: | :---: |
| Country: | US |  |  |  |
| Business A | Iress: | ng Lake Road |  |  |
| City: | Troy | State/Province/Territory: M1 | Zip/Postal Code: | 48098 |
| Country | US |  |  |  |
| Telephone: | 2482691000 |  |  |  |

Other present address(es):
City: $\qquad$
List of other addresses and telephone numbers attached
2. Positions held in submitting business and starting date of each (check all applicable)

## President

Chairman of Board
Chief Exec. Officer Chief Financial Officer Vice President (Other)


Treasurer
Shareholder Secretary Partner

| Type | Description | Start Date |
| :--- | :--- | :--- |
| Other | President, Public Safety Division | $09 / 09 / 2019$ |

3. Do you have an equity interest in the business submitting the questionnaire?

YES $[\mathrm{X}$ NO $\square$ If Yes, provide details.
Bryan Proctor owns less than a 10\% interest. Only 1.79\% of Tyler Technologies, Inc.'s shares are held by insiders. Please see attached document.

1 File(s) Uploaded:
4. Are there any outstanding loans, guarantees or any other form of security or lease or any other type of contribution made in whole or in part between you and the business submitting the questionnaire? YES $\square$ NO $\triangle$ If Yes, provide details.
5. Within the past 3 years, have you been a principal owner or officer of any business or notfor-profit organization other than the one submitting the questionnaire?
$\mathrm{YES} \square$ NO X If Yes , provide details.
6. Has any governmental entity awarded any contracts to a business or organization listed in Section 5 in the past 3 years while you were a principal owner or officer?
YES $\square$ NO $\triangle \mathrm{X}$ If Yes, provide details.

NOTE: An affirmative answer is required below whether the sanction arose automatically, by operation of law, or as a result of any action taken by a government agency. Provide a detailed response to all questions checked "YES". If you need more space, photocopy the appropriate page and attach it to the questionnaire.
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d. Been suspended by any government agency from entering into any contract with it; and/or is any action pending that could formally debar or otherwise affect such business's ability to bid or propose on contract?
YES $\square$ NO X If yes, provide an explanation of the circumstances and corrective action taken.
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YES $\square$ NO $\quad \mathrm{X}$ If 'Yes', provide details for each such instance. (Provide a detailed response to all questions check "Yes". If you need more space, photocopy the appropriate page and attached it to the questionnaire.)
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a. Is there any felony charge pending against you?

YES $\square$ NO $\quad \mathrm{X}$ If yes, provide an explanation of the circumstances and corrective action taken.
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YES $\square$ NO $\quad \mathrm{X}$ If yes, provide an explanation of the circumstances and corrective action taken.
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I, Bryan Proctor , hereby acknowledge that a materially false statement willfully or fraudulently made in connection with this form may result in rendering the submitting business entity and/or any affiliated entities non-responsible, and, in addition, may subject me to criminal charges.
I. Bryan Proctor , hereby certify that I have read and understand all the items contained in this form; that I supplied full and complete answers to each item therein to the best of my knowledge, information and belief; that I will notify the County in writing of any change in circumstances occurring after the submission of this form; and that all information supplied by me is true to the best of my knowledge, information and belief. I understand that the County will rely on the information supplied in this form as additional inducement to enter into a contract with the submitting business entity.

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Tyler Technologies, Inc.
Name of submitting business
Electronically signed and certified at the date and time indicated by:
Bryan Proctor [BRYAN.PROCTOR@TYLERTECH.COM]
President, Public Safety Division
Title

11/21/2019 09:18:15 AM
Date

Tyler Technologies, Inc. (TYL)

Qucte Lookup
NYSE - Nasdaq Roal Time Price, Currancy in USD


Major Holders Insides Roster Inisider Transactlons

| Major Holders Breakdown |  |
| :---: | :---: |
|  |  |
| 1.79\% | \% of Shares Held by All Insider |
| 91.96\% | \% of Shares Held by Institutions |
| 63.63\% | \% of Float Held by Institutions |
| 465 | Number of Institutions Holding Shares |

## Top Instututional Holders

| Hodder | Shame | Dala Reportad | \% out |  |
| :---: | :---: | :---: | :---: | :---: |
| Blackrock Ine. | 4,115,153 | Sep 29, 2019 | 10.67\% | 1,080,22 |
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| Neuberger Berman Group, LLC | 1,082,251 | Jun 29, 2019 | 2.81\% | 233,78 |
| Franklin Resources, Inc | 975,035 | Jun 29, 2019 | 2.53\% | 210,62 |
| State Street Corporation | 918,768 | Jun 29, 2019 | 2,38\% | 198,47 |
| Df Dent \& Coline | 768,059 | Jun 29, 2019 | 1.99\% | 165,91 |
| Praesidium Investment Management Company LLC | 597,482 | Jun 29, 2019 | 1.55\% | 129,06 |
| Wasatch Advisors Inc | 556,150 | Jun 29, 2019 | 1.44\% | 119,92 |

Top Mutual Fund Holders

| Hobler | Shares | Date Raporind | \% Out | Value |
| :---: | :---: | :---: | :---: | :---: |
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| Brown Capltal Management Small Company Fund | 1,004,561 | Jun 29, 2019 | 2.60\% | 217,005,26i |
| Vanguard Total Stook Market Index Fund | 998.081 | Jun 29, 2019 | 2.59\% | 215,605,45i |
| Vanguard Small-Cap Index Fund | 931,999 | Jun 29, 2019 | 2.42\% | 201,330,42: |
| Neuberger \& Berman Genesls Fund | 751,250 | Jun 29, 2019 | 1.95\% | 162,285,02t |
| Janus Henderson Research Fund | 537,731 | Jun 29, 2018 | 1.39\% | 116,160,65 |
| Vanguard Small-Cap Growth index Fund | 633,692 | Jun 29, 2019 | 1.38\% | 115,288,141 |
| Vanguard Extended Market Index Fund | 528,513 | Jun 29, 2019 | 1.37\% | 114,169,37t |
| SPDR S\&P Mld Cap 400 ETF Trust | 431,816 | Jul 30, 2019 | 1.12\% | 100,764,73 |
| IShares S\&P Mid Cap 400 Growth ETF | 330,897 | Aug 30, 2019 | 0.86\% | 84,888,311 |

## Business History Form

The contract shall be awarded to the responsible proposer who, at the discretion of the County, taking into consideration the reliability of the proposer and the capacity of the proposer to perform the services required by the County, offers the best value to the County and who will best promote the public interest.

In addition to the submission of proposals, each proposer shall complete and submit this questionnaire. The questionnaire shall be filled out by the owner of a sole proprietorship or by an authorized representative of the firm, corporation or partnership submitting the Proposal.

NOTE: All questions require a response, even if response is "none" or "not-applicable." No blanks.
(USE ADDITIONAL SHEETS IF NECESSARY TO FULLY ANSWER THE FOLLOWING QUESTIONS).
Date:
11/15/2019

1) Proposer's Legal Name: Tyler Technologies, Inc.
2) Address of Place of Business: 5101 Tennyson Parkway City: Plano State/Province/Territory: TX Zip/Postal Code: 75024

Country: $\qquad$
3) Mailing Address (if different):
$\qquad$ State/Province/Territory: $\qquad$ Zip/Postal Code: $\qquad$
Country: $\qquad$
Phone:
Does the business own or rent its facilities? Own
If other, please provide details:
4) Dun and Bradstreet number: 041089293
5) Federal I.D. Number: 752303920
6) The proposer is a: Corporation (Describe) $\qquad$
7) Does this business share office space, staff, or equipment expenses with any other business? YES $\square$ NO X If yes, please provide details:
8) Does this business control one or more other businesses?

YES X NO $\square$ If yes, please provide details:

| Tyler Technologies A\&T Services, LLC (Delaware LLC) - wholly owned subsidiary of Tyler Technologies, Inc. |
| :--- |
| Socrata, Inc. - wholly owned subsidiary of Tyler Technologies, Inc. |
| Micropact Holdings, Inc. - wholly owned subsidiary of Tyler Technologies, Inc. |
| Tyler Technologies Australia PTY LTD - wholly owned subsidiary of Tyler Technologies, Inc. |
| Tyler Foundation - non-profit charitable organization funded by Tyler Technologies, inc. |

9) Does this business have one or more affiliates, and/or is it a subsldiary of, or controlled by, any other business? YES $X$ NO $\square$ If yes, please provide details:
Tyler Technologies A\&T Services, LLC (Delaware LLC) - wholly owned subsidiary of Tyler Technologies, Inc. Socrata, Inc. - wholly owned subsidiary of Tyler Technologies, Inc.
Micropact Holdings, Inc. - wholly owned subsidiary of Tyler Technologies, Inc.
Tyler Technologies Australia PTY LTD - wholly owned subsidiary of Tyler Technologies, Inc.
Tyler Foundation - non-profit charitable organization funded by Tyler Technologies, Inc.
10) Has the proposer ever had a bond or surety cancelled or forfeited, or a contract with Nassau County or any other government entity terminated?
YES $X$ NO $\square$ If yes, state the name of bonding agency, (if a bond), date, amount of bond and reason for such cancellation or forfeiture: or details regarding the termination (if a contract). Please see attached file titled Tyler Technologies Terminations.

1 File(s) Uploaded:
11) Has the proposer, during the past seven years, been declared bankrupt?

YES $\square$ NO $\triangle$ If yes, state date, court jurisdiction, amount of liabilities and amount of assets
12) In the past five years, has this business and/or any of its owners and/or officers and/or any affiliated business, been the subject of a criminal investigation and/or a civil anti-trust investigation by any federal, state or local prosecuting or investigative agency? And/or, in the past 5 years, have any owner and/or officer of any affiliated business been the subject of a criminal investigation and/or a civil anti-trust investigation by any federal, state or local prosecuting or investigative agency, where such investigation was related to activities performed at, for, or on behalf of an affiliated business.
YES $\square$ NO $X$ If yes, provide details for each such investigation, an explanation of the circumstances and corrective action taken.
13) In the past 5 years, has this business and/or any of its owners and/or officers and/or any affiliated business been the subject of an investigation by any government agency, including but not limited to federal, state and local regulatory agencies? And/or, in the past 5 years, has any owner and/or officer of an affiliated business been the subject of an investigation by any government agency, including but not limited to federal, state and local regulatory agencies, for matters pertaining to that individual's position at or relationship to an affiliated business.
YES $\square$ NO $\quad \mathrm{X}$ If yes, provide details for each such investigation, an explanation of the circumstances and corrective action taken.
14) Has any current or former director, owner or officer or managerial employee of this business had, either before or during such person's employment, or since such employment if the charges pertained to events that allegedly occurred during the time of employment by the submitting business, and allegedly related to the conduct of that business:
a) Any felony charge pending?

YES $\square$ NO X If yes, provide details for each such investigation, an explanation of the circumstances and corrective action taken.
b) Any misdemeanor charge pending?
$\square$ NO $X$ If yes, provide details for each such investigation, an explanation of the circumstances and corrective action taken.
c) In the past 10 years, you been convicted, after trial or by plea, of any felony and/or any other crime, an element of which relates to truthfulness or the underlying facts of which related to the conduct of business? YES $\quad \ldots$ NO $\square$ If yes, provide details for each such investigation, an explanation of the circumstances and corrective action taken.
d) In the past 5 years, been convicted, after trial or by plea, of a misdemeanor? YES $\square$ NO $X$ If yes, provide details for each such investigation, an explanation of the circumstances and corrective action taken.
e) In the past 5 years, been found in violation of any administrative, statutory, or regulatory provisions? YES $\square$ NO X If yes, provide details for each such investigation, an explanation of the circumstances and corrective action taken.
15) In the past (5) years, has this business or any of its owners or officers, or any other affiliated business had any sanction imposed as a result of judicial or administrative proceedings with respect to any professional license held?
YES $\square$ NO $\quad \mathrm{X}$ If yes, provide details for each such investigation, an explanation of the circumstances and corrective action taken.
16) For the past (5) tax years, has this business failed to file any required tax returns or failed to pay any applicable federal, state or local taxes or other assessed charges, including but not limited to water and sewer charges? YES $\qquad$ NO $X$ If yes, provide details for each such year. Provide a detailed response to all questions checked 'YES'. If you need more space, photocopy the appropriate page and attach it to the questionnaire.

17 Conflict of Interest:
a) Please disclose any conflicts of interest as outlined below. NOTE: If no conflicts exist, please expressly state "No conflict exists."
(i) Any material financial relationships that your firm or any firm employee has that may create a conflict of interest or the appearance of a conflict of interest in acting on behalf of Nassau County.
No conflict exists.
(ii) Any family relationship that any employee of your firm has with any County public servant that may create a conflict of interest or the appearance of a conflict of interest in acting on behalf of Nassau

County.
No conflict exists.
(iii) Any other matter that your flrm belleves may create a conflict of interest or the appearance of a conflict of interest in acting on behalf of Nassau County.
No conflict exists.
b) Please describe any procedures your firm has, or would adopt, to assure the County that a conflict of interest would not exist for your firm in the future.
Please see attached Tyler Technologies' Code of Business Conduct and Ethics.
1 File(s) Uploaded:
A. Include a resume or detailed description of the Proposer's professional qualifications, demonstrating extensive experience in your profession. Any prior similar experiences, and the results of these experiences, must be identified.

Have you previously uploaded the below information under in the Document Vault?
YES $\square$ NO $\square$
Is the proposer an individual?
YES $\square$ NO $\square$ Should the proposer be other than an individual, the Proposal MUST include:
i) Date of formation;

03/14/1990
ii) Name, addresses, and position of all persons having a financial interest in the company, including shareholders, members, general or limited partner. If none, explain.

No individuals with a financial interest in the company have been attached.
1 File(s) Uploaded:
iii) Name, address and position of all officers and directors of the company. If none, explain.

No officers and directors from this company have been attached.
1 File(s) Uploaded:
iv) State of incorporation (if applicable);

DE
v) The number of employees in the firm;

5291
vi) Annual revenue of firm;

2055089
vii) Summary of relevant accomplishments

Please see attached file titled Tyler Technologies Accomplishments.

2 File(s) Uploaded:
viii) Copies of all state and local licenses and permits.

1 File(s) Uploaded:
B. Indicate number of years in business.

29
C. Provide any other information which would be appropriate and helpful in determining the Proposer's capacity and reliability to perform these services.
Please see attached 2018 Annual Report.
1 File(s) Uploaded:
D. Provide names and addresses for no fewer than three references for whom the Proposer has provided similar services or who are qualified to evaluate the Proposer's capability to perform this work.

Company Fairfax County, Virginia
Contact Person Mr. Howard Goodie, Director Real Estate Division
Address Department of Tax Administration, 1200 Government Center Parkway 357
City
Country
Telephone (703) 324-4803
Fax\#
(703) 324-4935

E-Mail Address howard.goodie@fairfaxcounty.gov

| Company | Clermont County, Ohio |  |  |
| :---: | :---: | :---: | :---: |
| Contact Person | Ms. Linda Fraley, Auditor |  |  |
| Address | 101 East Main Street |  |  |
| City | Batavia | State/Province/Territory | OH |
| Country |  |  |  |
| Telephone | (513) 732-7150 |  |  |
| Fax\# | (513) 732-7226 |  |  |
| E-Mail Address | Ifraley@clermontcountyohio.gov |  |  |



1, Abigail Diaz , hereby acknowledge that a materially false statement willfully or fraudulently made in connection with this form may result in rendering the submitting business entity and/or any affiliated entities non-responsibie, and, in addition, may subject me to criminal charges.

I, Abigail Diaz , hereby certify that I have read and understand all the items contained in this form; that I supplied full and complete answers to each item therein to the best of my knowledge, information and belief; that I will notify the County in writing of any change in circumstances occurring after the submission of this form; and that all information supplied by me is true to the best of my knowledge, information and belief. I understand that the County will rely on the information supplied in this form as additional inducement to enter into a contract with the submitting business entity.

## CERTIFICATION

A MATERIALLY FALSE STATEMENT WILLFULLY OR FRAUDULENTLY MADE IN CONNECTION WITH THIS QUESTIONNAIRE MAY RESULT IN RENDERING THE SUBMITTING BUSINESS ENTITY NOT RESPONSIBLE WITH RESPECT TO THE PRESENT BID OR FUTURE BIDS, AND, IN ADDITION, MAY SUBJECT THE PERSON MAKING THE FALSE STATEMENT TO CRIMINAL CHARGES.

Name of submitting business: Tyler Technologies, Inc.
Electronically signed and certified at the date and time indicated by:
Abigail Diaz [ABIGAIL.DIAZ@TYLERTECH.COM]
Chief Legal Officer
Title
11/15/2019 11:26:54 AM
Date

On average, Tyler Technologies adds eleven (11) new clients each week and has a ninety-eight percent (98\%) client retention rate.

Tyler Technologies' Appraisal \& Tax Division has in the past five (5) years had one (1) Appraisal \& Tax Division software client opt to terminate its relationship with Tyler Technologies for reasons other than non-appropriation or non-renewal. That decision was mutually agreed to by Tyler Technologies without either party admitting liability. That client, and the year in which the termination took effect is:

- 2014
- Adams County, NE (Orion) - Adams County had multiple contracts with Tyler. In 2014, the County pursued termination under the contractual "termination for cause" provision. Tyler did not concede that a for-cause termination was appropriate, but agreed to the termination. The County remains a Tyler customer on other Orion modules.

In the past five (5) years, five (5) New World Public Safety clients have opted to terminate their relationship with Tyler for reasons other than non-appropriation or non-renewal. That decision was mutually agreed to by Tyler without either party admitting liability. Those clients, and the year in which the termination took effect, are:

- 2016
- Great Falls, MT (remains an EnerGov \& NWERP Customer)
- O'Fallon, IL. (remains a Tyler Customer on other software)
- 2019
- Clayton Count, GA (Odyssey, SoftCode, Eagle and NWPS; remains a Brazos, e-Filing, Munis and A\&T Client)
- Anthony, NM (NWPS only; remains an LGD Customer)
- Sacramento Regional Public Safety Communications Center, CA


# Code of Business Conduct and Ethics <br> of <br> Tyler Technologies, Inc. 

Tyler Technologies, Inc. ("Tyler") expects all officers, directors, and employees to exercise the highest degree of professional business ethics in all actions they undertake on behalf of Tyler. Accordingly, Tyler expects its officers, directors, and employees to act at all times in accordance with the policies outlined herein. These policies apply to all officers, directors, and employees, including, without limitation, Tyler's principal executive officer, principal financial officer, principal accounting officer, and all persons performing similar functions.

Any employee who has questions regarding these policies should contact their HR representative or Tyler's chief human resources officer. An employee should immediately report any violations of these policies to Tyler's chief human resources officer. The policies in this Code of Business Conduct and Ethics will be strictly enforced. Tyler will take appropriate disciplinary action with respect to those involved in any violations of these policies, including, where appropriate, dismissal. Tyler will not retaliate against an employee for reporting violations. This Code of Business Conduct and Ethics is not intended to affect the status of any employee or to enhance or diminish any employee's contract rights or rights under otherwise applicable law.

## Anonymous Reporting of Accounting or Auditing Concerns

If any employee has any concerns about any accounting, auditing, internal audit controls, or related matter, they are encouraged to bring the matter to the attention of Tyler's audit committee chairperson. The audit committee is composed of three (3) or more members of Tyler's board of directors and assists the board in fulfilling its oversight responsibility to Tyier's stockholders, potential stockholders, the investment community, and others relating to Tyler's financial statements, financial reporting, and processes. The audit committee chairperson can be contacted in any of the following ways:

1. By phone at (866) $376-4128$
2. By Internet at http://www.openboard.info/tyl
3. By mail at Tyler Technologies, Inc., Board of Directors, Audit Committee Chairperson, 5101 Tennyson Parkway, Plano, TX 75024.

Reports regarding accounting, auditing, or related matters will be kept strictly confidential. In addition, the employee or other person raising the issue is under no obligation to reveal their identity in connection with the reporting process. Please reference Tyler's Whistleblower Policy for additional information, including how to maintain anonymity in reporting.

## Introduction and Purpose

This Code of Business Conduct and Ethics is designed to deter wrongdoing and promote the following:

- Honest and ethical conduct, including ethical handling of actual or apparent conflicts of interest between personal and professional relationships;
- Avoidance of conflicts of interest, including disclosure to the appropriate person identified herein of any material transaction or relationship that reasonably could be expected to give rise to such a conflict;
- Full, fair, accurate, timely, and understandable disclosure in reports and documents that Tyler files with, or submits to, the Securities and Exchange Commission and in other public communications by Tyler;
- Compliance with applicable governmental laws, rules, and regulations;
- Prompt internal reporting to the appropriate person identified herein of any violations of this Code of Business Conduct and Ethics; and
- Accountability for adherence to the policies contained in this Code of Business Conduct and Ethics.


## General Principles for Business Conduct

- Tyler and its employee shall comply with all applicable legal requirements of any federal, state, local, or foreign jurisdiction where Tyler conducts business.
- The use of any Tyler assets for any unlawful or improper purpose is strictly prohibited.
- No undisclosed fund or asset shall be established or maintained for any purpose.

No false or misleading entries shall be made for any reason in Tyler's books, records, or other financial documents, or in any materials prepared for or submitted to Tyler's accountants or independent auditors, and no employee shall engage in any arrangement that results in such prohibited act. In addition, all employees dealing with or providing information or documentation to Tyler's accountants or independent auditors must provide complete and accurate information, and must immediately report any request, suggestion, or threat that they do otherwise to the chairperson of the Tyler audit committee, as outlined above under "Anonymous Reporting of Accounting or Auditing Concerns."

Just as Tyler expects all employees to speak honestly to clients, potential clients, and vendors, Tyler also expects all employees to display the same integrity in anything they write, whether for internal or external use. Therefore, all internal records, memoranda, and other documents must be accurate, complete, and truthful and must be maintained in that condition without any alteration, falsification, omission, or other change that would mislead someone reviewing the record about its original contents or meaning. Any employee who is asked or directed to engage in such prohibited conduct should immediately report it to their HR representative or Tyler's chief human resources officer, or if it concerns questionable accounting or auditing
matters, to the chairperson of the Tyler audit committee, as outlined above under "Anonymous Reporting of Accounting or Auditing Concerns."

Retaliation against any employee as a result of their bringing forward any questions, concerns, or complaints about accounting or auditing matters, recording of information, record retention, or any other matter concerning the honesty and integrity of Tyler's operations or financial reporting is strictly prohibited. Similarly, retaliation is prohibited against any employee who provides accurate information to any law enforcement agency about the commission of any state or federal offense. Any employee who feels that they have been retaliated against or threatened with retaliation for these reasons should immediately report it to Tyler's chief human resources officer, or if it concerns questionable accounting or auditing matters, to the chairperson of the Tyler audit committee, as outlined above under "Anonymous Reporting of Accounting or Auditing Concerns."

No payment on behalf of Tyler shall be approved without adequate supporting documentation or made with the intention or understanding that any part of such payment is to be used for any purpose other than as described by the documentation supporting the payment.

No Tyler confidential information shall be used or revealed within or outside of Tyler without proper authorization and purpose.

The use of Tyler employees, materials, or equipment for personal purposes is strictly prohibited, unless specifically authorized.

Compliance with established internal control procedures is required at all times.

## Political Activities and Contributions

Tyler will not make any contribution to or for any political party, committee, or candidate for any public office. Any employee requested by another employee to contribute Tyler funds to a political party, committee, or candidate for public office should decline to do so and promptly notify their human resources representative or Tyler's chief human resources officer of the details of any such request.

## Payments to Government Officials and Personnel

Tyler's relationships with governmental agencies and their personnel in any federal, state, local, or foreign jurisdiction where Tyler conducts business shall be conducted so that full disclosure of the conduct will not impugn or jeopardize Tyler's integrity or reputation. Accordingly, payments to government personnel, including gifts of substantial value or lavish entertainment, is strictly prohibited, whether the payment is made from personal funds or assets or those of Tyler, and whether made directly or indirectly through consultants, advisors, suppliers, clients, or other third parties.

## Use of Agents and Others to Assist in Obtaining and Performing Contracts

From time to time, Tyler may elect to use special consultants, distributors, representatives, and agents to assist in obtaining or performing contracts. These representatives must be bona fide professional individuals or organizations, they must render bona fide services, and their compensation must be limited to a reasonable fee for their services. A representative may not be employed by Tyler if they are connected directly or indirectly to the prospective client or to an official or agent of a prospective client.

## Conflicts of Interest

Tyler expects the undivided loyalty of its employees in the conduct of business. It is important that employees be free from any firancial interests or other relationships that might conflict with the best interests of Tyler. Accordingly, each employee shall avoid any investment or other interest in any business that would conflict with the proper performance of their duties or responsibilities for Tyler, or which might interfere with their independence of judgment with respect to the transactions between Tyler and such other business.

While it is impossible to enumerate all situations in which possible conflicts might arise, the following are some examples:

- To give or receive gifts of more than token value that are in any way connected with the business relationship;
- To lend or borrow money or other assets from individuals or concerns that do business with or compete against Tyler, except banks and other financial institutions;
- To serve as an officer, director, employee, or consultant of, or receive any income from any enterprise doing business with or competing against Tyler, or seeking to do so, or to own an interest in or engage in the management of an organization providing services or products to Tyler, or to which Tyler sells, or with which Tyler competes, except when such interest (1) comprises publicly traded securities listed on a national securities exchange, NASDAQ, or the OTC margin list and (2) is not in excess of $5 \%$ of the securities of such company;
- To accept compensation from outsiders for services for which the employee is being paid by Tyler;
- To speculate or deal in materials, equipment, supplies, products, lands, leases, or property purchased or sold by Tyler, or for which negotiations to purchase, acquire, or sell are pending or may reasonably be anticipated, or to receive (other than from Tyler) any compensation, bonus, or commission in connection with any transaction relating to Tyler's business;
- To knowingly cause, directly or indirectly, Tyler to enter into a business transaction with a close relative of a Tyler employee or business enterprise of such relative;
- To knowingly buy or sell for the employee's own account or the account of a relative of a Tyler employee any security or other interest which Tyler may be considering buying or selling, or has decided to buy or sell, until Tyler's decision has been completely executed and publicly announced; and/or
- To transmit any knowledge of any consideration or decisions of any information that might be prejudicial to the interests of Tyler to any person, except as may be necessary for the proper discharge of the employee's responsibilities on behalf of Tyler.

If an employee finds that they have, or are considering the assumption of, a financial interest or outside relationship that might involve a conflict of interest, or if the employee has any doubt as to the proper application of this policy, they should promptly make all facts known to Tyler's chief human resources officer and refrain from any exercise of responsibility in any manner that might reasonably be considered to be affected by such adverse interest.

## Protection of Confidential or Proprietary Information

Tyler's confidential and proprietary information is vital to its current operations and future success. Each employee shall use reasonable care to protect or otherwise prevent the unauthorized disclosure of such information. In no event shall confidential information be disclosed or revealed within or outside Tyler without proper authorization or a permitted purpose. If an employee is uncertain whether certain information should be treated as confidential, the employee should presume that such information is confidential and not disclose it without confirmation that there is proper authorization or a permitted purpose.

By way of example, confidential or proprietary information includes information relating to Tyler's business methods, business plans, research, development, inventions, databases, systems, systems designs, technology, intellectual property, know-how, management, business development, operations, products, services, pricing strategies, client sources, employee records, terms and conditions of arrangements of any business or clients, client lists, methods of competing, financial statements, financial projections, financing methods, and other proprietary information.

## Prohibition Against Insider Trading

Insider trading is the trading of Tyler stock while in possession of material "inside" or nonpublic information. This includes the purchase or sale of Tyler stock on the open market through a stockbroker of your choice or through an online brokerage account, the exercise of stock options and corresponding sale of the underlying stock, the sale of stock acquired through Tyler's Employee Stock Purchase Plan (following the applicable holding periods), or the short sale of Tyler stock. The prohibition against trading other than during the trading window also encompasses the fulfillment of "limit orders" placed with a broker, and the brokers with whom any such limit order is placed must be so instructed at the time it is placed. The prohibition does not, however, include the purchase of stock under the Employee Stock Purchase Plan pursuant to previously authorized payroll deductions.

In addition to the prohibition against trading, it is also a violation of the federal securities laws to disclose (or tip) material nonpublic information to another person who subsequently uses that information to their profit.

## What is "material nonpublic information?"

In general, information is "material" if its disclosure to the public would affect an investor's decision to purchase or sell Tyler stock. It is difficult to describe all the types of material nonpublic information a Tyler employee may possess that could cause problems with trading or tipping others to trade Tyler stock. Some examples of material nonpublic information about Tyler include information or knowledge about the following events:

- Tyler's quarterly or annual earnings or other important financial information;
- Changes in previously disclosed financial information, including earnings estimates;
- Tyler has suffered, or is about to suffer, extraordinary losses or costs;
- Tyler has realized, or is about to realize, extraordinary earnings;
- Tyler is making changes in previously disclosed financial information;
- Tyler has entered into, or is about to enter into, an important contract with a client, or that such a contract has been terminated or is about to be terminated;
- A merger, acquisition, or takeover;
- Acquisition or sale of a company, a division, or a significant amount of assets;
- Tyler plans to declare stock splits, stock dividends, or cash dividends;
- Tyler becomes a party to major litigation;
- Tyler is making significant changes in management;
- Tyler plans to make significant changes in operations; and/or
- Tyler has achieved a milestone.

In most cases, employees should presume that information concerning any of these events is material. If an employee has any questions about what information is material, or whether the information has been disclosed to the public, they should contact Tyler's chief legal officer.

## General Trading Limitations

All employees, officers, and directors must comply with the following restrictions:

1. They may not buy or sell Tyler stock during the period beginning on the first business day after the end of each fiscal quarter through the close of trading on the second full business day after release of the quarter's operating results to the public. This blackout period is intended to remove any appearance that you may have traded based on material nonpublic information concerning the financial results.
2. If, during times other than the blackout period referred to above, they possess material information (good or bad) that is unknown to the general public (in other words, information that they have not read in the newspaper, Tyler's press releases, or annual or quarterly reports, or seen publicly displayed on the bulletin boards around Tyler's facilities), then they are prohibited from buying or selling Tyler stock until after the close of trading on the second full business day after such material information has been released to the public.
3. They are prohibited from sharing material nonpublic information with others (friends, family, stock brokers, strangers) that buy or sell our stock or recommending that they trade or hold Tyler stock based on the material nonpublic information or at any time when the employee, officer, or director possesses material nonpublic information.
4. They may not give material nonpublic information to others, even if they are not buying or selling Tyler stock, without Tyler's permission. In other words, they may not give this information except where it is required in the performance of duties as an employee, officer, or director of Tyler and they have permission to do so.

These restrictions also apply to family members and others living in the household of the employee, officer, or director.

These general trading limitations are based upon U.S. securities laws. Compliance with these general rules should mean compliance with applicable U.S. laws, as well as the regulations of the New York Stock Exchange.

## Property Rights

During and subsequent to employment by Tyler, an employee must disclose to Tyler all ideas, concepts, inventions, improvements, and discoveries, including those related to software, and any and all writings including those related to software, regardless of the media that are conceived, made, or reduced to practice by the employee, provided that such ideas, concepts, inventions, improvements, and discoveries arise from or relate to work done for or on behalf of Tyler, relate to Tyler's business, involve the employee's use of Tyler equipment, facilities, or time, or arise out of any information received regarding Tyler's business. It is each employee's responsibility to fully disclose to Tyler as promptly as available all information known or possessed by the employee concerning these property rights. Where appropriate, ideas or questions should be directed to Tyler's chief legal officer for patent, copyright, trademark, or trade secret protection.

Tyler Technologies' Appraisal \& Tax Division provides systems and software that automate the appraisal and assessment of real and personal property, including record keeping, mass appraisal, inquiry and protest tracking, appraisal and tax roll generation, tax statement processing and electronic state-level reporting. These systems are image and video-enabled to facilitate the storage of and access to the many property-related documents and for the online storage of digital photographs of properties for use in defending values in protest situations. Other related tax applications are available for agencies that bill and collect taxes, Including cities, counties, school tax offices, and special taxing and collection agencies. These systems support billing, collections, lock box operations, mortgage company electronic payments, and various reporting requirements.

Tyler Technologies' Public Safety Division provides public safety software that is a fully unified and comprehensive solution for law enforcement, fire and EMS, including 911/computer aided dispatch ("CAD"), records management, mobile computing, corrections management, Web-based information sharing and decision support. The modules are fully integrated, utilizing a common database and providing full functionality between modules, reducing data entry. The software provides fast, efficient dispatching, and quick access to records, reports and actionable information from an agency's database.

Please also see attached 2018 Annual Report.



## To our fellow shareholders

A MESSAGE FROM PRESIDENT \& CEO LYAN MOOREIR.
Tyler experienced another year of double-dith growth and strong financlal results, wilh 2018 being notable as a year with a hleth lavel of strategic hinestment in acquisitions, research and development, and stock repurchases. Oup sleady growth sontinues to validate our loneterm strategy of providing bestim-slass spotware solutions for the pubille sector backed by investments thal solidily and expanid our market lendershlp.
 conseculle quatier of doublo-dgll growih, GAA? revence rose 11.2 percent ! $\$ 935$ millon, whilc nen-CAdp revenuo Incressed 11.6 peisent to $\$ 5440$ million. EAAP nel income for the yoar was 5147


 As we mereased cur RaD spend by 35.7 petcents cash provided liem oparatlons zfew 27,8 percant over 2017 lo faich a now hish of $\$ 250$ million, whila liene cash now prowe 459 poceni we ender the ysa: wilth a record lilgh baekkeg of $\$ 12 \equiv$ billlem, up 1.7 peicem


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Comprehensuve solutions comprahensive essults
Tyler $S$ approaci to dellizering sollware continues
to dstingulsh us from compantions ty affering chients the chaike ior accesslag soluthors ho the way that mekes the trast sense for then, whether tronetion-piem:es, seftrato as a servko. or hyork arrangaments. is 2019, ou software rivenue was spllt between licerise nd malnitenance revenues of $\$ 173$ million and subscatplon reyencie or j2al millikrs.

Thal sald, we continuc to 5 cm a long-term 31y|t 5 the doud by the pabile sector, altell at a stown pare than the privets sector. The cloud



 ortho pase 52 quaters, for the year, subseiptona hade $\leq$ up al percent ot lexal conlract value fornew oflwere srangenments.

Allhough the grodual shift to more subseriftion Airangemer:ls creales a mear term headwlr.a to revorde growth, I: protides a lone-tern opperturitly for hithel revemues over the llte of 3 ellent celatiorshig, in adirytion, our bookings nowth in 2018 was plassured by cus Interilonal
aductlen ol the intlal lemm for nost of our ne't solvelain subsectipllon coniscack as the welghted avelage term of rew sofware : speemerts was 3.5


We cont|nive to see a langterin shlf'l 10 the clowed by tha public secior, alleelt ata shawes pace than the privala sectol.

## Sottware Revenues



New Cloud Contracts


## Investing In tha future

Oul bance shoot has neyor bemn healthler, as we fintshed the year whith
 atolat of $\$ 328$ mulion in cash lor atquiss:lor:s and stock repurchases. Thanks to our ir anclal stereith. Tyler remzins ideally posithoned to make
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We remaln dillgent in proacthvely feeking out strategic acquistloris of miarict
 expand our addrossable matket. As wfo approach a bricn ciel ars In annual
 hallengles, and continued achloyotrent: of our targets depends on healhy growh supplememed ty stralegk acoultitlons. Whe compleeed five

 much smaller acqulsilions thal slrengthen ous protucl oferrigs

Lasi year was aleo a Yoar of olevated hemenal invosiment, wilh our Red spend lacreasing 33.7 percent to 563.3 million. These product develapalen Eforts span ous product sulter as whadd a numbor of now fozku:cs and
 to the erel-changlng needs of our cllants.

We also ullized our balame shiel to resume our storit buyhack achurly,
 price ef aporculimaterfus sis0 millien. Thls ixceeded the amount spent on bustacks in the pror sin yeaus contined and reflects our confdimer: In the corrounhs future

## Total Growth

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The tulure of a community will be delemined，in part，by the way it uses data to powef and improve its servicess．The thore ll can bring data logelher，the better it can understand the story the data to tring to tell， using the data to make smarter dectsions and drive deslied outcomes．

To firther maet the publk sectors growing need 10：cornectad data，we made five arquilspions， kur ct whth proxde nave chood appltscions Fuch uses data in different waye to belp the cittzens，saln yaluable inslghis，anis extend citeon fngagemert＇whtlot this yeat peprasented a hellhhened level of M⿰幺幺A aclubly tor Tyler，we continuc to seck．acquishar，opperturtics，as ou：streng financlal position glves us the atillity io att wher we find compaiales that it our stalegre vislon ati ioasonaile valuallons

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Cornected cormmurytes ywhon in the phats thinach Our combined offartings are enabling puble gector leadars to use data to litprove
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in the time shan we acquine socrata，the tam ras bean hard at work teunchlne new proxucts and intoprathe＇ts texhnokery into Tyent ather solutions to help cllersts gat more dit of data for example，the Socrala Connaster Govemment cloyden fois ilthit coll ect dala from Ahlarint depatrients or tutiodichens to create 3 sing：c soutse of tushecs irtesilleence，what count Financer＇4 inlegrales with Tylew＇s firancisi soluthns to hajp ciltzens undertand horr that frivornment is colfectling and spending iempues．

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we have sucessaluly oroted a naw cybusecurty Dffeling with sevelal putbile setzer clients an our cllsont base in 201 ？
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## Supporting the people who support our communities

30 much of what makos a cominumby wan smootrity la the work of public administrastion. hisle bulid, innance, manaze resources, and provide flyic serviees to our cammurphes Our products act as the opuntime syetems for
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New products, new opportunities

| Our core ERP applicanors contlite to proytde the focindatlon tor our success, accounsing for mare than io poscers of curmenenue The strength ot these more malure ploduts ghes us the nexiblity to muthic our R8U invosinients and give trent he time rected to groti. Thls year we spany nuire thar, 363 nutillen - 3 34 percent lacreasa over 2017 - on proloctr spariblite across cur ver!cals. While our RRon spending nes condrbulded to stort-tirm prostive ori ous marghe in tha jast two yeaz, thly recore leval of nevestrient anowed us to luther dovitop the now leatures and eppilczulons nacesesty to remath a leade: beross dur verticals, whlle exlancind into now makets. At wht out acquistions, much of ou: F.BD reflecte pur fene-tarm focis on the choud and comerillng Tyle pocducis mese closely tozether. |
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Notable project launches in 2018 Includad:


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## Today's investments drive long-term growth

Unilike some other technology compankes, our aequisitions and RAD investments are focused on our lone-term success, Becaure of the time required to fully incorporate investments into our partiollo, along with a sales and RFP process for the publle rector that can lake months or even vears, many investments we make today may not generate a reluin for several years. While we look lonward to celebrating the success of this year's investrments in future reports we should also take the opportunliy to appredate past hivestments That berean to bear irall in 2018

Sinse the ucquilstlon of Exacultore in mid-2016, efiorls have been locused or. improthis intceration whth, the Tyler pollstio to provide 3

Acquiled th zoll, cur online elspute :csolution solultion Medira went Uve wilh an implemprizalon that rapreseriled IIs firs hitugration with the
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 and Shle:dForce.
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Building products and relationships in equal measure
ur Binankial success is directly sonnecteo o the operational sucress of the loca ovemmen's across the country and around he world that rely on our products. Oup 98 percent chent retention rete speaks to the value of both our produc ss and our expertise.
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## Improving our connection to our clients

In addition to investing in strategic acquistions, new products, and creating a comman foundation for our solutions, we continually invest in ather areas of our business that can helo us botter serve our curreril and prospective cllents.
thls ycap our user-dtven support portal, Tyler development and taunch af a hew copporato Communly, graw to tro:e than 55,000 methers webslle, The new stie hoips cur'an: and prospecilve


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## Community is always a smart investment

Our commitment to local communittes extends lar beyond au products. One in avery itrea Tyiep amployess worked in the publlic sector belore foinine our Leam, Our passton for publle service no only informs the work we do fot our slents, but insplres us to invest back into the communlty whenever posslble.

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 to our employees, chatlles were able to foed sio huligys, fund STEM

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Building the team that builds our business

In addtlion to naming Lynn Moore Jt, as CEO and John Marr Jri as executive shalman ol the board, another notable change to our executive chalman of the board, another notable change to our leadership leam Was the adrtlon of Kelley Shlmansky as our new chat human resources officer. Kelloy assumed the role from Bob sansone, who retred after 2.3 years with Tyler.


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## Working to make schools work smarter







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Stock Market Data

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## EORWARD-LOOKING STATEMENTS










## OVERELEM

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Management's Discussion and Analysis of Financial Condition and Results of Operations Recent Acquintiom















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Management's Discussion and Analysis of Financial Condition and Results of Operations




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Management's Discussion and Analysis of FInancial Condltion and Results of Operations


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Management's Discussion and Analysis of Fintancial Condition and Results of Oparatlons
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## Management's Discussion and Analysls of Financlal Condition and Rasults of Operations

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## Management's Discussion and Analysis of Finencial Condition and Results of Operations

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Management's Discussion and Analysis of Financial Condition and Results of Operations 501 tware services.

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Management's Discussion and Analysis of Flnanclal Condition and Results of Operations

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Management's Discussion and Analysis of Financial Condition and Results of Operations
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Management's Discussion and Analysis of Flinancial Condition and Results of Dperations













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Management's Discussion and Analysis of Financial Condition and Results of Operations


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Management's Discussian and Analysis of Financial Condition and Results of Operations COHTROLS AND PROCEDURES















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Report of Independent Registered Public Accounting Firm
To the Shareholders and the Board of Dhectors ol Tyier Tethnologios，kx． Opinton on hortornal Controt owor firianclel Peportion








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## Notes to Consolidated Financ|al Statements



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## Notes to Consolidated Financial Statements

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## Nates to Consolidated Financial Statements

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## Notes to Consolidated Financial Statements

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## Notes to Consolidated Financial Statements



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## Notes to Consolidated Financial Statements

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## Notes to Consolidated Financial Statements

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SHARE-BASED COMPENSATTON




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## Notes to Consolidated Financial Statements

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## Nates to Consolidated Financial Statements

CONCEMTRATIONS OF CREDIT RISK





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## Hotes to Consolidated Financial Statements

















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Notes to Consolidated Financial Statements


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Notes to Consolidated Financial Statements
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## Notes to Consolidated Financial Statements


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## Notes to Consolidatad Financial Staiements

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Hotes to Consolidated Financial Statements


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Notes to Consolldated Financial Statements

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Nates to Consolidated Financial Statements




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## （8）SHAREHOLOERS＇EQYITY

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## Notes to Consolidated Financial Stataments

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Notes to Consolidated Financial Statements


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Notes to Consolidated Financial Statements

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Empowering people who serve the public

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION WASHIINGTON，D．C． 20549 

FORM 10－K<br>囚<br><br>Regis trant＇s telephone mumber，including area code：（972）713－3700

Sccurities registered parsuant to Section 12（b）of the Act：

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## ITEM 1 . BUSINESS.

## DESCRIPTION OF BUSINESS

Tyler Technologies, Inc. ("Tyler") is a major provider of integrated infornation management solutions and services for the public sector, with a focus on local governments. We partner with clients to make government more accessible to the pubic, more responsive to the needs of citizens and more efficient in its operations. We have a broad line of software solutions and services to address the information technology ("IT") needs of major areas of operations for cities, counties, schools and other government entitios. Most of our clients have our sottware installed in-house. For clients who prefer not to physically acquire the software and hardware, most of our software applications can be delivered as software as a service ("SaaS"), which primarily utilize the Tyler private cloud. We provide professional IT services to our clients, inchding software and hardware installation, data conversion, training and, at times, procluct modifications. In addition, we are the nation's largest provider of outsourced property appraisal services for taxing jurisdictions. We also provide continuing client support services to ensure product performance and reliability, which provides us with long-term client relationships and a significant base of recurring mainternance revelue. In addition, we provide electronic docurnent fling ("e-filing") solutions, which simplify the filing and management of court documents.

Tyler was founded in 1966. Prior to 1998, we operated is a diversified industial conglomerate, with operations in various industrial, retuil and distribution businesses, all of which have been divested. In 1997, we embarked on a muliti-plase growth plan focused on serving the specialized information management needs of local governments nationwide. We entered the local govemunent IT narket through a series of strategic acquisitions in 1998 and 1999.

## MARKET OVERVIEW

The state and local government market is one of the largest and most decentralized IT markets in the country, consisting of all 50 states, approximately 3,000 counties, 36,000 citios and towns and 13,900 school districts. This market is also comprised of approximately 37,000 special districts and other agencies, each with specialized delegated responsibilities and unique information management requirements.

Traditionally, local government bodics and agencies performed state-mandated duties, including property assessment, record keepilg, road traintenance, law enforcement, administration of election and judicial functions, and the provision of welfare assistance. Today, a host of emerging and urgent issues are confronting local governments, each of which demands a service response. These areas include criminal jistice and corrections, administration and finance, public safety, heailh and human services, plamsing, regulatory and maintenance and records and document management. Transfers of responsibility from the federal and state governments to county and municipal govermments and agencies in these and other areas also place additional service and financial requirements on these local governument units. In addition, constituents of local governments are increasingly demanding improved service and bettor access to information from public entities. As a result, local governments recognize the increasing value of information management systems and services to, among other things, improve revenue collection, provide increased access to information, and streamline delivery of services to their constituents. Local government bodies are now recognizing that "e-government" is an additional responsibility for commmnity development. From integrated tax systems to integrated civil and criminal justice information systems, many counties and cities have benefited significantly from the implementation of jurisdiction-wide systems that allow different agencies or government offices to share data and provide a more comprebensive approach to information management. Many city and county govermmental agencies also have umique individual information management requirements, which must be tailored to the specific functions of each particrlart
office. office.

Many local governments also have difficulties attracting and retaining the staff necessary to support their IT functions, As a result, they seek to cstablish longterm relationships with reliable providers of high quality IT products and services such as Tyler.

Although local governments often face budgetary constraints in their operations, their primary revenue soutces are usually property taxes, and to a lesser: extent, utility billaggs and other fees, which historically tend to be relatively stable. In addition, the acquisition of new techuology typically enables local govermments to operate more efficiently, and often provides a measurable return on investrnent that justifies the purchase of software and relefed services.
Garther, Inc., a leading information technology research and advisory company, estimates that state and bcal government application and vertical specific software spending will grow from $\$ 16,1$ billion in 2019 to $\$ 19.6$ billion in 2022 . The professtonal services and support segments of the market are expected to expand from $\$ 31.6$ billion in 2019 to $\$ 35.2$ billion in 2022. Application and vertical specific software sales in the primary and secondary education segments of the market is expected to expend from $\$ 2.8$ billion in 2019 to $\$ 3.6$ billion in 2022 while professional services and support are expected to grow from $\$ 1.9$ billion in 2019 to $\$ 2.2$ billion in 2022.

## PRODUCTS AND SERVICES

We provide a comprehensive and flexible suite of prothucts and services that addresses the information techtology needs of cities, counties, schools and other local government entities. We derive ou' revenues from five primary sourcos:

- Sales of software licenses and royalties
- Subscription-based arrangements
- Software services
- Maintenance and support
- Appraisal services

We design, develop, market and support a broad rauge of software solutions to serve mission-critical "back-office" functions of bcal governments. Many of our software applications include Internet-accessible solutions that allow for real-time public access to a variety of information or that allow the public to transact business with local governments via the Internet. Our software solutions and services are generally gronped in seven major areas:

- Financial Management and Education
- Courts and Justice
- Public Safety
- Property Appraisal and Tax
- Planning, Regulatory and Maintesance
- Land and Vital Records Management
- Data and Insights

Each of our core software systems consists of several fully integrated applications. For clients who acquire software for use on premises, we generally license our systems under standard perpetual license agreements that provide the client with a fully paid, nonexclusive, nontransferable right to use the software. In some of the product areas, such us financial management and education and property appraisal and tax, we offer multiple solutions designed to ineot the needs of differont sized governments.

We also offer SaaS arrangements, which generally ublize the Tyler private cloud, for clients who do not wish to maintain, update and operate these systems or to make up-front capital expenditures to implement these advanced technologies, For these clients, the software and client data are hosted at our data centers or at third-party locations, and clients lypically sign multi-year contracts for these subscription-based services.

Historically, we have had a greater proportion of our annual revenues in the second half of our fiscal year duc to governmental bucket and spending cycles and the timing of system implementations for clients desiring to "go live" at the beginning of the calendar year.

A description of our suites of products and services follows:

## Software Licenses

## Financial Management and Education

Our financial management and education solutions are enterprise resource planning systems for local goveruments; which integrate information across all facets of a client organization. Our financial management solutions include modular fund accounting systems that can be tailored to meet the needs of virually any government agency or not-for-profit entity. Our financial managoment systems inchude modules for general ledger, budget preparation, fixed assets, requisitions, purchase orclers, bid managenent, accounts payable, contract management, accounts receivable, investment management, inventory control, project and grant accounting, work orders, job costing, GASB reporting, payroll and hurnan resources, All of our financial mauagement systems are intended to conform to govermment auditing and fimancial reporting requirements and generally accepted accountiny principles.

We sell utility billing systems that support the billing and collection of metered and non-metered services, along wilh multiple billing cycles. Our Web-enabled utility billing solutions allow clients to access information online such as average consumption and transaction history. In addition, onr systems can accept secured Inteinet payments via credit cards and checks.

We also offer specinlized products that automate uumerons city and county functions, including municipal couts, parking tickets, equipment and project costing, animal licenses, business licenses, permits and inspections, code enforcement, citizon complaint tracking, ambulance billing, fleet maintemance, and cemetery records management.

In addition to providing financial management systems to K-12 schooks, we sell student information systems for Ku 12 schools, which manage such activities as scleduling, grades and attendance. We also offer student transportation solutions to marage school bus routing optimization, fleet management, field trips and other related functions.

Tyler's financial management and education solutions include Web components that enhance local goveruments' service capabilities by faciliating online access to juformation for both employees and citizens and enabling ouline transactions.

## Courts and Justice

We offer a complete, fully integrated suite of judicial solutions designed to handle complex, multi-jurisdictional connty or statewide inplementations as well as single county systems. Our solutions help eliminate cuplicate data entry, promote more effective business procedures and improve efficiency acioss the entire justice process.

Our unified court case management system is designed to automate the tracking and management of information involved in all case types, including crinimah, traffic, civil, fanily, probate and juvenile couts. It also tracks the status of cases, processes fines and fees and genorales the specialized judgment and sontencing docursents, notices and forms required in the court process. Documents received by the court can be scanned into the electronic case file aud easily retrieved for viewing. Documents generated by the court can be electronically signed and automatically atteched to the electronic case file. Additional inodules automate the management of court calendars, coordinate judges' schedules and generate court dockets. Our targeted courtroom technologies allow courts to rapidly review caleadlars, cases and view documents in the courtroom. Courts may also take advantage of our related jury management system.
Our court and law enforcement systerns allow the pullic to access, via the Internet, a variety of information, inchuding non-confidential criminal and civil court records, jail booking and release infornation, bond and bondsmen infornation, and court calendars and dockets. In addition, our systems allow cifies and counties to accept payments for traffic and parking tickets over the Internet, with a seamless and automatic interface to back-office justice anclfinancial systems.

Our prosecutor system enables state atorney offices to track and manuge criminal cases, inchiding detailed victin information and private case notes. Investigative reports and charging instrument docurnents can be generated and stored for later viewiug, Prosecutors can schedule and record the outcome of grand jury hearings. When integrated with the court system, prosecutors can view the electronic carse file and related documents, as well as nannge witness lists and subpoenas needed for court hearings.

Our supervision system allows pre-trial and probation offices to manage offender cascloads. Supervision officers can track contact schedules, riskfeeds assessments and reassossments, detailed drug test results, employment historios, compliance with conditions and payments of fees and restitution, Doctuments and fonns, like pre-sentence investigations or revocation orders, can be generated and stored for easy viewing. When integrated with the jail and cout systems, supervision officers obtain easy access and quick notification of offenders that have court hearings scheduled, are arrested locally, and have new warrrants issued.

We also offer a court case management solution that automates and tracks all aspects of municipal courts and offices. It is a fully integrated, graphical application that provides effective case managerrent, document procossing ancl cash/bond management. This system complies with all slate reporting and conviction reports and includes electronic reporting and also integrates with certain of our financial management solutions and public safety solutions.

Our public safety software is a fully unified and comprehensive solution for law enforcement, fire and EMS, including 911 / computer aided dispatch ("CAD"), records management, mobile computing, corrections mamagement, Web-based information sharing and decision support. The modules are fully integrated, utilizing a common database and providing full functionality between modules, reducing data entry. The software provides fast, efficient dispatching, and quick access to records, reports and actionable iuformation from an agency's database.

Our 911 / CAD solutions provide real-time, critical response dispatch fuuctions in either single- or multi-jurisdictional environments, When integrated with our records management software, a vital link exists between dispatch and the most comprehensive records database availabic. Within seconds, the dispatch operator and the officer in the field can access critical information, such as prior incidents aud outstanding warrants, increasing officer knowledge and safety. The solutions offor strong geographic information systems integration to heip dispatchers quickly locate and send the best response during an emergency. Tyler's 911 / CAD solutions dramatically improve performance, response time and uni safety.

Our records management solutions for law enforcement and fre track statistical, operational, investigative and management data for inquiry and reporting. The systems create an efficient case processing workflow and help solve crimes with an accessible database that maintains central tiles on people, places, property, vehicles and criminal activity. Ty'er's public safety records management solutions enable easy access to information and simplify reporting.
Our mobile computing solutions for law enforcement and fire provide instant access to local, state, regional and federal databases via mobile devices. Officers and firefighters can experience the benefits of obtaining critical, real-time information in the field, while saving time by preparing reports directly in their vehicles.

Our jail management systems document and manage information that meets the requirements of a modern jail facility. This includes the booking and housing of persons in custody, supervising defendants on a pre-trial release, maintaining offenders sentenced to local incarceration and billing other agencies for housing inmates. Searching, reporting and tracking features are integrated, allowing reliable, up-to-date access to current arrest and incarceration data, inchuding digital mug shots. Our systems also provide warrant checks for visilors or book-ins, innate classification and risk assessment, commissary, property and medical processing, automation of statistics, and state and federal reporting.

Our civil processing solutions manage civil process needs from document receipt through service, payment process and final closeout. We also have a mobile electronic citation solation through which law enforcement officers can easily enter citation information in a mobile device, which is automatically uploaded into the court or public safety records management systens, rather than hand-writing citations that must be re-entered into the systems.

## Property Apprcisal and Tax

We provide systems and software that automate the appraisal and assessment of real and personal property, inctuding record keeping, mass appraisal, inquiry and protest tracking, appraisal and tax roll generation, tax statement processing, and electronic state-level reporting. These systoms are image and videoenabled to facilitate tie storage of and access to the many property-rclated docunents and for the online storage of digital photographs of properties for use in defending values in protest situations. Other related fax applications are available for agencies that bill and collect laxes, including cities, countics, school tax offices, and speciat taxing and collection agencies. Those systems suppoit biling, collections, lock box operations, mortgage conpany electronic payments, and various reporting requirements.

## Planning, Regulatory and Maintenance

Our planning, regulatory and maintenance software solutions are designed for public sector agencies such as community development, plaming, building, code enforcement, tax and revenues, public works, transporlation, land control, environmental, fire safety, storm water management, regulatory controls and engincering. These solutions help public sector agences better manage their day-to-day business functions while streamlining and automating the many aspects of their land management, permitting and plaming systems. Our mobilo solutions extond automation to the tiekd and Web access brings online services to citizens 24 hours a day, 365 dlays a year.

## Land and Vital Records Management

We also offer' a mumber of specialized software applications designed to help local govermments enlence and automate operations involving records and dociument management. These systems record, scan and index information for the many documents maintained by local governments, suoh as deeds, mortgages, liens, UCC financing statoments and vital records (birth, death and marriage certificates). These applications include fully integrated imaging systems with batch and scan processing capabilities and filly integrated receipting and cashiering systems, as well as Web-enabled public access.

Our content management solutions allow state and local governments and school districts to capture, deliver, manage and archive electronic information. These solutions streamline the flow of digital information throughout the organization to increase efficiency by transforming paper forms and documents into electronic images that drive key business processes.

## Data and Insights

Our data and insights solutions make existing government data discoverable, usable, and actionable for government workers and the people they serve. The data and insights solution includes a data-as-a-service platform and cloud applications for open data and citizen engagement, exclusively for city, county, state, and federal government organizations. Onr data and insights solutions allow government to analyze, visualize, and securely share data across multiple departments and prograins. These solutions deliver data-driven innovation and cost-savings by bringing together disparate systems and leveraging the cloud to dramatically enhance the effectiveness of government programs, to improve quality of life for residents, to positively impact local economies, and to achieve excellence in government operations.

## Subscription-Based Services

Subscription-based revenue is primarily derived from our SaaS arrangements, which generally utilize the Tyler private clouk, as well as our transaction-based offerings such as e-filing solutions.

We are able to provide the majority of our software products through our Sans model, The clients who choose this model typically do not wish to maintain, update and operate these systems or make up-front capital expenditures to implement these advanced technologies. The coniract terms for these arrangements range from one to 10 years but are typically contracted for initial periods of three to five years. The majority of our SaaS or hosting arrangements include additional professional services as well as naiutenanco aud support services. In certain arrangements, the client may also acquire a license to the software.

As part of our subscription-based services, we provide e-filing solutions that simplify the filing and management of court related documents for courts and law offices. Revenues for e-filing are included in subscription-based reventes and are derived from transaction fees and in some cases, fixed fee arrangements,

## Software Scrvices

We provide a variety of professional IT services to clients who utilize our software products. Vittrally all of our clients contract with us for installation, trainimg, and data conversion services in connoction with their' implementation of Tyler's software solutions. The complete implementation process for a typical system inclucles planning, design, data conversion, set-up and testing. At the culnination of the implementation process, a data inplementation toam is generally onsite at the client's facility to onsura the smooth go-live with the new system. Inplementation fees are charged separately to clients on either a fixed-fee or hourly charge basis, depending on the contract.

Both in connoction with the iustallation of now systems and on an ongoing basis, we provide extensive lrainung services and programs relatod to our products and services. Training can be provided in our training centers, onsite at clients' locations, or at meetings and conferences and can be customized to mect clients' requirements. The vast majority of our clients contract with us for training services, both to improve their employess' proficiency and productivity and to fully utilize the functionality of ont systems. Training services are generally billed on an hourly or daily besis, along with travel aux other expenses.

## Maintenance and Support

lollowing the inplementalion of our software systems, we provide ongoing software support services to assist our clients in operating the systems and to periodically update the sotware. Support is provided to clients over the phone or via the Web through help desks staffed by our cliont support representatives. For more complicated issucs, our staff, with the clients' permission, can $\log$ on to olients' systems remotely. We maintain our clients' soflware largely through releases that contain improvements and incremental additions of features and functionality, along with updates necessary because of legislative or regulatory changes.

Vitually all of our software clients contract with us for traintenance and support; which provides us with a significant source of recuring revenue. We generally provide maintenance and support for our on-premises clients under annual, or in some cases, mulli-year contracts, with a typical fee based on a percentage of the software product's license fee. These fees can generally be increased on renewal and may also increase as new license fees increase. Maintenance and support fees are generally paid anmully in advance. Most maintenance contracts automatically renew unless the client or Tyler gives notice of termination prior to expiration. Similhr support is provided to our Sas sclients and is included in their subscription fees, which are classified as subscriptionbased revenues.

## Appraisal Services

We are the nation's largest provider of property appraisal outsourcing services for local govermment taxing authorities. These services include

- The physicul inspection of commercial and residential properties
- Data collection and processing
- Sophisticated conputer analyses for property valiation
- Preparation of tax rolls
- Community education regarding the assessment process
- Arbitration between taxpayers and the assessing jurisdiction

Local government taxing authorities normally reappraise properties from time to time to update values for tax assessment purposes and to maintain equity in the taxing process. In some jurisdictions, law mandates reassessment cycles; in others, they are discretiomary. While some taxing jurisdictions perform reappraisals in-house, many local governments outsource this function because of its cyclical nature and because of the specialized kuowledge and expertise requirements associnted with it. Our appraisal services business unit has been in this business since 1938.

In some instances, we also sell property tax and/or appraisal software products in connection with appraisal outsourcing projects, while other clients may onty engage us to provide appraisal services. Appraisal outsourcing services are somewhat seasonal in nature to the extent that winter weather conditions reduce the productivity of data collection activities in connection with those projects.

## sTRATEGY

Our objective is to grow our revenue and earnings organically, supplemented by focused strategic acquisitions. The key components of our busiuess stategy are to:

- Provide high quality, value-added products and services to our clients. We compete on the basis of, among other things, delivering to clients our deep domain expertise in local government operations through the highest value products and services in the market. We believe we bave achieved a reputation as a premium product and service provider to the local government markel.
- Continue to expand our product and servige offerings. While we already have what we believe to be the broadest line of software products for local governments, we contiunally upgrade our core softwate applications and expand our cormplementary product and service offerings to respond to technological advancements and the changing needs of our clients. In 2010, we began providing e-filing for courts and law offices, which simplifies the filing and management of cout related documents. We believe revenue from e-filing solutions will continut to grow over time as more local and state govemments mandate eleotronic document filings. We also offer solutions that allow the public to access data and conduct transactions with local governments, such as paying traffic tickets, property taxes aud utility bills online. We believe that the addition of such featuros crhances the market appeal of our core products. We have also broadened our offerings of consulting and business process reengineering services. In Novermber 2015, we significantly expanded our presence in the public safety software market through the acquisition of New Work Systems Corparation.
- Expansl our client base, We seek to establish long-term relationslips with new clients primarily through our sales and marketing effotts. While we curently have clients in all 50 states, Canada, the Caribbean, the United Kingdom, Australia, and other international locations, not all of our solutions have achieved nationwide geographic penetration. We intend to continue to expand into new goographic markets by adding sales staff and targeting markeling efforts by sohtions in those areas. We also intend to continue to expand our customer base to inchude more large goveruments. While our traditional market focus has primarily been on small and mid-sized governments, our increased size and market presence, together with the technological advances and improved scalability of certain of our solutions, are allowing us to achieve increasing success in selling to larger clients. We also expect to expand our presence in international markets by leveraging our leadership position in the United States through the disciplined pursuit of selected opportunities in other countries.
- Expand our existing client relationships. Our existing customer base offers significant opporturities for additional sales of solutions and services that we currently offer, but that existing clients do not fully utilize. Add-on sales to existing clients typically involve lower sales and marketing expenses than sales to new clients.
- Grow recuring revenues. We have a large recurring revenne base from maintenance and support and subscription-based services, which generated revenues of $\$ 605.1$ million, or $65 \%$ of total revennes, in 2018 . We haye historically experienced very low customer turnover (approximately $2 \%$ aunually) and recurring revenues continue to grow as the installed customer base increases. Subscription-based revenues have been our fastest growing revenue category over the past five years, increasing from $\$ 87.8$ million in 2014 to $\$ 220.5$ million in 2018.
- Maximize economies of scale and take adyantage of furancial leyerage in our busizess. We seek to build aud maintain a larger client base to create economies of scale, ezabling us to provide valne-added products and services to our clients while expanding our operating nargins. Because we sell primarily "off-the-shelf" software, increased sales of the same solitions result in incrementally higher gross margins. In addition, we believe that we have a marketiug and administrative infrastructure in place that can be leveraged to accomtnodate significant long-term growth without proportionately increasing selling, general and administrative expenses.
- Attract and retain highly cualified employees. We believe that the depth and quality of our management and staff is one of our significant strengths, and that the ability to retain such employees is crucial to our continued growth and success. We believe that our stable management team, funancial strength and growth opportunities, as well as our leadership position in the local government market, enhance our attactiveness as an employer for highly skillad employees.
- Pursue selected strategic acquisitions. While we expect to primarily grow internally, from time to time we selectively pursue strategic acquisitions that provide us with one or more of the following:
- New products and services to complement our existing offerings
- Entry into new markets related to the public sector
- New clients and/or geographic expansion


## SALES, MARKETTNG, AND CLIENTS

We market our products and services throngh drect sales and marketing persomol located thronghout the United States. Other in-house sales staff focus on add-on sales, professional services and support.

Salcs of new systems are typically generated from referrals from other government offices or departments within a county or municipnlity, referrals from other local governments, relationslips established between sales representatives and county or locai officials, contacts at trade shows, direct mailings, and direct contact from prospects already familiar with us. We are active in mumerous national, state, county, and local goverument associations, and participate in annual meetings, trade shows, and oducational events.

Chents consist primarily of federnl, county and municipal agencies, school districts and other government offices. In counties, clients include the auditor, treasurer, tax assessor/collector, county elerk, district clerk, county and district court judges, probation officers, sleeriff, and county appraiser. At nunicipal government sites, clients include directors from various departments, inchuding administration, finance, utilities, public works, code enforcement, personnel, purchasing, taxation, municipal court, and police. Contracts for software products and services are generally implemented ovor periods of three months to one ycar, although some complex implementations may span tuultiple years, with annually ronewing maintenance and support update agreements thereafter. Although either the client or we can terminate these agreements, historically almost all support and maintenance agreements ane automatically renewed annually. During 2018, approximately $41 \%$ of our revenue was attributable to ongoing support and maintenance agreements.

## COMPETITION

We compete with numerous local, regional, and national firms that provide or offer some or many of the same solutions and services that we provide. Many of these competitors are smaller companies that may be able to offer less expensive solutions than ours. Many of these firms operate within a specific geographic area andor in a narrow product or service niche. We also compete with national firms, some of which have greater financial und technical resources than we do, including Oracle Corporation, Infor, SAP AG, Workday, Inc., CentralSquare Technologies, Thomson Reuters Corporation, and Constellation Software, Inc. In addition, we sometimes compete with consulting and systems integration firms, which develop custom systems, primarily for larger governments. We also occasionally compete with central internal information service departments of local governments, which requircs us to persuade the end-user department to discontinue service by its own personnel and outsoure the service to us.

We compete on a variety of factors, including price, service, name recognition, reputation, technological capabilities, and the ability to modify existing products and services to accommodate the individual requirements of the client. Our ability to offer an integrated system of applications for several offices or departments is often a competitive advantage. Local governmental units often are required to seek competitive proposals through a request for proposal process and some prospective clients use consultants to assist them with the proposal and vendor selection process.

## SUPPLIERS

Substantially all of the computers, peripherals. printers, scamers, operating system software, office automation software, and other equipment necessary for the implementation and provision of our software systems and services are presently available from several third-party sources. Hardware is purchased on original equipment manufacturer or distributor tems at discounts from retail We have not experienced any significant supply problems.

## BACKLOG

At December 31, 2018, our revenue backlog was approxinately $\$ 1.25$ billion, compared to $\$ 1.23$ billion (as adjusted) at December 31, 2017. The backlog represents signed contracts under which the revenue has not been recognized as of year-end. Approximately $\$ 625.6$ million, or $50 \%$, of the backlog is expected to be recognized during 2019.

## INTELLECTUAL PROPERTY, PROPRIETARY RIGHTS, AND LICENSES

We regard certain features of our internal operations, software, and documentation as confidential and proprietary and rely on a combination of contractual restrictions, trade secret laws and other measures to protect our proprietary intellectual property. We generally do not rely on patents. We believe that, due to the rapid rate of technological change in the computer soffware industry, trade secrets and copyright protection are less significant than factors such as knowledge, ability and experience of our employees, frequent product enhaucements, and timeliness and quality of support services. We typically license our softwaro products under non-exclusive license agreements, which are generally non-transferable and have a perpetual term.

## EMPLOYEES

At December 31, 2018, we had 4,525 employees. None of our employees are represented by a labor union or are subject to collcetive bargaining agreements. We consider our relations with our employees to be positive.

## INTERNET WEBSITE AND AVAILABLLITY OF PUBLIC FILINGS

We fite annual, quarterly, current and other reports, proxy statements and other information with the Securities and Exchange Cormmission, or SEC, pursuant to the Securities Exchange Act. You muy road and copy any materials we file with the SEC at the SEC's Public Reference Room by calling the SEC at 1-800-732-0330. The SEC maintains an Internet site that contains reports, proxy and other information statements, and other information regarding issuers, including us, that file electronically with the SEC. The address of this site is hitpi/fwww.sec.gov.

We also maintain a website at www.tylertech.com. We make available free of charge through this site our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Forms 4 and 5, Current Reports on Form 8-K, and amendments to those reports filed or furuished pursuant to Section 13 (a) or 15 (d) of the Exchange Act as soon as reasonably practicable after we cectronically file such material with, or furnish it to, the SEC. In addition, copies of our ammal report will be made avaibble, free of charge, upon written request.

Our "Code of Business Conduct and Etrics" is also avaikble on our website. We intend to sabisfy the disclosute requirements regarding amendments to, or waivers from, a provision of our Code of Business Conchct and Ethics by posting such infornation on our websile.

An investment in our common stock involves a high degree of risk. Investors evaluating our company should carefully consider the factors described below and all other information contained in this Annual Report. Any of the following factors conkl materially harm our business, operating results, and financial condition. Additional factors and uncertainties not currently known to us or that we currently consider immaterial could also harm our business, operating resulls, and financial condition. This section should be read in conjunction with the Financial Statements and related Notes and Management's Discussion and Analysis of Financial Condition and Results of Operations included in this Amnual Report. We may make forward-looking statements from time to time, both written and oral. We undertake no obligation to revise or publicly release the results of any revisions to these forward-looking statements. Our actual results may differ materially from those projected in any such forward-looking statements due to a number of factors, including those set forth below and elsewhere in this Annual Report.

## Rists Alssacirted with Our Software Products

Cyber-altacks and securily vilnerabilities can disrupt our business and harm our competitive position.
Threats to IT security can take a variety of forms. Individuaks and groups of hackers, and sophisticated organizations including state-sponsored organizations, may take steps that pose theeats to our clients and our IT. They may develop and deploy malicious software to attack our products and services and gain access to our networks and data centers, or act in a coordinated mamer to launch distributed denial of service or other coordinated attacks. Cyber threats are constantly evolving, thereby increasing the difficulty of detecting and successfitly defending against them. Cyber threats can have cascading impacts that unfold with increasing speed across our intenal networks and systems and those of our partners and clients. Breaches of our network or data security coukd disrupt the security of our internal systems and business applications, impair our ability to provide services to our clients and protect the privacy of their data, result in product developmont delays, compromise confidential or technical business information harming our competitive position, result in theft or misuse of our intellectual property or other assets, require us to allocate more resources to improve technologies, or otherwise adversely affect our business. Our business policies and internal security controls may not keep pace with these evolving threats.

## Disclosure of personally identifiable information andor other sensitive cllent data could result in liability and harmour reputation.

We store and process increasingly large amounts of personally identifiable and other confixiential information of our clients. The contimued occurrence of highproffle data breaches provides evidence of an external environment increasingly hostile to information security. Despite our efforts to improve security controls, it is possible our security controls over personal data, our training of employees on data security, and other practices we follow may not prevent the improper disclosure of client data that we store and manage. Disclosure of personally identifiable information and/or other sensitive client data could result in liability and harm owr repanation.

Hosing services for some of our products are depandent upon the uninderrupled operation of data centers.
A material portion of our business is provided through software hosting services. These hosting services depend on the unintertupted operation of data centers and the ability to protect computer equipment and information stored in these data centers against damage that may be caused by natural disaster, fire, power loss, telecommunications or Internet failure, acts of terrorism, unauthorized intrusion, computer viruses, and other similar damaging events. If any of our data centers were to become inoperable for an extended poriod, we might be unable to fulfill our contractual commitnents. Although we take what we believe to be reasonable precautions against such occurrences, we can give no assurance that damaging events such as these will not result in a prolonged internution of our services, which could result in client dissatisfaction, loss of revenue, and dannage to our business.

## We run the risk of errors or defects with new prochucts or enhancements to existing products.

Our software products are complex and may contain errors or defects, especially when first introduced or when new versions or enhancements are released. Although we have not experienced material adverse eftects from any such defects or errors to date, we cannot assure you that material defects and errors will not be found in the future. Any such defects could result in a loss of revenues or delay market acceptance. Our license agreements typically contain provisions designed to limit our exposure to potential liability. However, it is possible we may not always successfully negotiate such provisions in our cliont contracts or the limitation of liability provisions may not be effective due to existing or future federal, state, or local hws, ordinances, or judicial decisions. Although we maintain errors and omissions and general liability insurance, and we try to structue contracts to limit liability, we cannot assure you that a successful claim could not be made or would not have a material adverse effect on our future operating results.

## We must timely respond to technological changes to be competitive.

The market for our products is characterized by technological charge, evolving industry standards in software technology, changes in client requirements, and frequent new product introductions and enhancements. The introduction of products embodying new techuologies and the emergence of new industry standarels can render existing products obsolete and unnarketable. As a result, our fiture success will depend, in part, upon ont ablility to enhance existing products and develop and introduce new products that keep pace with technological developments, satisfy increasingly sophisticated client requirements, and achieve market acceptance. We canmot assure you that we will successfully identily new product opportunities and develop and bring new products to market in a timely and cost-effective manner. The products, capabilities, or technologies developed by others could also render our products or technologies obsolete or noncompetitive. Our business may be adversely affected if we are unable to develop or acquire new software products or develop enhancements to existing products on a timely and cost-effective basis, or if such new products or enhancements do not achieve market acceptance.

## We may be umable to protect our proprietary tights.

Many of our product and service offerings incoiporate proprietary infonmation, trade secrets, know-how, and other intellectual property rights. We rely on a combination of contracts, copyrights, and trade secret laws to establish and protect our proprietary rights in our technology. We cannot be certain that we have taken all appropriate steps to deter misappropriation of our intellectual property. There has also recently been an apparent evolution in the legal standards and regulations couts and the U.S. patent office may apply in favorably evaluating software patent rights. We are not currently involved in any material intellectual property litigation; however, we may be a party to such litigation in the future to protect our proprietary information, trade secrets, know-how, and other intellectual property rights. We cannot assure you that third-parties will not assert infringement or misappropriation claims agairst us with respect to current or future products. Any clains or litigation, with or without merit, could be time-consuming, costly, and a diversion to management. Any such claims and litigation could also cause product shipnent delays or require is to enter into royalty or licensing arrangements. Such royalty or licensing arrangements, if required, may not be available on terms acceptable to us, if at all. Therefore, litigation to defend and enforce our intellectual property rights could have a material adverse effect on our business, regardless of the fural outcome of such litigation.

## Ciients may elect to terninate our matntenamce contracts and manage operations internally.

It is possible that our clients may elect to not renew maintenance contracts for our software, trying instead to maintain and operate the software theinselves using their perpetual license rights (excluding software applications that we provide on a hosted or cloud basis). This could adversely affect our revenues and profits. Additionally, they may inadvertently allow our intellectual property or olher information to fall into the hands of third-parties, including our competitors, which could adversely affect our business

## Material portions of our business require the Internet infrastructure to be further developed or adequately matintainted.

Part of oul future success depends on the use of the Internst as a toeans to access pubic information and perform tansactions electronically, including for example, electronic filing of count documents. This in part requires the further development and maintenance of the Internet inffistucture, Among other things, this further development and mantenance will reguire a reliable network backbono with the necessary speed, data capacity, security, and timely develojment of complementary procucts for providing reliable Internet access and serviees. If this inftastucture fails to be further developed or be adequately maintained, our business would be harmed because users may not pe able to access our government poitals.

## Risks Associated with Selling Products and Services into the Public Sector Marketplace

Selling products and services into the public sector poses unique challenges.
We derive substantially all of our revenues from sales of software and services to state, county, and city governments, other municipal agencies, and other public entities. We expect that sales to public sector clients will continue to account for substantially all of our revenues in the future. We face many risks and challenges associated with contracting with govermnental entities, including

- Resource lintilations caused by burlgetary constraints, which may provide for a termination of executed contracts due to a lack of fuiture funding
- Long and complox sales cycles
- Contract payments at times being subject to achieving implementation milestones, and we may have differences with clients as to whether milestones have been achieved
- Political resistance to the concept of contracting with third-parties to provide IT solutions
- Legislntive changes affecting a local government's authority to contract with third-parties
- Varying bid procedures and interial processes for bid acceptance
- Various other political factors, including changes in governmental administrations and personnel

Each of these risks is outside our control. If we fail to adequitely adapt to these risks and uncertainties, our financial performance could be adversely affected.
A prolonged economic slowdown could harm our operations.
A prolonged economic slowdown or recession could reduce demand for our soltware products and services. Governments may face financial pressures that could in turn affect our growth rate and profitability in the future. There is no assurance that government spending levels will be unaffected by declining or stagnant general economic conditions, and if budget shortfalls occur, they may negatively inpact government IT' spending and could adveisely affect our busjuess.

The open bidding process creates uncertainty in predicting future contract awards.
Many governmental agencies purchase products and services through an open bidding process. Generally, a governmental entity will publish an establisbed list of requitements requesting poteutial vendors to propose solutions for the established requiements. To respond successtilly to these requests for proposals, we must accurately estimate our cost stucture for servicing a proposed contract, the time required to establish operations for the proposed client, and the likely terms of any other third-party proposals submitted. We cannot guarantec that we will win any bids in the future through the request for proposal process, or that any winning bids will ultimately result in contracts on favorable terms. Our failure to secure contracts through the open bidding process, of to secure such contracts on fevorable terns, may adversely affect our revenue and gross margins.

We face signtfant competition from other vendors and potental new entrasts into our markeis.
We believe we are a leading provider of integrated sulutions for the public sector. However, we face competition from a variety of soflware vendors that offer products and services similar to those offered by us, as well as from companies offering to develop custom software. We compete based on a number of factors, ineluding

- The attractiveness of our "evergreen" lusiness stralegy
- The breadth, depth, and quality of our product and service offerings
- The ability to modify our offerings to accommodate particuinr clients' needs
- Technological imovation
- Name recognition, reputation and references
- Price
- Our financial strength and stability

We believe our market is highly fragmented with a large number of competitors that vary in size, product platform, and product scope. Our competitors include consulting firms, publicly held companies that focus on selected segments of the public sector market, and a significant number of smaller, privately hekd companies. Certain competitors have greater technical, marketing, and funancial resources than we do. We cannot assure you that such competitors will not develop products or offer services that are superior to our products or services or that achieve greatar market acceptance.

We also compete with internal, centralized IT' departments of governmental entitics, which requires us to persuade the end-user to stop the internal service and outsource to us. In addition, our clients and prospective clients could elect to provide information management services internally through new or existing departments, which could reduce the market for ou' services.

We coukl face additional competition as other established and emerging companies enter the public sector software application market and new products and technologies are introduced. Increased competition could result in pricing pressure, fower client orders, reduced gross margins, and loss of market share. Current and potential competitors may make strategic accuisitions or establish cooperative relationships among themselves or with third-parties, thereby increasing the ability of their products to address the needs of our prospective clients. It is possible that new competitors or alliances may emerge and rapidly gain significant market share. We cannot assure you that we will be able to compete successfully against current and future competitors, and the failure to do so would have a material adverse effect upon our business.

## Fixed-price contracts may affect aur profits.

Some of our contracts are structured on a fixed-price basis, which can lead to various risks, including

- The failure to accurately estimate the resources and time required for an engagement
- The failure to effectively manage our clients' expectatious regarding the scope of services delivered for a fixed fee
- The failure to timely and satisfactorily complete fixed-price engagements within budget

If wo do not adequately assess and manage these aud other risks, we may be subject to cost overrms and penalties, which may harm our financial performance.

## Changes in the insurance markets may affect our business.

Some of our clients, primarily those for our property appraisal services, require that we secure performance bonds before they will select us as their vendor. In addition, we have in the past been required to provide letters of credit as security for the issuance of a performance bond. We cannol guarantee that we will be able to secure such performance bonds in the future on terms that are favorable to us, if at all. Our inability to obtain performance bonds on favorable terms or at all could impact our future ability to win some contract awards, particularly large property appraisal services contracts, which could negatively impact revenues. In addition, the general insurance markets may experience volatility, which may lead to future increases in our general and administrative expenses and negatively impact our operating results.

## Risks Associated with Our Periodic Results and Stock Price

Fluctwations in quarterty reverme conid adversely impact our operating results and stock price.
Our revenues and operating results are difficult to predict and may fluctuate substantially from quarter to quarter for a yariety of reasons, inchuding

- Prospective clients' contracting decisions are often made in the last few weeks of a quarter
- The size of license transactions can vary significantly
- Clients may umexpectedy postpone ol' cancel procurement processes due to changes in strategic priorities, project objectives, budget, or personnel
- Client purchasing processes vary significantly and a client's internal approval, expenditure authorization, and contract negotiation processes can be difficult and time consuming to complete, even after selection of a vendor
- The number, timing, and significance of sottware product enhancements and new sottware product amouncements by us and our competitors may affect purchase decisions
- We may have to defer revennes under our revenue recognition policies and GAAP
- Clients may elect subscription-based arrangements, which result in lower software license revenues in the initial year as compared to traditional, onpremise software license arrangements, but generate higher overall subscription-based revenues over the term of the contract

In each fiscal quarter, our expense levels, operating costs, and hiring plans aro based to some extent on projections of future revenues and are relatively fixed. If our actual revenues fall below expectations, we could experience a reduction in operating results. Also, if actual revenues or earnings for any given quarter fall below expectations, it may lead to a decline in our stock price.

Increases in service revenue as a percentage of total revenues could decrease overall margins.
We realize lower margins on software and appraisal service revenues than on license revenue. The majority of our contracts inchude both software licenses and software services. Therefore, an increase in the percentage of softwure service and appraisal service revedue compared to license revente could have a detrimental impact on our overail gross margins and could adversely affect operating results.

## Our stock price may be volatile.

The market price of our connon stock may be volatile. Examples of factors that may significantly impact our stock price include:

- Actual or anticipated fluctuations in our operating results
- Announcements of technological innovations, new products, or new contracts by us or our competitors
- Dovelopments with respect to patents, copyrights, or other proprietary rights
- Conditions and trends in the software and other tochnology industries
- Adoption of new accounting standards affecting the software industiy
- Changes in financial estunates by securities analysts
- Goneral market conditions and other factors

In addition, the stock market has from time to time experienced significent price and volume fluctuations that have particularly affected the market puices of technology company stocks and may in the future adversely affect the market price of our stock. Sometimes, securities class action litigation is filed following periods of volatility in the market price of a particular company's securties. We cannot assure youthat similar litigation will not occur in the future with respect to us. Such litigation could result in substantial costs and a diversion of management's attention and resources, which could have a material adverse effect upon our financial performance.

## Our finctacial outlook maly not be realized.

From time to time, in prass releases and otherwise, we may publish forecasts or other forward-looking statements regarding our results, including estimnted revenues or eamings. Any forecast of our future perfomance reflects various assumptions. These assumptions are subject to significant uncertanties, and as a matter of course, any number of them may prove to be incorrect. Further, the achevement of any forecasi depends on numerous risks and other factors (including those described in this discussion), many of which are beyond our control. As a result, we cannot be certain that our performance will be consistent with any management forecasts or that the variation from such forecasts will not be material and adverse. Curent and potential stockholders are cautioned not to base their entire analysis of our business and prospects upon solated predictions, but instead are encournged to utilize our entire publicly available mix of historical and forward-looking information, as well as other available information regarding us, our products and services, and the software industry when evaluating our prospective results of operations.

## Risias Associuted with Otu Growh Strategy and Other General Corporate Risks

We may experience difficulties in executing our acquisition strategy.
A naterial portion of our historical growth has resuled from strategic acquisitions. Although our focus is on internal growth, we will continue to identify and pursue strategic acquisitions with suitable candidetes. These transactions involve significant challenges and risks, inchiding risks that a transaction does not advance our business strategy; that we do not achieve the expected return on our investnent; that we have difficulty integrating business systerns and tecluology; that we have difficulty retaining or integrating new employees; that the tansactions distract management from ow' other businesses; that we acquire unforeseen lithilitios; and other unanticipated events. Our future success will depend, in part, on our ability to successfully integrate futute acquisitions into our oporations, It may take longer than expected to realize the full benefits of these transactions, such as increased revenue, enianced efficiencies, or increased market share, or the benefits may be ultimately less than we expected. Althougl we conduct due diligence reviews of potential acquisition candidates, we may not identify all material liabilities or risks related to acquisition candidates. There can be no assurance that any such strategio acquisitions will be accomplished on favorable tems or will result in profitable operations.

## Our failure to properly manage growth could adversely affect our bustnexs.

We have expanded our oporations significantly since 1998, when we entered the business of providing software solutions and services to the public sector. We intend to continue expansion in the foreseeable future to pursue existing and potential market opportunities. This growth places significant demands on management and operational resources. In order to manage growth effectively, we must inplement and improve our operational systems, procedures, and controls on a timely basis. If we fail to implement these systems, ou bisiness may be materially adversely affected.

## We may be unable to hire, integrate, and refain qualified personnel.

Our continued success will depend upon the availability and perfomance of our key mangement, sales, marketing, client support, and product development personuel. The loss of koy management or technical personnol coukl atversely affect us. Wo believe that our continued succoss will depend in large part upon our ability to attract, integrate, and retain such personnel. We have at times experienced and contime to experionce difficuly in recruiting qualitied persomel. Competition for qualified soltware development, sales, and other personnel is intense, and we cannot assure you that we will be successful in attracting and retaining such personnel.

## Compliance with changing regulation of corporate governance may result in additional expenses.

Changing laws, regulations, and standards relating to corporate governance and pubic disclosure can croate uncertainty for public companios. The costs required to comply with such evolving laws are difticult to predict. To maintain high standards of corporate governance and public disclosure, we intend to invest all reasonably necessary resources to comply with evolving standards. This investment may result in an unforeseen increase in general and administrative expenses and a diversion of management's time and attention from revenue-generating activities, which may harm our operating results.

## We don't foresee paying dividends on our common stock.

We have not dechared nor paid a cash dividend since we entered the business of providing software solutions and services to the public sector in 1998 . We intend to retain earnings for use in the operation and expansion of our business. We do not anticipate paying any cash dividends on our common stock in the foreseeable fiture.

Provisions it owr certificate of incorporation, bylaws, and Delaware law could deler takeover allempts,
Our board of directors may issue up to $1,000,000$ shares of preferred stock and may determine the price, rights, preferences, privileges, and restrictions, including voting and conversion rights, of these preferred shares. These determinations may be made without any futher vote or action by our stockholders. The rights of the holders of our conmon stock will be subject to, and may be adversely affected by, the rights of the holders of any preferred stock that may be issued in the future. The issuance of preferred stock may make it more difficult for a third-party to acquire a majority of our outstanding voting stock. In addition, some provisious of our Certificate of Incorporation, Bylaws, and the Delaware General Corporation Law could also delay, prevent, or make more difficult a merger, tender offer, or proxy contest involving us.

## ITEM IB. UNRESOLVED STAFF COMMENTS

Not applicable.

## ITEM 2. PROPERTIES.

We occupy a total of approximately 1.0 million square feet of office space, of which approximately 746,000 square feet is in various office facilities we own. We own or kase oftices for our major operations in the states of Arizona, Arkansas, California, Colorado, Georgia, Iowa, Maine, Massachusetts, Michigan, Missouri, Montana, New Hampshire, New York, Ohio, Texas, Washington and Wisconsin, and in Ontario, Canada,

ITEM 3. LEGAL PROCEEDINGS.
Other than routine litigation incidental to our business, there are no material legal proceedings pending to which we are party or to which any of cur properties are subject.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.
Not applicable.

## PART II

## ITEM 5. MARKET FOR REGIS'TRANT'S COMMON EQUTY, RELATED S'TOCKIHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES.

Our cormon stock is traded on the New York Stock Exciange under the symbel "TYL." At December 31, 2018 , we had approximately 1,262 stockholders of record. Most of our stockhollers hold their shares in street name; therefore, there are substantially more than 1,262 beneficial owners of our cotmmon stock

We did not pay any cash dividends in 2018 or 2017 . Our bark credit agreement contains restrictions on the payment of cash dividends. We intend to retain eamings for use in the operation and expansion of our business and do not anticipate paying a cash dividend in the foreseeable futture.

The following table summarizes certain infornation related to our stock incentive plan, restricted stock units and our employee stock purchase plan. There are no warrants or rights related to our equity compensation plans as of December 31, 2018.

(a) In May 2018, stockholders approved our 2018 Stock Incentive Plan ("the 2018 Plan") which amerded and restated the existing Tyler Technologies, Inc. 2010 Stock Option Plan ("the 2010 Plan"). Upon stockholder approval of the 2018 Plan, the remaining shares available for grant under the 2010 Plan were added to the shares authorized for grant under the 2018 Plan. Additionally, any awards previously granted under the 2010 Plan that expire unexercised or are forfeited are added to the shares authocized for grant under the 2018 Plan. Under the 2018 Plan, each award granted, other than stock options, reduces the numbor of securities available for isstance under the 2018 Plan by 2.5 shares.

As of December 31, 2018, we had authorization to repuchase up to approxinately 1.2 million additonal shares of Tykr common stock. During 2018, we purchased approximately 781,000 shares of our common stock for an aggregate purchase price of $\$ 150.1$ million A summary of the repurchase activity during 2018 is as follows:

| Period | diotal number of shaves revpurchased | Additional numiler of shares authorizod thal may berepurchasod | Averase price paid per shure | Maxinumanumbec of shares that may be repurchased under current aulhorization |
| :---: | :---: | :---: | :---: | :---: |
| $\text { ThegomitikendedMaulj } 1$ |  |  |  |  |
| 7'reo moutlos ended June 30 | - | - - |  | 1,973,560 |
|  |  |  |  |  |
| October 1 through October 31 | 154,739 | - | 209.69 | 1,818,821 |
| Noverble I faroing Novenbar xo $4 \mathrm{~S}_{2}^{7} 503$ <br> cur |  |  |  |  |
| Docenter 1 through Deomber 31 | 168,600 | - | 183.86 | 1,192,718 |
|  | Na, |  |  |  |

The repurchase program, which was approved by our board of directors, was announced in October 2002 and was anended at various thes from 2003 through 2019. There is no expiration date specified for the authorization, and we intend to repurchase stock under the program from time to time.

Subsequent to December 31, 2018, ou board of directors authorized the repurchase of an additional 1.5 million shares of Tyler common stock. As of February 20,2019 , we had remaining authorization to repurchase up to 2.7 million additional shares of our common stock.

## Performance Graph

The following Performance Graph and related information shall not be deemed "soliciting materiat" or to be "filed" with the Securities and Exchange Commission, nor shall such information be incorporated by reference into any flupre fling under the Secuittes stat of 1933 or Securities Exchange Act of 1934, each as amended, except to the extent that we specifically incorporate is by reference indo such filing.

The following table compares total shareholder returns for Tyler over the last five years to the Standard and Poor's 500 Stock Index and the Standard and Poor's 600 Information Technology Index assuming a $\$ 100$ investnent made on December 31, 2013. Each of the threc measures of cumulative total return assumes reinvestment of dividends. The stock pertormance shown on the gapla below is not necessarily indicative of future price performance.


| Compray / finces | 12/3/13 | 1231/14 | 12\%1/15 | 12/31/16 | 1231/17 | 12/31/18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 100 | 107.16 | 170.68 | 13979 | H3.36. | 18194 |
| S\&PP 500 Stock Index | 100 | 113.69 | 115,26 | 129.05 | 157.22 | 150.33 |
|  | 10. | $13 \%$ | 118.55 | 15870 | 15.930 | 50, 3 |


(a) Reflects the impact of the adoption of Accounting Standards Update ("ASU") ASU No. 2014-09, Revenue from Contraciss with Customers in fiscal year 2018. Refer to Note - 1 "Sunmary of Significant Accountimg Policies" for further disoussion.
(b) 2017 includes the significant inpact of the enactinent of the Tax Cuts and Jobs Act ("Tax Act"). The most signiticant impact of the Tax Act to us is the reduction in the U.S. federal corporate income tax rate from $35 \%$ to $21 \%$. The iupact of the rate reduction on oul 201.7 income tax provision is a $\$ 26.0$ million (as adjusted) tax benefit due to the remeasurement of deferred tax assets and liabilities. Refer to Note -7 "Income Tax" for further discussion on the impact of the Tax Act.
(c) During 2016, we early adopted ASU No. 2016-09 Improvements to Emplopee Share-Based Papment Accoumting reguiring the recognition of oxcess tax benefits or tax deficiencies as a component of income tax expense; these benefits or deficiencies were historically recognized in equity. As the standard requires a prospective trethod of adoption, our net income in 2016 includes a $\$ 29.6$ million income tax benefit due to lhe adoption that did not occur in the comparable prior periods presented above. In 2016 , ASU No. 2016-09 updated the method of calculating dihted shares resulling in the inclusion of 519,000 additional shares in our diluted earnings per share calculation, which is not comparable to the other priot periods greseuted. The adoption of ASU No. 2016-09 also required excess tax benefits, previously presented as fnancing aclivities, to be chassified as operating activities. As retrospective adoption for this component of the standard is allowable, we have adjusted all periods presented above to reflect this change in classification.
(d) On November 16, 2015, we completed the acquisition of New World Systems Corporation ("NWS"). Operating results for the twelve months ended December 31, 20t5, include $\$ 5.9$ million for non-recurring financial advisery, legal, accounting, due diligence, valuation and other expenses necessary to complete the NWS ncquisition.

## FORWARD-LOOKING STATEMENTS

This clocument contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21 E of the Securities Exchange Act of 1934 that are not historical in nature and typically address future or anticipated events, trends, expectations or beliefs with respect to our financial condition, results of operations or' business. Forward-looking statements often contain words such as "believes," "expects," "anticipates," "foresees," "forecasts," "estimates," "plans," "intends," "continues," "may," "will," "should," "projects," "might," "coulf" or other similar words or phrases. Similarly, statements that describe our business strategy, outlook, objectives, plans, intentions or goals also are forward-looking slatements. We believe there is a reasonable basis for our forward-looking statements, but they are inherently subject to risks and uncertaintios and actual results could differ materially from the expectations and beliefs reflected in the forward-looking statements. We presently consider the following to be among the important factors that could cause actual results to differ materially from our expectations and beliefs: (1) changes in the budgets or regulatory environments of our clients, prinarily local and state govenments, that could negatively impact infommation technology spending; (2) our ability to protect client information from security breaches and provide uninterxupted operations of data centers; (3) our ability to achieve growth or operational synergies throngh the integration of acquired businesses, while avoiding unanticipated costs and dismptions to existing operations; (4) material portions of our business require the Internet infrastructure to be adequately maintained; (5) our ability to achieve our firancial forecasts due to various factors, including project delays by our clients, reductions in transaction size, fewer transactions, delays in delivery of new products or releases or a decline in our renewal rates for service agreements; (6) general economic, political and market conditions; (7) technological and market risks associated with the development of new products ol services or of new versions of existing or acquired products or services; (8) competition in the industry in which we concluct bustiess and the impact of competition on pricing, client retention and pressure for new products or services; (9) the ability to aturact and retain qualified personnel and dealing with the loss or retirement of key members of nanagement or other key personnel; and ( 10 ) costs of compliance and any failure to comply with government and stock exchange reguations, A detailed discussion of these factors and other risks that affect our business are described in Item 1A, "Risk Factors." We expressly disclaim any obligation to publicly update or' revise our forward-looking statements.

## OVERVIEW

## General

We provide integrated information management solutions and services for the public sector, with a focus on local governments. We develop and market a broad line of software products and services to address the IT needs of cities, counties, sclools and other local govemment ontities. In addition, we provide professional IT services to our clients, including software and bardware installation, data conversion, training and for certajn clients, preduct modifications, along with contiruing maintenance and support for clients using our systems. We also provide subscription-based services such as software as a service ("Saas"), which primerily utilize the Tylor private cloud, and electronic document fuing solutions ("e-filing"), which simplify the filing and management of court related documents. Revenues for e-filing are derived from transaction fees and, in some cases, fixed fec arrangements. We also provide property appraisal eutsourcing services for taxing jurisdictions.

Our products generally autonate seven major finctional areas: (1) timancial management and education, (2) courts and justice, (3) publie safety (4) property appraisal and tax, (5) planuing, regulatory and maintenance (6) land and vital records management and (7) data and insights. We report on restlits in two segments, The Enlerprise Software ("ES") segment provides municipal and counly governments and schools witl softwaro systors and services to meet their information technology and automation needs for mission-critical "back-office" functions such as: financial management; courts and justice processes; public safety; planning, regulatory and maintenance; land and wital records inanagement;, and data analytics. The Appraisal and Tax ("A\&T") segrent provides systems and software that automate the appraisal and assesstment of real and personal property as well as property appraisal outsourcing scrvices for local governments and taxing authorities. Property appraisal oulsourcing services inchede; the physical inspection of commercial and residential properties; data collection and processing; computer analysis for property valuation; preparation of tax rolls; communily education; and arbitration between taxpayers aud the assessing jurisdiction.

Our total employee count increased to 4,525 at December 31, 2018, from 4,069 at December 31, 2017.
For the twelve montlis ended December 31, 2018, total revenues incrensed. $11 \%$ compared to the prior year, Organic revenue growth was $9 \%$ for the twelve months ended December 31, 2018, compared to the prior year period and revenues from acquisitions contributed 2\% of growth for the twelve months ended December 31, 2018.

Subscriptions revenue grew $28 \%$ for the twelve months ended December 31, 2018, due to a gradual shift toward cloud-based, software as a service lusiness, as well as continued strong growth in our e-filing revenues from courts and the atdition of new subscription revenues from the acquisition of Socrata. Organic subscriptions revenue increased $21 \%$ for the twelve inonths ended December 31, 2018.

Our backlog at December 31, 2018 was $\$ 1.25$ billion, a $2 \%$ increase from last year.

## Recent Acquisitions

On December 7,2018, we acquired certain assets and intellectual property of SceneDoc, Inc, ("SceneDoc"), a company that provides mobile-first, software-as-a-service (SaaS) field reporting for law enforcenment agencies. The total purchase price was approximately $\$ 6.2$ million, of which $\$ 5.4$ million was paid in cash and approximately $\$ 759,000$ accrued for a working capital holdback. As of December 31, 2018, the purchase price allocation for SceneDoc is not yet complete. The preliminary estimates of fair value assumed at the acquisition date for intangible assets, receivables and deferred revenue and related deferred taxes are subject to change as valuations are finalized.

On October 1,2018 , we acquired alt of the equity interests of TradeMaster, Inc, dba MobileEyes ("MobileEyes"), a company that develops software to improve public safety by supportugg fire prevention and suppression, emergency response, and structural safety. The total purchase price was approximately $\$ 5.3$ milliont in cash.

On August 31, 2018, we acquired all of the assets of CaseloadPRO, L. P. ("CaseloadPro"), a company that provides a fully featured probation case management system. The purchase price of $\$ 9.3$ million was paid in cash.

On April 30, 2018, we aequired all of the capital stock of Socrata, Inc. ("Socrata"), a company that provides open date and data-as-a-service solutions inchuding cloud-based data integration, visualization, analysis, and reporting solutions for federal, state and local government agencies. The purchase price, net of cash acquired of $\$ 1.7$ million, was $\$ 147.6$ million in cash.

On April 30, 2018, we acquired all of the equity interests of Sage Data Security, LLC ("Sage"), a cybersecurity company offering a suite of services that supports an entire cybersecurity lifecycle, including program developmeut, education and training, technical testing, advisory services, and digital forensics. The total purchase price was $\$ 11.6$ million paid in cash,

As of December 31, 2018, the purchase price aliocations for Sage, Socrata, CascloadPro, and MobileEyes are complote.
The operating resulls of all 2018 acquisitions are inchuded with the operating results of the Enterprise Software segment since their date of acquisition. Revenues from Socrata included in Tyler's results of operations tolated approxinately $\$ 13.9$ million and the net loss was $\$ 11,5$ million for the twelve months ended December 31, 2018. The impact of the Sage, CascloadPRO, MobileEyes and SceneDoc acquisitions, indivichally and in the aggregate, on our operating results, assets and liabilittes is not material.

Our balance sheet as of December 31,2018, retlects the allocation of the purchase prite to the assets acquired based on their fair value at the date of each accuisition. The fair valuc of the assets and liabilities acquired are based on vabuations using Level III, unobservable inputs that are suppotted by little or no market activity and that are significant to the fair value of the assets or liabilities.

We monitor and analyze several key perfonnance indicators in order to manage out business and evaluate our financial and operating performance. These indicators include the following:

Revenues - We derive our revenues from five primary sourcos: sale of sontware licenses and royalties; subscription-based arrangements; software services; twintenance; and appraisal services. Subscriptions and maintenance are considered recuring revenue sources and conprised approximately $65 \%$ of our revenue in 2018. The number of ncw SaaS clients and the number of existing clients who convert from our traditional software arrangements to our SaaS model are a significant driver to our business, together with new software license sales and mantenance rate increases. In addition, we also monitor our customer base and chum as we historically have experienced very low customer turnover. During 2018, based on our number of customers, turnover was approximately $2 \%$.

Cost of Revenues and Gross Margins - Our primary cost component is personnel expenses in connection with providing software implementation, subscription-based services, maintenance and support, and appraisal services to our clients. We cam improve gross margins by controlling headcount and related costs and by expanding our revenme base, especially from those products and services that produce incremental revenue with minimal incremental cost, such as software licenses and royalties, subscription-bused services, and maintenance and support, Our appraisal projects are cyelical in nature, and we often employ appraisal personnel on a short-term basis to concide with the life of a project. As of December 31, 2018, our total employee count increased to 4,525 from 4,069 at December 31, 2017.

Selling, General and Administrative ("SG\&A") Expenses - The primary components of SG\&A expenses are administrative and sales personnel salaries and comunissions, share-based compensation expense, marketing expense, rent and professional fees. Sales commissions typically fluctuate with revenues and share-based compensation expense generally increases as the market price of our stock increases. Other administrative expenses tend to grow at a slower rate than revenues.

Liquidity and Cash Flows - The primary dijver of our cash flows is net income, Uses of cash include acquisitions, capital investuents in property and equipment and discretionaty purchases of treasury stock. Our working capital needs are failly stable throughout the year with the significant components of cash oulflows being payment of personnel expenses offset by cash inflows representing collection of accounts receivable and cash receipts from clients in advance of revenue being earned. In recent years, we have also received significant amounts of cash from employees exercising stock options and contributing to our Employee Stock Purchase Plan.

Balance Sheet - Cash, accounts receivable auxd days sales outstanding and deferred revenue balances are inportant indicators of our business.

## Adoption of New Revenue Accounting Standard

On January 1, 2018, we adopted ASU No. 2014-09, usiug the full retrospective method of transition, which requires that the new standard be applied to all periods presented. The impacts of adoption are reflected in the financial information herein. For additional details, see Note 1 - "Sunmary of Siguificant Accounting Policies" to our consolidated financial statements in this repori.

## Recent Accounting Guidance not yet Adopled

Leases, On February 25, 2016, the FASB issued its new lease accounting guidance in ASU No. 2016-02, Leases ("Topic 842'). Under the new guidance, lessees will be required to recognize the following for all leases (with the exception of short-term leasos) at the commencement date:

- A lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and
- A right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specitied asset for the lease term.

Topic 842 is effective for fiscal ycars beginning after December 15, 2018, inchuding interim periods therein. Early application is permitted for all business entities upon issumnce. Upon adoption, entities will be required to use a modified retrospective approach with an option to use certain practical expedients. Wo expect to adopt ASU 2016-02 when effective, using the transition method that allows us to initially apply the guidance al the adoption date of January 1,2019 and recognize a cumulativo-offoct adjustment to the oponing baknce of retained earnings in the period of adoption. We expect to uso the package of practical expedients that allows us to not reasscss: (1) lease classification for any expired or existing leases and (2) initial direct costs for any expired or existing leases. We expect ASU $2016-02$ will impact our consolidated financial statemonts and related disclosurcs. We are currently evaluating the extent of the impact and expect that most of our lense commitments will be subject to the updated guidance and recognized as lease liabilities and right-of-use assets on our consolidated balance shects upon adoption. Based on our current portfolio of leases, we estimate a range of $\$ 15.5$ million to $\$ 17.8$ million of lease assets and liabilities to be recognized on our baluse shoet, primarily relating to office facilities.

## Outlook

The locel government software matket contioues to be active, and our backlog at December 31, 2018 reached $\$ 1.25$ billion, a $2 \%$ increase from last year. We expect to continue to achieve solid growth in revenue and earnings. With our strong financial position and cash fow, we plan to continue to make significant investments in product development to better position us to continue to expand. cur competitive position in the public sector software market over the long term.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our discussion and analysis of fuancial condition and results of operations is based upon our financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP"). The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets and liabilities at the date of the finamial statements, the reported amounts of revenues, cost of revenues and expenses during the reporting period, and relatod disclosure of contingencies. The Notes to the Firmoncial Statements inchuded as part of this Anmual Report describe our significant accounting policies used in the preparation of the financial statements. Siguificant iterns subject to such estimates and assumptions include the applieation of the progress toward completion methods of revenue recognition, estimated standalone selling price ("SSP") for distinct pertormance obligations, the carrying amount and estimated useful lives of intangible assets, determination of share-based compensation expense and valuation allowance for receivables, We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

We believe the following critioal accounting policies require significant judgments and estimates used in the preparation of our financial statements.

Revenue Recognition. We earn revenue frou software licenses, royalties, subscription-based services, software services, post-contract customer support ("PCS" or "maintenance"), hardware, and appraisal services. Revenue is recognized upon transfer of control of promised products or services to customers in an arnount that reflects the consideration we expect to receive in exchange for those products or services. We deternine revenue recognition through the following steps:

- Identification of the contract, or contracts, with a customer
- Identification of the performance obligations in the contract
- Determinution of the transaction price
- Allocation of the transaction price to the performance obligations in the contract
- Recognition of revenue whon, or as, we satisfy a pertormance obligation

Most of our software arrangements with customers contain multiple performance obligations that range from software licenses, installation, training, and consulting to software modification and customization to meet specific customer needs (services), hosting, and PCS. For theso contracts, we account for individual performance obligations separately when they are distinct. We evaluate whether separate performance obligations can be distinet or shoukd be accounted for as one performance obligation Arrangements that inchude software services, such as training or installation, are evaluated to determine whether' those services are highly interdependent or highly intenelated to the product's functionality. Many of our software aurangements iivolve "off-the-shelf" software. We recoguize the revenue allocable to "off-the-shelf" software lieenses and specified upgrados at a point in time when control of the software license transfers to the customer, unless the software is not considerod distinct. We consider off-the-shelf software to be distinct when it can be adfed to an arrangement with minor changes in the underlying code, it can be used by the customer for the customor's purpose upnon installation, and remaining services such as training are not considered highly interdependent or highly interrelated to the product's functionality.

For arrangements that involve significant production, modification or customization of the software, or where soflware sorvices are otherwise not considered distinct, we recoguize revente over time by measuring progress-to-completion. We measure progress-to-completion primarily using labor hours incurred as it best depiets the transfer of control to the customer which occurs as we incur costs on our contracts. These arrangoments are often inplemented over an extended period and occasionally require us to revise total cost estimates, Amounts recognized in revenue are calculated using the progress-to-completion measurement after' giving effect to any changes in our cost estimates. Changes to total estimated contract costs, if any, are recorticd in the period they are determined. Estimated losses on uncompleted contracts are recorded in the period in which we frist determine that a loss is apparent. When software services are distinct, the fee allocable to the service element is recognized over the time we perform the services and is billed on a time and material basis.

Subscription-based services consist of revenues derived from SanS arrangements, which primarily utilize the Tyler private cloud, and electronic filing transactions. Revenue from subscription-based services is generally tecognized over time on a ratable basis over the contract term, beginning on the date that our service is made available to the customer. For SaaS arrangements, we evaluate whether the customer has the contractual right to take possession of our software at auy time during the hosting period without significant penalty and whether the customer can feasibly maintain the software on the customer's hardware or enter into another arrangement with a thirch-party to host the software. We albcate contract value to each performance obligation of the arrangement that qualifies for treatmeut as a distinct element based on estimated SSP. When it is determined chat software is distinct and the customer has the ability to take control of the software, we recognize revenue allocable to the software license fee when access to the software license is made available to the customer. We recognize hosting services ratably over the term of the arrangement, which range from one to ten years but are typically for a period of three to five years. For sottware services associated with certain SaaS arrangements, we have concluded that the services are not distinct, and we recognize the revenue ratably over the remaining contractual period once we have provided the customer access to the software. We record amounts that have been invoiced in accounts receivable and in deferred revenue or revenues, dependirg on whether the revenuc recognition criteria have been met,

The transaction price is allocated to the separate performance obligations on a relative SSP basis. We determine the SSP based on our overall pricing objectives, taking into consideration market conditions and other factors, inchuding the value of our contracts, the applications sold, customer demographics, and the mumber and types of users within our contracts. We use a range of amounts to estimate SSP when we sell each of the products and services separately and need to determine whether there is a discount to be allocated based on the relative SSP of the varions products and services. In instances where SSP is not directly obselvable, such as when we do not sell the product or service separately, we determine SSP using the expected cost-plus margin approach. Revenue is recognized net of allowances for sales adjustnents and any taxes collected from customers, which are subsequently remitted to governmental authorities.

Typically, the structure of our arrangements does not give rise to variable consideration. However, in those instances whereby variable consideration exists, we inchide in our estimates additional revenue for variable consideration when we believe we have an enforceable right, the amount can be estimated reliably and its realization is probable.

We maintain allowances for doubtful accounts, which are provided at the time the revemue is recognized. Since most of our customers are domestic governmental entites, we farely incur a loss resulting from the inabiity of a customer to make required payments. Events or changes in circurstances that indicate that the carrying amount for the allowances for doubfinl accounts may require revision include, but are not linnited to, deterioration of a customer's tinancial condition, failure to manage our customer's expectations regarding the scope of the services to be delivered, and defects or errors in new versions or enhancements of our software products. The allowance for doubfful accounts reflects our best estimate of probable losses inherent in the accoumts receivable balance. We determine the allowance based on known troubled accounts, historical experience, and other currently available evidence.

In connection with certain of our contracts, we have recorded retentions recaivable or unbilled receivables consisting of costs and estimated profit in excess of billings as of the balance sheet date. Mauy of the contracts which give rise to unbilled receivables at a given balance sheet date are subject to billings in the subsequent accounting period. We review unbillec receivables and related contract provisions to enswe we are justified in recognizing revenue prier to billing the customer and that we have objective evidence which allows us to recognize such revenue, In addition, we have a sizalle amount of deferred revenue, which represents billings in excess of revenue earned. The majority of this liability consists of nainconance billings for which payments are made in advance and the revenue is ratably earroed over the maintenance period, generally one year. We also have deferred revenue for those contracts in which wo receive a deposit und the conditions in which to record revenue for the service or product have not been met. On a periodic basis, we review by customer the detail componcuts of our deferred revenue to ensure our accounting remains appropriate.
Intangible Assets and Goodwill. Our business acquisitions typically result in the creation of goodwill and other inlangible asset balances, and these balances affect the amount and timing of future period amortization expense, as well as expense we could possibly incur as a result of an impairment charge. The cost of acquited companies is allocated to identifiable tangible and intangible assets based on cstimated farr value, with the oxcess allocated to goodvill. Accordingly, we have a siguificant balance of acquisition date intangible assets, inchuding software, customer related intangilles, trade name, leases and goodwill, These intangible assets (other than goodwill) are amortized ovor their estinated useful lives. We currently have no intanghle assets with indefinite lives other than goodwill.

When testing goodwill for impairment quantitatively, we first compare the fair value of each reporting whit with ifs carrying amount. If the caryillg annount of a reporting unit exceeds its fair value, a second step is performed to measure the amount of potential impairment. In the second step, we compare the implied fail value of reporting unit goodwill with the carrying amount of the reporting unit's goodivill. If the carrying amount of reporting unit goodwill exceeds the implicd fair value of that goodwill, an impairment lass is recognized. The fair values calculated in our impairment tests are dotermined using discounted cash flow models involving several assomptions. The assumptions that are used are based upon what we believe a hypothetical marketplace participant would use in estimnting fair vahu. We base our fair value estimates on assumptions we believe to be reasonable but that are unpredictable and inherently uncertain. We evaluate the reasonableness of the fair value calculations of our reporting unis by comparing the total of the fair value of all of our reporting units to our total market capitalization. Our annal goodwill impairment analysis, which we performed quantitatively during the second quarter of 2018, did not result in an impairment charge. During 2018, we did not idantify any triggering events that would require an update to our annual fimpairment review. All intangible assets (other than goodwill) are reviewed for impaiment whenever events or changes in cricurastances indicate that the carrying amount of an asset may not be recoverable. Recoverability of other intangible assets is measured by comparison of the carrying amount to estimated undiscounted future cash flows. The assessment of recoverability or of the estimated useful life for amortization purposes will be affected if the timing or the amount of estimated future operating casb flows is not achieved. Such indicators may include, among others; a significant decline in expected future cash flows; a sustained, significant decline in stock price and market capitadization; a significant adverse change in legal factors or in the business climate; unanticipated competition; and reductions in growth rates. In addition, products, capabilitios, or technologies developed by others may render our software products obsoleto or noncompecitive. Any adverse change in these factors could have a significant impact on the recoverability of goodwill or other intangible assets.

Shape-Based Compensation. We have a stock incentive plan that provides for the grant of stock options, restricterl slock units aud performance stock units to key employees, directors and non-employee consultants. We estimate the fair value of share-based awards on the date of grant. Share-based compensation expense includes the estimated effects of forfeitures, which will be adjusted over the requisite service period to the extent actual forfeitures diffor or are expected to differ from such estimates. Changes in estinated forfeitures are recognized in the period of change and will also impact the amount of expense to be recognized in future periods. Forfeiture rate assumptions are derived from historical data.

We estimate stock price volatility at the date of grant based on the historical volatility of our common stock. Estimated option life is determined using the weighted-average period the stock options are expected to be outstanding based primarily on the options" vesting terms, remaining contractual life and the employees' expected exercise based on historical patterns. Deterninitg the appropriate fair-value model and calculating the fatr value of share-based awards at the grant date requires considerable judgment, including estimating stock price volatility, expected option life and forfeiture rates.

## ANALYSIS OF RESULTS OF OPERATIONS AND OTHER

The following discussion compares the historical results of operations on a basis consistent wilh GAAP for the years ended Decenber 31, 2018,2017 and 2016.


## Revemues

On April 30, 2018; we acquired Socrata, a company that provides open data and data-as-a-service solutions for federal, state and local government agencies including cloud-based data integtation, visualization, analysis, and reporting solutions. The following table details revenue for Socrata for the periods presented as of December 31, 2018, which is included in our consolidated statements of income:


On December 7, 2018, we acquired SceneDoc, Inc,, a company that provides mobile-first, software-as-a-service (SaaS) field reprorting for law enforcement agencies. On October 1, 2018, we acquired Mobile Byes, a company that develops software to improve public safety by supporting fire prevention and suppression, emergency response, and structural safety. On August 31, 2018, we acquifed CaseloadPRO, a company that provides a filly featured probation case management system. On April 30, 2018, we also acquired Sage, a cybersecurity company offering a suite of services that supports an entire cybersecurity lifecycle. The impact of these acquisitions on our operating results is not considered materind, inclividually and in the aggregate, and is not included in the table above. The results of these acquisitions are included with the operating results of the ES segment from their dates of acguisition. For comparative puposes, we have provided explanations for changes in operations to exclude results of operations for these acquisitions noting the exchusion.

Software licenses and royaltles.
The following table sets forth a conparison of our software licenses and royalties revenue for the years ended December 31:


Software liconso and royaltios revonue grew $8 \%$ compared to the prior year. The mejority of this growth was due to an active marketplace as the result of generally positive local government economic conditions, as well as our increasingly stroug comperitive position, which we attribute in part to our investment in product development in recent years. An increase in the number of larger contracts related to our planning, regulatory and maintenance solutions aud public safety solutions also contributed to the growth in license revenue.

Although the mix of new contracts between subscription-based and perpetual license anraugements may vary from quarter to quarter and year to year, we expect our longer-term software license growth rate to be negatively jmpacted by a growing number of customers choosing our subscription-based options. rather than purchasing the soflware under a traditional perpetual softwate license arrangement. Subscription-based arrangements result in lower sollware License revenue in the initial year as compared to perpetual software license arrangements but generate higher overall revenue over the term of the contract. Our new client mix in 2018 was approximately $47 \%$ selecting perpetual software license armangements and apptoximately $53 \%$ selecting subscription-based arrangements compared to a client mix in 2017 of approximately $53 \%$ selecting porpetual software liconse arrangomouts and approximately $47 \%$ solocting subscription-based arrangements.

Subscriptions.
The following table sets forth a comparison of our sulbscriptions revenue for the years ended December 31:

| (\$ in thousanc(s) | 2018 |  | 2017 |  | Chone |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \$ |  | $\%$ |  |
|  | As Aclisted |  |  |  |  |  |
| ES | \$ | 210340 |  |  | \$ | T64317 | 8 | 46433 |  | 28\% |
| A ${ }^{\text {a }}$ T |  | 9,807 |  | 7.859 |  | 1,948 |  | 25 |
|  | 8 | 220,547 | S | 172476 | 5 | 48,3\% |  | 28\% |

Subscription-based revenue primarily consists of revenue derived from our SraS arrangements, which generally utilize the Tyler private cloud. As part of our subscription-based services, we also provide electronic document filing solutions ("e-filing") that simplify the filing and management of court related documents for courts and law offices. E-filing revenue is derived from transaction fees and fixed fee arrangements.

Excluding the results of acquisitions, sulscrerption-based revenue increased $21 \%$ compared to 2017. New SaaS clients as well as existing clients who converted to our Saas model provided the majority of the subscription teyenue increase. In 2018 , we added 410 new SaaS clients and 97 existing clients elected to convert to our SaaS model Also, e-filing services contributed approximately $\$ 6.2$ million of the sulscription revenue increase in 2018 . The increase in e-filing revenue is attributed to new e-filing clients, ns well as increased volumes as the result of several existing clients mandating e-filing. The acquistion of Socrata, which primarily has a subscription revenue model, also contributed to the increase in subscription revemes.

Software services.
The following table sets forth a comparison of our software services revenue for the years ended December 31:

| (\$ in thousands) | 2018 2017 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \$ | \% |
|  |  | As Adjusted |  |  |
| 令號 |  |  | \% \%ivevs.6\% | - 4 |
| A\&T | 24,348 | 19,215 | 5,133 | 27 |
|  | \$ 10.269 | 5 f | 5 1080\% | 6 \% |

Software services revenue primarily consists of professional services billed in comection with implementing our sofiwarc, converting client data, training client persomnel, custom development activities and consulting. New clients who purchase our proprietary software licenses generally aiso coutract with us to provide for the related software services. Existing clients also periodically purchase additional training, consulting and minor programming services. Excluding the results of acquisitions, sotiware services revenue grew $3 \%$ compared to the prior year period, This growth is due to a higher level of new software sales, through both our license and subscription models.

## Maintemance.

The following table sets forth a comparison of ou maintenance revenue for the years ended December 31:

| (\$ in thousands) | 2018 | 2017 |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | \$ | \% |
|  | As Acjusted |  |  |  |  |  |
|  |  | s | 3332700 | 8 | 22,203. | W- |
| A\&T | 24,617 |  | 21,618 |  | 2,999 | 14 |
| F- Toral satuegrix otiono. | 8 | $s$ | 33939 | 8 | 23.203 | 710 |

We provide maintenance and support services for our sotware prodhcts and cerbin third-parly software. Maintenance revenue grew $7 \%$ compared to the prior year. Maintenance and support revenue incroased mainly due to growth in our installed customer base from new software license sales as well as aunual maintenance rate licreases.

Appraisal services.
The following table sets forth a comparison of our apprasal services revenue for the years ended December 31:


In 2018, appraisal services revenue decreased $13 \%$ compared to the prior year primarily due to the successful completion of several large revaluation projects in mid-2017. The appraisal services business is somewhat cyclical and driven in part by statutory revaluation cycles in various states.

## Cost of Reventes and Gross: Margins

The following table sets forth a comparison of the key components of our cost of revenues for the years ended December 31:

| (\$ in thousands) | 2018 | 2017 | Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \$ | \% |
|  |  | As Adjusted |  |  |
| Sollwarcilizasiss antroyditis | \$ |  | S | $5$ |
| Acquirel softwurs | 22,972 | 21,686 | 1,286 | 6 |
|  | 4389.93 |  | 61,288 | $13$ |
| Appraisal services | 14,209 | 16,280 | $(1,987)$ | (12) |
|  | $18.20 \%$ | 50. $\sim 12.0$ | 3, 113 |  |
| Total cost of revernes | \$ 495,704 | \$ 441,522 | \$ 54,182 | 12\% |

The following table sets forth a comparison of gross margin percentage by revenue type for the years ended December 31;


Software licenses, royalies and acquired software. Cost of software licenses, royalties and acquited sotware is primarily comprised of amortization expense for acquired sottware and third-paty software costs. We do not have any direct costs associnted with royalties. The gross margin increase of $0.3 \%$ is due to higher software license revenues offset by an increase in amontization expense for acquired software attrilunted to new acquisitions completed in 2018.

Softwore services, madntenance and subscriptons, Cost of software services, maintenance and subscriptions primarily consists of persomel costs related to installation of our sottware, conversion of client data, training client persomel and support activities and vatious other services such as custom client development and on-going qperatiou of SaaS and e-filing arrangements. In 2018, the software services, naintenance and subscriptions gross margin decreased $0.7 \%$ compared to the prior year. Excluding employees added through acquisitions, our implementation and support staff has grown by 57 empkyees since December 31, 2017 as we accelerated hiring to ensure that we are well-positioned to deliver our current backlog and anticipated new business. Recognition of acquisition-related deferred revente associated with subscriptions and inaintenance also resulted in lower gross margins.

Appraisal services. Appraisal services revenue comprised approxinately $2.3 \%$ of total revenue. The appraisal services gross margin decreased $0.4 \%$ compared to 2017 due to the reduction in higher margin projects substantially complete by early 2017 and lower volume of revemues in the current period to cover relalively fixed costs.

Our 2018 blended gross margin slightly decreased by $0.5 \%$ compared to 2017 . Our overall gross margin decrease is mainly attributed to additions to our implementation staff and lower margin revenues from appraisal services, offset by improved margin on revenues from software licenses.

## Selling. General and Administrative Expenses

Selling, general and administrative ("SG\&A") expenses consist primarily of salaries, employee benerits, travel, share-based compensation expense, commissions and related overhend costs for adrministrative and sales and manketing employees, as well as, professional fees, trade show activities, advertising costs and odker marketing related costs. The following table sets forth a comparison of our SG\&A expenses for the years ended Deceuber 31:


SG\&A as a percentage of revenue was $22.2 \%$ in 2018 compared to $20.9 \%$ in 2017 . SG\&A expense increased approximntely $18 \%$ compared to the prior year period. In 2018, our operating results include $\$ 9.1$ million of SG\&A expenses for Socrata from the date of acquisition. The remaining SG\&A expense increase is mainly due to compensation cost related to increased staff levels, higher stock compensation expense and increased commission expense as a result of higher sales. Excluding employees added with acquisitions, we have added 47 employees mainly to our sales and finance teans since December 31, 2017. In addition, our 2018 stock compensation expense rose $\$ 11.2$ million, mainly due to increases in our stock price over the last few years.

## Research and Development Expense

Research and development expense cousists primarily of selaries, employee benefils and related overhead costs associated with new product development. The following table sets forth a comparison of our research and development expense for the years ended December 31:


Research and development expense increased $34 \%$ in 2018 compared to the prior year period, mainly due to a number of new Tyler product developmont initiatives across our product suites, inchuding increased investments in research and development at recently acquired businesses. To support these initiatives, our research and development staff has growa by 159 since December 31, 2017.

## Amortization of Customer and Trade Name Intangibles

Acquisition intangibles are comprised of the excess of the purchase price over the fair value of net fangide assets acquired that is allocated to acquired software, leases and customer and trade name intangibles. The remaining excess purchase price is allocated to goodwill that is not subject to amortization. Amortization expense related to acquired software is included with cost of revenues, while amortization expense of customer and trade name intangildes is recorded as operating expense. The estimated useful lives of both customer and trade name intangbles range from five to 25 years. The following table sets forth a comparison of amortization of customer and trade name intangibles for the years ended December 31:
(\$ in thousnds)

Amortization of custoner and trade name intangibles increased due to the impact of intangibles added with several acquisitions completed in 2017 and 2018.
Estimated annual amorization expense relating to customer and trade name acquisition intangibles, exchuding acquited software for which the amortization expense is recorded as cost of revenues, for the next five years is as follows (in thousands):
3010
2020
30231

Amortization expense relating to acquired leases will be recorded as a reduction to hartware and other revenue ankl is expected to be $\$ 372,000 \mathrm{in} 2019$, $\$ 313,000$ in $2020, \$ 312,000$ in 2021, $\$ 312,000$ in 2022, $\$ 312,000$ in 2023 and $\$ 723,000$ thereafter,

## Other

The following table sets forth a comparison of other income (expense), net for the years ended December 31:
(\$ in thousands)

Other income is comprised of interest expense and non-usage and other fecs associated with our revolving credit agreement as well as interest income from invested cash. Other income, net, incroased compared to the prior peciod due to increased interest income from significautly higher levels of cash and investments resultiug from cash generated in the last year. We had no debt in the curcent period, as we repaid all borrowings under the revolving line of credit in January 2017.

## Income Tax Provision (Benefil)

The following table sets forth a comparison of our income tax provision for the years ended December 31:

| (\$ in thousmuds) |  | 2018 | 2017 |  | Chaus |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | \$ | \% |
|  | As Adjusted |  |  |  |  |  |  |
| ficomistax phopis:on Wxocit | S |  | 8,488 | 8 | (6,15) | 8 | 14,323 | (25) \%\% |
|  |  | 58\% |  | (3) |  |  |  |

The increase in the income tax provision in 2018 is primarily due to the one-time tax benefit of $\$ 26.0$ million (as adjusted) recognized in the fourth quarter of 2017 resulting from the remeasurement of deferred tax assets and liabilities associated with the enactment of the Tax. Act which reduced the statutory U.S. federal corporate income tax rate from $35 \%$ to $21 \%$. The increase is somewhat offset by the decrease in statutory U.S. fecleral cotporate income tax rate for 2018. In addition, excess tax benefits from stock option exercises were lower in 2018 as compared to the prior period. Stock option exercise activily in 2018 generated excess tax benefits of $\$ 32.5$ million, while stock option exercise activity in 2017 generated $\$ 40.6$ million excess tax benefits.

The increase in the effective income tax rate in 2018 compared to 2017 is also prinarily attributable to the one-time tax benefit associated with the Tax Act recognized in 2017 and the decrease in excess tax benefits related to stock option exercises realized, offset by the decrense in statutory U.S. federal corporate income tax rate for 2018. Exchading the impact of the Tax Act and the excess tax benefits, our income tax provision and effective tax rate in 2018 would have been $\$ 42.6$ million and $27.4 \%$ and in 2017 , woukd have been $\$ 60.5$ million (as adjusted) and $37.0 \%$, respectively,

The effective income tax rates in both 2018 and 2017 differed from the statutory United States federal corporate income tax rate of $21 \%$ and $35 \%$, respectively, due to state income taxes, the research tax credit, non-deductible share-based compensation expense, disqualifying ineentive stock option dispositions, and other non-deductible business expenses, and in 2017, the domestic production activities deduction.

## 2017 Compared to 2016

## Revemues

Software ticenses and royalties.
The following table sets forth a comparison of our software licenses and royalties revenue for the ycars ended Decernber 31:


Software license and royalties revemue increased $3 \%$ compared to the prior year. The increase in software licenses and royalties is attributed to additions to our implementation slafff, which increased our capacity to deliver backlog.

Athough the mix of new contracts between subscription-based and perpetual license anrangements may wary from quarter to quarter and year to year, we expect our longer-ferm software license growth rate to be negatively impacted by a growing number of customers choosing our subscription-based options, rather than purchasing the software under a traditional perpetual software license arrangement. Subscription-based arrangements result in lower software liceuse revenue in the intial year as compared to perpetual software license atrangements but generate higher overall revenue over the term of the contract. Our new client mix in 2017 was approximately $53 \%$ selecting perpetual software license arramgennents and approximately $47 \%$ selecting subscription-based arrangements compared to a client mix in 2016 of approximately $68 \%$ selecting perpetual soflware license arrangements and approximately $32 \%$ selecting subscription-based arrangements.

## Subscriptions.

The following table sets forth a comparison of our subscriptions revenue for the years ended December 31:

| (\$ in thouspunds) |  | 2017 | 2016 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \$ |  | \% |
|  |  |  | As Adjusted | As Adjusted |  |  |
| 苓 |  | 3 ${ }^{3}$ |  | S. 288848 | 21\% |
| A\&T |  | 7,859 | 7,188 | 671 | 9 |
|  | Whan wivan | $8 .$ | 8 8 142637 | 5 S | 21\% |

Subscription-based revenue primarily consists of revenue derived from our SaaS artangements, which generally utilize the Tyler private cloud. As part of our subscription-based serviees, we also provide electronic document filing solutions ("e-filing") that simplify the filing and mariagement of court related documents for courts and law offices. E-filing revenue is derived from transaction fees and fixed fee arrangements.

Subscription-based revenue increased $21 \%$ compared to 2016 . New SanS clients as weil as existing clients who converted to our SauS modet provided the majority of the subscriptions revenue increase. In 2017, we added 374 new SaaS clients and 88 existing clients elected to convert to our SaaS model. The average contract size in 2017 were $64 \%$ and $44 \%$ higher than 2016 for now clients and clients converting to our SaaS model, respectrvely. Also, e-filing services contributed approximately $\$ 8.5$ million of the subscriptions revenue increase in 2017. The increase in e-filing revenue is attibuted to new e-filing clients, as well as increased volumes as the result of several existing clients mandating e-filing.

Software services.
The following table sets forth a comparison of our software services revenue for the years ended December 31:


Software services revenue puinarily consists of profossional services billed in connection with implementing our software, converting client data, training client persounel, custom devclopment activities and consulting. New clients who purchase our proprictary sothware licenses generally also contract with us to provide for the related software services. Existing clients also periodically purchase additional training, consulting and minor progranming services. Software services revenue grew $5 \%$ compared to the prior year period, This growth is partly due to additions to our implemenatation and stopport staff, which increased our capacity to deliver backlog and partially due to completing recognition of a majority of the acquisilion-related deferred service revenue that was fair valued at rates below Tyler's average service rate in prior periods.

## Maintenance.

The following table sets forth a comporison of our maintenance revenue for the years ended December 31:

| (\$ in thousands) | 2017 |  | 2016 |  | Charee |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 5 | \% |  |
|  |  | Adjusted |  |  | As Adisisted |  |  |  |  |  |
| 4S | 8 | 387,01 | \$ | 302,409 | \$ | 35.282 |  | $12 \%$ |
| A\&T |  | 21,618 |  | 18,589 |  | 3,029 |  | 16. |
|  | $\$$ | 359319 | \$ | 320998 | 8 | 383215 |  | 128 |

We provide maintenance and suppoit services for our software products and certain third-party software. Maintenance revenue grow $12 \%$ compared to the prior year. Maintenance and support revenue increased mainly due to growth in our installed customer base fron new software license sales as well as annual maintenance rate increases. In addition, the increase is partially due to completing recognition of a majority of the acquisition-reated doferred maintenance revenue that was fair valued at rates below Tyler's average mainterance rate in prior periods.

## Appraisal services:

The following table sets ford a comparison of our appraisel services revenue for the years ended December 31:

| (\$ in thcousands) | 2017 |  |  | 2016 |  | Charge |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | \$ | \% |  |
| MS Wick | \$ |  | $4 \times$ |  |  | \% | 炜䜌 | \$ | $\underline{\sim}$ |  | - 3 \% |
| A\&T |  |  | 25,023 |  | 26,287 |  | $(1,264)$ |  | (5) |
| - |  |  | 25003 | 8 |  | 8 | (12.39) |  | (5) ${ }^{\text {\% }}$ |

In 2017, appraisal services revenue decreased $5 \%$ compared to the prior yeur primarily due to the successfiul completion of several large revaluation projects in mid-2017. The appraisal services business is somewhat cyclical and driven in part by statutory revaluation cycles in various states.

## Cost of Revenues and Gross Margins

The following table sets forth a comprison of the key components of our cost of revenues for the years ended December 31:

| (S in thousanks) | 2017 | 2016 |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | \$ | \% |
|  |  | \$ | $3{ }^{3} 9$ | \$ | 1857 |  |
| Acquired sofiware | 21,686 |  | 22,235 |  | (549) | NM |
|  | 887,64 |  | 348989 |  | 38.68 | - 1.5 |
| Appraisal servics | 16,286 |  | 16,41! |  | (125) | (1) |
|  | (7. +1.2 .585 |  | 10.41 |  | $248 \%$ | 31 |
|  | 441,522 | \$ | 400,692 | $\$$ | 40,830 | 10\% |

The following table sets forth a comparison of grass margin percentage by revenue type for the years ended December 31:

| Gross imrgin percentage | 2017 | 2016 | Change |
| :---: | :---: | :---: | :---: |
|  |  | As Adjusted As Adjusted |  |
|  | (ene | 002\% | $\text { 21. } \%$ |
| Software services, traintenance and subscliptions | 45.6 | 45.1 | 0.5 |
| Appurasal relice | 1. | $376$ |  |
| Hardurue and other | 28.8 | 303 | ( 1.5 ) |
| Ode ailf gessing gin | $47.5 \%$ | $1330$ | $5-0 \%$ |

Sof'tware licenses, roynfies and acquired software. Cost of software licenses, royalties and acquired software is primarily comprised of amortization expense for acquired software and third-party software costs. We do not have any direct costs associated with royalties. The gross margin increase of $1.1 \%$ is due to higher incremental margins on software license revenues, in part due to slightly lower ammitization expense for acquired software resulting from acquisitions.

Sofiware services, maintenance and subscriptions. Cost of software services, mantenance and subscriptions prinnarily consists of personnel costs related to installation of our sotware, conversion of client data, training client personnel and support activities and various other services such as custom client development and on-going operation of SaaS and c-tiling an'angements. In 2017, the software services, maintenance and subscriptions gross margin increased $0.5 \%$ compared to the prior year. Our implementation and support staff grew by 220 employees in 2017. Many of these additions occurred in early to nict-2017 and are contributing to revenue in 2017. Costs related to maintenance and various other services such as SaaS and e-filing typically grow at a slower rate than related revenue due to leverage in the utilization of support and maintenance staff and economies of scale. Reduced recognition of acquisitionrelated doferred revenue associated with software services and maintenance obligations completed in prior periods also lesulted in ligher gross margins.

Appraisal services. Appraisal servicos revenue comprised approximately $3.0 \%$ of total revenue. The appraisal services gross margin decreased $2.7 \%$ compared to 2016 due to the reduction in higher margin projects substantially complete by early 2017 and lower vohume of revennes in the current period to cover relatively fixed costs.

Our 2017 blended gross margin slightly increased $0.2 \%$ compared to 2016 . Our overall gross margin was positively impacted by a product mix that included more higher-margin recurring revenues from subscriptions and maintenance and improved margin on revenues from soltware licenses oftiset by the lowermargin revenues from appraisal services as described above.

## Selling, General and Administrative Expenses

The following table sets forth a comparison of selling, general and administrative expenses for the years ended December 31:
(\$ in thousuds)

SG\&A as a percentage of revenue was $20.9 \%$ in 2017 compared to $21.7 \%$ in 2016 . SG\&A expense incroasod approximately $7 \%$ mainly due to compensation costs related to increused staff levels, merit increases and highor stock compensation exponse. We added 28 SG\&A employees, mainly to our sales and funance teams in 2017. In addition, our 2017 stock compensation expense rose $\$ 4.7$ million, mainly due to increases in our stock pricc over the hast few years.

## Besearch and Development Expense

The following table sets forth a comparison of our research and developinent expense for the years ended December 31:

| (5 in thousanis) | 2017 | 2016 |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 8 | \% |
| Resarch and developiuntexicrse | S 47.324 | S | 4, 43,154 | s | 4120 | - $-10 \%$ |

Rosearch and development expense consists mainly of costs associated with development of new products and teclnologies from which we do not currently generate revenue, as well as costs related to the ongoing development efforts for Microsoft Dynamics AX. Our contractual research and development commitment to develop public sector functionality for Microsof: Dynanics AX was amended in March 2016, which significantly reduced our developinent commitment through March 2018. However, we continue to provide sustained engineering and technical support for the public sector fiuctionality within Dynamics AX. License and maintenance royalies for all applicable domestic and international sales of Dynamics AX to public sector entitios will continue under the terms of the contract.

Resarch and development expense increased $10 \%$ in 2017 compared to the prior year period, mainly due to research and development efforts related to new Tyler product development initiatives, primarily in our public safety solutions, offset by reduced development efforts for Microsoft Dynanics AX, As a cesult of the Mictosoft Dymamics AX amendinent, we have redeployed certain development resources to enhance functionality on several existing solutions and these costs are being recorded in cost of revernes -- software services, maintenance and subscriptions.

## Amortization of Customer and Trade Name Intangibles

The following table sets forth a comparison of amortization of customer and trade name intangibles for the years ended Deceruber 31:


Amortization of custorner and trade name intangibles increased due to the irrpact of intangibles added with several small acquisitions completed iin 2016 and 2017.

## Other

The following table sets forth a comparison of other income (expense), net for the years ended December 31:


Other income (expense) is comprised of interest expense and non-luage aud other fees associated with our revolving crodit agreement as well as interest theome from invested cash. Other income (expensc), net increased compared to the prior period is attributed to significantly lower debt kevels in the curent period, as we repaid all borrowings under the revolving line of credit in January 2017, and correspondingly higher levels of cash investments.

## Income Tax (Benefit)Provision

The following table sets forth a comparison of our income tax provision for the years ended Decenber 31;


The dectease in the income tax provision during 2017 was primarily driven by the ennetment of the Tax Act which reduced the statutory U.S. federal comporate income tax rate from $35 \%$ to $21 \%$. The impact of the rate reduction on our 2017 income tax provision is a $\$ 26.0$ million (as adjusted) tax benefit due to the remeasurement of deferred tax assets and liabilities. See Note 7 - "Income Tax" for additional information related to the Tax Act. The income tax provision is also lower due to the increase in the excess tax benefits from stock option exercises as compared to prior period. We experienced significant stock option exercise activity in 2017 and 2016 that generated excess tax benefits of $\$ 40.6$ million and $\$ 29.6$ million, respectively.

The change in the effective income tax rate in 2017 compared to 2016 is also primarily attributable to the impact of the Tax Act and the changes in excess tax benefits related to stock option exercises realized. Exchuding the impact of the Tax Act and the excess tax benefits, our income tax provision and effective tax rate in 2017 would have been $\$ 60.5$ million (as adjusted) and $37.0 \%$, respectively. Excluding the excess tax benefits, our income tax provision and effective tax rate in 2016 would have been $\$ 51.5$ million (as adjusted) and $38.0 \%$ respectively.

The effective income tax rates in both 2017 and 2016 differed from the statutory United States federal corporate income tax rate of $35 \%$ due to state incorre taxes, the domestic production activities deduction, the research tax credit, non-deductible share-based compensation expense, disqualifying incentive stock option dispositions, and other non-deductille business expenses.

## FINANCIAL, CONDITION AND LIQUIDITY

As of December 31,2018, we had cash and cash equivalents of $\$ 134.3$ million compared to $\$ 185.9$ million at December 31, 2017. We also had $\$ 97.7$ nipilion invested in investment grade corporate bonds, municipal bonds and asset-backed securities as of December 31, 2018 compared to $\$ 63.8$ million at December 31, 2017. These investments mature between 2018 through 2022 and we intend to hold these investments until maturity. Cash and cash equivalents consist of cash on deposit with several domestic banks and noney market funds. As of December 31, 2018, we had no outstanding borrowings and no outstanding lettors of credit. We believe our revolving line of credit, cash from operating activities, cash on hand and access to the credit markets provide us with sufficient flexibility to meet our long-term financial neods.

The following table sets forth a sumnary of cash flows for the years ended December 31:


Net cash provided by operating activities continues to be our primary soure of funds to finance operating needs and capital expenditures. Other potential capital resources inciude cash on hand, public and private issuances of debt or equity seculities, aind bank borrowings. It is possible that our ability to access tho capital and credit markets in the future may be fimited by economic conditions or other factors. We curcently believe that cash provided by operating activities, cash on hand and available credit are sufficient to find our working capital requirements, capital expenditures, income tax obligations, and share repurchases for at least the next twelve nurnills.

In 2018, operating activities provided cash of $\$ 250.2$ million compared to $\$ 195.8$ million in 2017 . Operating activities that provided cash were primarily comprised of net income of $\$ 147.5$ million, non-cash depreciation and amortization charges of $\$ 61.8$ million and non-cash share-based compensation expense of $\$ 52.7$ million. Working capitab, excludiag cash, increased approximately $\$ 14.0$ milion due to higher accounts receivable becanse of an increase in unbilled receivables attributed to revenues recognized from prior billings, higher accounts receivable related to ammal maintenance and subscription billings, and the deferred taxes associnted with stock option activity during the period. These increases were offset slightly by the growth in deferred revenue balances and timing of income tax payments.

In general, changes in the balance of deferred revenue are cyclical and primarily driven by the tinning of our mintenance and subscription billings. Our renewal dates occur throughout the yenr, but our largest maintenance renewal cycles occur in the second and fouth quarters.

Days sales outstanding in accounts receivable were 111 days at December 31, 2018, compared to 102 days at December 31, 2017. The increase in our DSO is mainly due to an increase in unbilled receivables attributed to the increase in software license revenue for which we have recognized revenue at the point in time when the software is made available to the customer, but the billing has not yet been submitted to the customer. An increase in software services contracts accounted for using progress-to-completion method of reverme recognition in which the services are performed in one accounting period, but the billing normally occurs subsequently in another' accounting period also contributed to the increase in DSO. Furthermore, our maintenance biling oyck typically praks at its highest level in June and second highest level in December of each year and is followed by collections in the subsequent quarter. DSO is calculated based on quarter-end accounts receivable (excluding long-term receivables but including unbilled receivables) divided by the guotient of anmualized quarterly revenues divided by 360 days.
Investing activities used cash of $\$ 238.3$ million in 2018 compared to $\$ 85.4$ nullion in 2017 . We invested $\$ 115.6$ million and received $\$ 81.2$ million in proceeds from investment grade corporate bonds, municipal bonds and asset-backed securities with maturity dates ranging from 2018 through 2022, Approximately $\$ 27.4$ million was invested in property and equipment, primarily for computer equipment, furnilure and fixtures in support of internal growth, particularly with respect to our clouch-based offerings. We paid $\$ 2.2$ million for the expansion of existing buildings. On December 7,2018 , we acquired certain assets and intellectual property of SceneDoc, Inc., a company that provides mobile-first, SaaS field reporting for law enforcement agencies. The total purchase price was approximately $\$ 6.2$ million, of which $\$ 5.4$ million was paid in cash and approximately $\$ 759,000$ accrued for a working capital holdback. On October 1,2018 , we acquired all of the equity interests of MobileEyes, a company that develops software to inpurove public safety by supporting fire prevention and suppression, emergency response, and structural safety. The total purchase price was approxinnately $\$ 5.3$ million in cash. On August 31, 2018, we acquired all of the assets of CaseloadPRO, a company that provides a fully featured probation case management system. The purchase price of $\$ 9.3$ million was paid in cash, On April 30,2018 , we acquired all of the capital stock of Socrata, a company that provides open data and data-as-a-service solutions including cloud-based data integration, visualization, analysis, aund reporting solutions for state and local goverument agencies. The purchase price, net of cash acquired of $\$ 1.7$ million, was $\$ 147.6$ million paid in cash. On April 30, 2018, we acquired all of the equity interests of Sage, a cybersecurity company offering a suite of services that supports an entire oybersecurity lifecycle, inchutiug program development, echcation and training, technical testing, advisory services, and digital forensics. The total purchase price was $\$ 11.6$ million paid in cash. These expenditures were funded from cash generated from operations.

In 2017, we fivested $\$ 59.8$ million and received $\$ 28.8$ millian in proceeds from investment grade corporate bonds, municipal bonds and asset-backed securities. Approximately $\$ 43.1$ million was invested in property and equipment. We purchased an office building in Latham, New York for approximately $\$ 2.9$ million and paid $\$ 2.1$ million for building improvements. We paid $\$ 19.4$ million for construction to expand our office building in Yarmouth, Mainc. We also made three small acquisitions with a combined cash purchase price of $\$ 11.3$ million. The remaining additions were for computer equipment, furnitue and fixtures in support of internal growth, particularly with respect to our choud-based offerings. These expenditures were finded from cash generaled from opcrations.

Financing activities used cash of $\$ 63.6$ million in 2018 compared to cash provided of $\$ 39.4$ million in 2017 . Financing activities in 2018 were comprised of collections of $\$ 83.0$ million from stock option exercises and employee stock purchase plan activity. We also purchased approximately 781,000 shares of our common stock for an aggregate purchase price of $\$ 150.1$ million, of which $\$ 3.5$ million was accrued as of December $31,2018$.
[7inancing activities in 2017 were comprised of $\$ 10.0$ millinn net paymonts on our ievolving line of credit offsel by collections of $\$ 56.9$ million from stock option exercises and employee stock purchase plan activity. We also purchased approximately 44,000 shares of our conmon stock for an aggregate purchase price of $\$ 6.6$ nillion.

In February 2019, ou' board of directors authorized the repurchase of an additional 1,5 million shares of Tyler common stock. The repurchase program, which was approved by our board of directors, was amounced in October 2002, and was amenled at various times from 2003 through 2019. As of Pebruary 20, 2019, we had remaining authorization to repurchase up to 2.7 million additional shares of our common stock. Our share repurchase program allows us to ropurchase shares at our discretion. Market conditions influence the timing of the buybacks and the number of shares repurchased, as well as the volume of employec stock option exercises.

Share repurchases are generally funded using our existing cash balances and borrowings under our credit facility and may occur througl open market purchases and transactions stuctured through investment banking institutions, privately negotiated transactions and/or other mechauisms. There is no expiration date specified for the authorization and we intend to repurehase stock under the plan from time to time.

On November 16, 2015, we entered into a $\$ 300.0$ million Credit Agreement (the "Credit Facility") with the various lenders party thereto and Wells Fargo Bank, National Association, as Adninistrative Agent. The Credit Facility provides for a revolving credit liue of up to $\$ 300,0$ million, inchuding a $\$ 10.0$ million sublimit for letters of credit. The Credit Facility matures on November 16, 2020. Borrowings undor the Credit Facility may be used for general corporate pupposes, including working capital requirements, acquisitious and share repurchases. Borrowings under the Credit Facility bear interest at a rate of either (1) Wells Fargo Bank's prime rate (subject to certain higher rate determinations) plus a margin of $0.25 \%$ to $1.00 \%$ or (2) the $30,60,90$ or 180 day LIBOR rate phas a margin of $1.25 \%$ to $2.00 \%$. As of December 31, 2018, our interest rate was $5.75 \%$ under the prime rate option or approximately $3.77 \%$ under the 30 -day LIBOR option. The Credit Facility is secured by substantially all of our assets. The Credit Facility requires us to maintain certain financial ratios and other financial conditions and prohibits us from making cortain investments, advances, cash dividends or loans, and limits incurrence of additional indebteduess and liens. As of December 31, 2018, we were in conmpliance with those covenants.

As of December 31, 2018, we had no outstanding botrowings and had unused borrowilg capacity of $\$ 300.0$ million under the Credit Facility. We paid interest of $\$ 770,000$ in 2018, $\$ 804,000$ in 2017, and $\$ 1.9$ million in 2016.

We paid income taxes, net of refunds received, of $\$ 6.8$ million in 2018, $\$ 36.0$ million in 2017, and $\$ 30.2$ million in 2016. In 2018, we experienced significant stock option exercise activity that generated net tax benefits of $\$ 32.5$ million and reduced tax payments accordingly. In 2017 and 2016 , excess tax benefits were $\$ 40.6$ million and $\$ 29.6$ million, respectively.

We anticipnte that 2019 capital spending will be between $\$ 54$ million and $\$ 56$ milion, including approximately $\$ 16$ million related to real estate and approximately $\$ 6$ millinn of capitalized software development. We expect the majority of the other capital spending will consist of computer equipment and software for infrastmeture replacements and expansion. Capital spending is expected to be funded from existing cash balances and cash flows from operations.

On Jantary 31, 2019, we entered in to a Merger' agrement to acquire $100 \%$ of the equity interests of MP Holdings, Parent, Inc. dba MicroPact ('MicroPact') for the anticipated purchase price of $\$ 185$ million in cash at closing (subject to possible adjustments and holdback) plus contingent consideration not to exceed $\$ 10$ million. The completion of the acquisition is subject to customary closing conditions, inckuting the expriation or the termination of the waiting period under the Hart-Scott-Rodino Antirrust Improvements Act. The Federal Trade Commission granted early ternination of that waiting period effective February 15 , 2019. The cash portion of the merger consideration will be funded from cash on hand and proceeds from the revolving credit facility.

On February 1, 2019, we acquired all the assets of Civic, LLC ('MyCivic'), a company that provides soflware solutions to connect communties. The purchase price is $\$ 3.7$ nillion of which $\$ 3.6$ million was paid in cash and approxinately $\$ 90,000$ was accrued for a working capital holdback.
From time to time we engage in discussions with potential acquisition candidates. In order to purste such opportunities, which conkd require significant commitments of capital, we may be required to incur debt or to issue additional potentially dilutive seciuities in the future. No assurance can be given as to our futture acquisition opportunities and how such opportunities will be fillanced.
We lease office facilities, as well as transportation and other equipment used in our operations under non-cancelable operating lease agreements exping at various dates through 2026.

Summarized in the lable below are our obligations to muke future payments under the Credit Fucility and lease obligations at Dccember 31, 2018 (in thousands):


As of December 31, 2018, we do not have any off-baduce sheet arrangements, glarantecs to third-parties or material purchase commitments, except for the operating lease commitments listed above.

## CAPITALIZATION

At Decenber 31, 2018, our capitalization consisted of no outstanding borrowings and $\$ 1.3$ billion of sharehoklers' equity.

## ITEM 7A. QUANTITATIVE AND QUALITATKE DISCLOSURES ABOUT MARKET RISK.

Market risk represents the risk of loss that may affoct us due to adverse changes in financial market prices and interest rates.
In 2018, our effective average interest rate for borrowings was $5.22 \%$. As of December 31,2018 , our interest rate was $5.75 \%$ under the prime rate option or approximntely $3.77 \%$ under the 30 -day LIBOR option, The Credit Facility is secured by substantially all of our assets. Loans under the Credit Facility bear interest, at Tyler's option, at a per annum rate of either (1) the Wells Fargo Bank prime rate (subject to certain higher rate determinatious) plus a margin of $0.25 \%$ to $1.00 \%$ or (2) the $30,60,90$ or 180 -day LIBOR rate plus a margin of $1.25 \%$ to $2.00 \%$.

As of Decenter 31, 2018, we had no outstanding borrowings under the Credit Facility and therefore are not subject to any interest risk,

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The reports of our independent registered public accounting firm and our financial statements, related notes, and supplementary data are included as part of this Annual Report beginuing on page F-1.

ITEM9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.
None.

ITEM 9A. CONTROLS AND PROCEDURES.
Evaltration of Disclosure Controls and Ppocedures - We maintant disclosure controk and procedures (as defined in Rule 13a-15(e) of the Securities Exchange Act) designed to provide reasonable assurance that the information required to be discolosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. These include controls and procedures dosigned to ensure that this information is accumulated and communicated to our mamagement, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosures. Management, with the participation of tho chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procodures as of December 31, 2018. Based on this evaluation, the chief executive officer and chief financial officer have concludod that our disclosure controls and procedures were cffective as of December $31,2018$.

Management's Report on Internal Control Over Financial Reporting -- Tyler's management is responsible for establishing and maintaining effective intemal control over financial reporting as defined in Securities Exchange Act Rule 13a-15( $)$ ). Tylers internal control over financial reporting is designed to provide reasonablo assurance to Tylet's management and board of directors regarding the preparation and fair prosentation of pubished fituancial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, ovon those systems deternilled to be effective can provide only reasonable assurance with respect to lunancial statement preparation and presentation.

Management assessed the effectiveness of Tyler's internal control over financial reporting as of December 31, 2018. In making this assessment, management used the criteria set forth by the Cornmiltee of Sporsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). Based on our assessment, we concluded that, as of December 31, 2018, Tyler's internal control over financinl reporting was effective based on those critoria.

Tyler's internal control over finanoial reporting as of December 31,2018 has been audited by Ernst \& Yount LLP, the independent registered public accounting firm who also audited Tyler's financial statements. Ernst \& Young's attestation report on Tyler's internal control over financial reporting appears on page $F_{n} 1$ hereof.

Changes in Infernal Control Over Financial Reporting — During the quarter euded December 31, 2018, there were no changes in our juternal control ovel funancial reporting, as defined in Securities Exchange Act Rule 13a-15(t), that materially affected, or are reasomably likely to materially affect, our internal control over financial reporting.

ITEM 9B. OTHER INFORMATION.
None.

## PART III

See the information under the following captions in Tyler's definitive Proxy Statement, which is incorporated berein by reference. Only those sections of the Proxy Statement that specifically address the items set forth herein are incorporated by reference. Such incorporation by reference does not inclode the Compensation Discussion and Analysis, the Compensation Committee Report or the Auclit Committee Repart, which are inchuded in the Proxy Statement.

Headings in Proxy Statement

ITEM 10. DIRECTORS, EXICUTIVE OFFICERS, AND CORPORATE GOVERNANCE
"Tyler Management" and "Corporate Govermance Principles and Bourd Matters"

1TEM II. EXECUTIVECOMPENSATION.
"Executive Compensation"

ITEM I2. SECTRUTY OWNERSHIIP OF CEIRTAIN BENEICCIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER.MATTERS

ITEM 13. CERTAN RELATIONSHIPSAND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

## "Execative Comparsation" mad <br> "Celtair Relationships and Retated Transactions"

ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES.
The information required under this itcmmay be found under the section captioned "Proposals For Consideration-Proposal Two-Ratifieation of Our Independent Auditors for Fiscal Yaur $2019^{\prime \prime}$ in our Proxy Statement when filed.

## PART IV

ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES.
The following documents are filed as part of this Annual Report:

| (a) (l) | The financial statements are filed es part of this Annual Report. |  |
| :---: | :---: | :---: |
|  |  | Page |
|  | Roports of Indepeexlent Registered Public Acounting Fim | E-1 |
|  | Consolidtuted Statements of Comprehensive Invome for the years ended December 31, 2018,2017 nusi2016 | F-3 |
|  | Consolidatel Balarce Sheets as of Decenber 31, 2018 and 2017 | E-4 |
|  | Consolidated Statements of Shweholders' Eguity forthe years ended December 31, 2018.2017 and 2016 | F-6 |
|  | Consolichated Satements of Cash Flows for the years ended Decenter 31, 2018, 2017 and 2016 | F-5 |
|  | Notes to Consolidated Finarciol Statements | F.7 |
| (2) | Financid statement scledules: |  |
|  | There are no funucial statement scheclules filed as part of this Anuual Report, since the required information is induded in the financial statements, Inchudlugthe noles thereto, or the circumstauces requiring inclusion of such schedules are not present. |  |
| (3) | Exuiblts |  |
|  | Certain of the exhibits to this Ammal Repont are hareby incorporated by referetce, as specified: |  |


| Exhludt <br> Number | Description |
| :---: | :---: |
| 3.1 | Restated Certificats of Incongotation of Tyler Threes as anended thougt May 14, 1990, and Cettificate of Designation of Scries A Jwior Participating Preferred Stock (filed as Exhibtit 3.1 to our Fonn $10-Q$ for the grarter onded June 30,1990 , and incorporated by reference hercin). |
| 3.2 | Celtificate of Amendmant to the Resteted Ceatiticate of Invorporation (flled as Exhibit 3.1 to oum Form 8-K, dated February 19, 1998, and incorporated by reference herein), |
| 3.3 |  inoxiparited by reference herein. |
| 34 | Cortificate of Amendinen: dnted Moy 12. 1999 to the Restrted Centificate of Incorporation (filad is Exhibil 3.4 to our Form 10-K for the year exded Decenter 31, 2000, and incopporated by refererce leceinh |
| 4.1 | Specimen of Corrmon Stock Certificate (filed as Exhibit 4.I to our registration statenent no, 33-33505 and incorporadel by reference herein). |
| 4.2 |  Exhibit 10.1 to our Form 8 - . cated November 16.2015 , mid incopontel by reference leremin. |
| 10.1 |  |
| 10.2 |  March 2. 2018 and iveomponted by refernue hesiin). |


| Exhibit Number | Descripton |
| :---: | :---: |
| 10.3 |  |
|  | March 19. 2018 and ingooponted bv referancelecein) |
|  |  |
| 10.4 |  flacal Macti 9.2018 and incosponved by colereace haxiin). |
| 10.5 |  |
|  | andincoporatel by referercelsawin) |
| 10.6 |  |
|  | 2018 aus inceroonted by refarnecherein). |
| 107 |  |
| $\underline{23}$ | Conscyt of Irdependent Reyistawi Public Accounting Fim |
| *31.1, | Bule 138-14(a) Catifation by Paincival Pexculive Officer, |
| *31.2 | Rute 132-14() Cestification by Principal Finaucial Officen |
| *32 |  |
| ${ }^{191}$ | Instance Document |
| *101 | Schema Docurnent |
| *101 | Calculation Liuthbse Docunent |
| *101 | Labels Liukkose Doxument |
| *101 | Deffinition Liskrase Document |
| *101 | Presextation Limkhase Document |

* -Filed herewith

A copy of each exhibit may be obtained at a price of 15 ceuts per page, with a $\$ 10,00$ minimum order, by witing Investor Relations, 5101 Temnyson Parkway, Phno, Texas, 75024.

SIGNATURES
Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TYLER TECHNOLOGIES, INC.
Date; Febriay 20, 2019
By: $\quad$ g/H. Lynn Moore
H. Lymn Moare

President and Chief Executive Officer
(principal exacative officar)
Pursuant to the requirements of the Securities Exchange Act of 1934, the following persous on behalf of the registrant and in the capacities and on the dates indicated have signed this report below.


## T'o the Shareholders and the Board of Directors of Tyler Technologies, Inc.

## Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Tyler Technologies, Inc. (the Company) as of December 31, 2018 and 2017, the rehted consolidated statements of comprehensive income, cash flows and shareholders' equity for each of the three years in the period ended December 31, 2018, and the related notes (collectively referred to as the "cousolidated financial statements"). In our opinion, the consolidated futancial statements present farily, in all material despects, the financial position of the Company at December 31, 2018 and 2017, and the results of its operations and its cash flows for each of the three yoars in the period ended December 31, 2018, in conformily with U.S. generally aecopted accounting principles:

We also have auditerl, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31,2018 , based on criteris established in Internal ControLIntegrated Framework issued by the Comnittee of Sponsoring Organizations of the Treadway Commission (2013 fhamework) and our report dated February 20, 2019 expressed ant untpualified opinion thereon.

As discussed in Note 1 to the consolidated financial statements, the Conpany changed its method of accounting for revenue in 2018 due to the adoption of Accounting Standards Uplate (ASU) No. 201409, Revenue from Contracts with Customers (Topic 606), and the related amendments.

## Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's finnacial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and tha PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits inchided performing procedues to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examiniug, on a test basis, evidence regarding the aunounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion,
/s/ ERNST \& YOUNG LLP
We have served as the Company's auditor since 1966.
Dallas, Texas
February 20, 2019

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and the Bonrl of Directors of Tyler'Technologies, Inc.

## Opinion on Intemal Control over Financial Reporting

We have audited Tyler Technologies, Inc.'s mternal control over financial reporting as of December 31, 2018, based on criteria established in Interual ControlIntegrated Framework issued by the Connmiltee of Sponsoring Organizations of the Treadway Commission ( 2013 framework) (the COSO criteria). In our opinion, Tyler Technologies, Inc. (the Company) maintained, in all material respects, effective intemal control over financial reporting as of December 31, 2018, based on the COSO criteria

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), consolidated balance sheets of the Company as of December 31, 2018 and 2017, the related consolidated statements of comprehensive income, shareholders' equity and oash flows for each of the three years in the period ended. December 31, 2018, and the related notes and our report dated February 20, 2019 expressed an unqualified opinion thereon.

## Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over tinancial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our respousibility is to express an opinion on the Company's intemal control over financiall reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicuble rules and regulations of the Securities and Exchange Comnission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Tlose standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit inchuded obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and perfiming such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

## Definition aud Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of finaucial statements for external purposes in accordence with generally accepted accounting principles. A company's internal control over finameial reporting inchides those policies and procedures that (1) pertain to the mantenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurane that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting priuciplos, and that receipts and expouditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's asscts that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectivenss to future periods are subject to the risk that controls may become inadequate bocause of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.
/s/ ERNST \& YOUNGLLP

Dallas, Texas
Februaty 20, 2019

Tyler 'Technologies, Inc.
Consolidated Statements of Comprehensive Income
For the yeays ended December 31
(In thousands, excepl per share amounts)







See accompanying notes.

Tyler Techıologies, Inc.
Consolidated Balance Sheets
(In thousands, except par value and share anounts)


See accompanying notes.

Tyler Technologies, Inc.
Consolidated Statements of Cash Flows
For the yeas ended Decomber 31
(In thousands)


See accompanjing notes.

Tyker Technologies, Inc.
Consolidated Statements of Shareholders’ Equity
For the years ended December 31, 2018, 2017 and 2016
(In thousands)

|  | CommonStock |  | Additional Paiddin Capital | Accumplited Other Comprehensive Income (Loss) | Retainsd Eanings | Treasury Stock |  | Total Sharehokders' Equily |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount |  |  |  | Shares | Amount |  |  |
| Bularceat Dectibu 3 IV 2015 (As Adjused) | 88.18 |  | S. 607 7 |  |  | $(1,3724)^{5}=$ | \$ |  | 0 |
| Net income |  |  |  |  | 113,701 |  |  |  | 113,701 |
|  <br> coingecisafionplan <br> \% <br> ( 82.273 ) <br> $-$ <br> 837 <br> 305,800 |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Trensury stock purchases |  |  |  |  |  | (882) | ([12,699) |  | $(112,699)$ |
|  |  |  |  |  |  |  |  |  |  |
| Net incomo <br> Tstidice ofstares pulsint obstock <br>  <br> 噱 <br> 1.103 <br> $21,6 \%$ $\qquad$ 49.845 |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Stoxck commensation |  |  | 37,348 |  |  |  |  |  | 37,348 |
| 1ssinuctors siox purdaseplat |  |  | $1,68$ |  |  |  | $2302=$ |  |  |
| Treasury stockpurchases |  |  |  |  |  | (44) | $(6,613)$ |  | $(6,513)$ |
|  |  |  |  |  |  |  |  |  |  |
| Net income |  |  |  | - | 147,462 |  |  |  | 147,462 |
|  <br> wolnensitlonjait |  |  |  |  |  |  |  |  |  |
|  <br> $3 t 00$ 2 |  |  |  |  |  |  |  |  |  |
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See accompanying notes.

Tyler Technologies, Inc.
Notes to Consolidated Financial Statements
(Tables in thousands, except per share data)

## DESCRIPTION OF BUSINESS

We provide integrated software systems and related services for the public sector, with a focus on local governments. We develop and market a broad line of software solutions and services to address the information teclunology ("I $T$ "") needs of cities, counties, schools and other local government entities. In addition, we provide professional IT services, including software and hardware installation, data conversion, training, and for certain customers, product modifications, along with continuing maintenance and support for customers using our systens. We also provide subscription-based services such as software as a service ("SaaS") arrangements, which primarily utilize the Tyler private clouch, and electronic document filing solutions ("e-filing"). In addition, we provide property appraisal outsourchig services for taxing jurisdictions.

## PRINCIPLES OF CONSOLIDATION

The consolidated financial statements inclucle our parent company and two subsidiaries, which are wholly-owned. All significant intercompany balances and transactions have been eliminated in consolidation. Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions, and other events and circumstances from non-owner sources and iucludes all components of net incone (loss) and other comprehensive income (loss). We had no items of other comprehensive inconse (loss) during the years ended December 31, 2018, 2017 and 2016.

## CASH AND CASH EQUIVALENTS

Cash in excess of that necessary for operating requirements is ilvested in short-term, highly liquid, income-producing investments. Investments with original maturities of three months or less are chasified as cash and cash equivalents, which primarily consist of cash on deposit with several banks and money market funds. Cash and cash equivalents are stated at cost, which approximates market vahe.

## REVENUE RECOGNITION

## Nature of Products and Services

We earn revente from software licenses, royalties, subscription-based services, software services, post-contract oustomer support ("PCS" or "muintenance"), hardware, and appraisal services. Revenue is recognized upon tramsfer of control of promised products or services to customers in an amount that reflects the consideration we expect to receive in exchange for those products or services. We determine revenue recognition through the following steps:

- Identitication of the contract, or contracts, with a customer
- Identification of the performance obligations in the contract
- Determination of the transaction price
- Allocation of the transaction price to the performance obligations in the contract
- Recognition of revenue when, or as, we satisfy a performance obligation

Most of our software arrangements with customors contain multiple performance obligations that range from software licenses, installation, training, and consulting to softwate modification and customization to meet specific customer needs (serviccs), hosting, and PCS. For these contracts, we account for individual performance obligations separately when they are distinct, We evaluate whether separate performance obligations can be distinct or should be accounted for as one performaince obligation, Arrangements that include soflware services, such as training or installation, are evaluated to determite whether: those services are highly intordependent or interrelated to the product's functionulity. The transaction price is allocated to the distinct performance obligations on a relative standatone selling price ("SSP") basis. We deternine the SSP based on our overall pricing objeclives, talking into consideration markel conditions and other factors, including the value of our contracts, the applications sold, customer demographics, and the rumber and types of usors within our couttacts. Revenue is recognized net of allowances for sales adjustments and any taxes collected from customers, which are subsequently remitted to governmental authorities.

## Software Arrangemeuts:

Software Licenses and Royalites
Many of our software arrangements involve "off-the-shelf" software. We recognize the revenue allocable to "off-the-shelf" software licenses and specified upgrades at a point in time when control of the software license transfers to the customer, unless the soffware is not considered distinct. We consider off-thesheff software to be distinct when it can be added to an arrangement with minor changes in the underlying code, it can be used by the customer for the customer's purpose upon installation, and remaining services such as training are not consicered highly interdependent or interrelated to the product's functionality.

For arrangenents that involve significant production, modification or customization of the software, or where software services are otherwise not considered distinct, we recoguizo revente over time by measuring progress-to-completion. We measure progress-to-completion primarily using labor hours incurred as it best depicts the transfer of control to the custoner which occurs as we incur costs on our contracts. These arrangements are often implemented over an extended periox and occasionally recuire us to revise total cost estimates. Amounts recognized in revenue are calculated using the progress-to-completion measurement after giving effect to any changes in our cost estimates. Changes to total estimated contract costs, if any, are recorded in the period they are determined. Estimated losses on uncompleted contracts are recorded in the period in which we frist deternine that a loss is apparent.

Software license fees are billed in accordance with the contract terms. Typically, a majority of the fee is due when access to the software license is made available to the customer and the remainder of the fee due over a passage of time stipulated by the contract. We record amounts that have been invoiced in accounts receivable and in deferred revenue or revemues, depending on whether the revenue recognition criteria have been met.

We recognize royalty revenue when the sale occurs under the terms of our third-party royalty arrangements. Currently, our thirch-party royalties are recognized on an estimated basis and are trued up when we receive notice of amounts we are entitled to receive. We typically receive notice of royalty revenues we are entited to and billed on a quarterly basis in the quarter immediately following the royalty reporting perioct.

## Software Services

As noted above, some of our software arrangements include services considered highly interdependent or highly interrelated or require significant customization to meet the customer's desired functionality. For these software arrangements, both the sotware licenses and related software services revenue are not distinct and are recogoined over time using the progress-to-completion method. We measure progress-to-completion primarily using labor hours incurred as it best depicts the transfor of control to the customer which occurs as we incur costs on our contracts. Contract fees are typically billed on a milestone basis as defincd within contract terms. We record amounts that have been invoiced in accounts recelvable and in deferred revenue or revenues, depending on whether the revenue recognition criteria have been met. When sotware services are distinet, the fee allocable to the service element is recognized over the time we perform the services and is billed on a time and material basis.

Post-Contract Customer Support
Our customers generally enter into PCS agreements when they purchase our software licenses. PCS inchides telephone support, bug fixes, and rights t upgrades on a when-and-if available basis. PCS is considered distinct when purchased with our software licenses. Our PCS agreemonts are typicall renewable anuually. PCS is recognized over time on a straight-line basis over the poriod the PCS is provided. All significant costs and expenses associted witl PCS are expensed as incurred.

## Computer Hardware Equipnent

Revenue allocable to computer hardware equipment is recognized at a point in time when control of the equipment is transferred to the customer.

## Subscription-Based Services:

Subscription-based services consist of revemucs derived from SaaS arrangerrents, which primarily utilize the Tyler private cloud, and electronic filing transactions. Revenue from subscription-based scrvices is generally recognized over time on a ratable basis over the coutract term, beginning on the date that our service is made avalable to the customer. Our subscription contracts are generally thee to five years or longer in length, billed anmally in advance, and non-cancelable.

For SaaS arrangements, we evaluate whether the customer has the contractual right to take possession of our software at any time during the hosting period without significant penalty and whether the customer can feasibly maintain the software on the customer's hardware or enter into another arrangement with a third-party to host the software. We allocate contract value to each performance obligation of the arrangement that gualifies for treatment as a distinct element based on estimated SSP. When it is determined that software is distinct, and the customer has the ability to take control of the software, we recognize revemue allocable to the software license fee when access to the software license is made available to the customer. We recognize hosting services ratably over the term of the arrangement, which range from one to ten years but are typically for a period of three to tive years. For software services associated with certain SaaS arrangements, we have concluded that the services are not distinct, and we recognize the revente ratably over the remaining contractual period once we have provided the customer access to the software. We record amounts that have been invoiced in accounts receivable and in deferred revente or revenues, depending on whether the revenue recognition crileria have been met.

Electronic filing transaction fees primarily pertain to documents filed with the courts by attorneys and other third-parties via our e-filing services and retrieval of filed documents vin our access services. For each document filed with a court, the filer geverally pays a transaction fee and a count filing fee to us and we remit a portion of the transaction fee and the filling fee to the court. We record as revenve the transection fee, while the portion of the transaction fee remitted to the courts is recorded as cost of sales as we are acting as a principal in the arrangement. Court filing fees collected on behalf of the courts and remitted to the courts are recorded on a net basis and thus do not affect the statement of comprehensive income. For e-filing transaction fees, we have the right to charge the customer an amount that directly corresponds with the value to the customer of our performance to date. Therefore, we recogniza revenue for these services over time based on the amount billable to the customer in accordance with the 'as invoiced' practical expedient in ASC 606-10-55-18. In some cases, we are paid on a fixed fee basis and recognize the revenue ratally over the contractual period.

Costs of performing services under subscription-based arrangements are expensed as incurred, except for certain direct and incremental contract origination and set-up cosis associated with SaaS arrangements. Such direct and incremental costs are capitalized and amortized ratably over the useful life.

## Appraisal Services:

For our property appraisal projects, we recognize revente using the progress-to-completion method since many of these projects are implemented over one to three-year periods and consist of various unique activitics. Appraisal services require a significant level of integration and interdependency with various individual service components; therefore, the service components are not considered distinct. Appraisal services are recognized over time by measuring progress-to-completion primarily using labor hours incurred as it best depicts the transfer of control to the customer which occus as we inctur costs on our contracts. These arrangemonts are often implemented over an extended period and occasionally require us to revise total cost estimates. Amounts recognized in revenue are calculated using the progress-to-completion measurement after giving effect to any changes in our cost estimates. Changes to total estimated contract costs, if any, are recorded in the period they are determined. Estimated losses on uncompleted contracts are recorded in the period in which we first determine that a loss is apparent. Contract fees are typically billed on a milestone basis as defined within contract terms. We record amounts that have been invoiced in accounts receivable and in deferred revenue or revenves, depeading on whether the revenue recogrition criteria lave been met.

## Significant Judgments:

Our contracts with customers often fichelde multiple performance obligations to a customer. When a software arrangement (license or subscription) includes both software licenses and soltware services, judgnent is required to deternine whether the software license is considered distinct and accounted for separately, or not distinct and accounted for together with the sofware services and recognized over time.

The transaction price is allocated to the separate performance obligations on a relative SSP basis. We determine the SSP based on our overall pricing objectives, taking into consideration market conditions and other factors, including the value of our contracts, the applications sold, customer domographics, and the number and types of users within our contracts. We use a range of amounts to estimate SSP when we sell each of the products and services separately and need to determine whether there is a discount to be allocated based on the relative SSP of the various products and services. In instances where SSP is not directly observable, such as when we do not sell the product or service separately, we dotermine SSP using the expected cost-plis margin approach.

For arrangements that involve significant production, modification or customization of the software, or where software services otherwise cannot be considered distinct, we recognize revenue as control is transferred to the customer over time using progress-to-completion methods. Depending on the contract, we measure progress-lo-completion primarily using labor hours incurred, or value added. The progress-to-completion method generally results in the recognition of reasonably consistent profit margins over the life of a contract because we can provide reasonably dependable estimates of contract billings and contract costs. We use the level of profit margin that is most likely to occur on a contract. If the most likely profit margin cannot be precisely deternined, the lowest probable level of profit margin in the range of estimates is used until the results can be estimated nore precisely. These arrangements are often implemented over an extended time period and occasionally require us to revise total cost estimates. Amounts recognized in reveme are calculated using the progress-to-completion measurement after giving effect to any changes in our cost estimates. Changes to total estimated contract costs, if any, are recorded in the period they are determined. Estimated losses on uncompleted contracts are recorded in the period in which we first determine that a loss is apparent.

Typically, the structure of our arrangements does not give rise to variable consideration. However, in those instances whereby variable consideration exists, we include in our estinates additional revenue for variable consideration when we believe we have an enforceable right, the amount can be estimated reliably and its realization is probable.

Refer to Note 15 - Disaggregation of Revenue for firther information, including the economic factors that affect the nature, amount, timing, and uncertainty of revenue and cash flows of our various revenue categories.

## Contract Balances:

Accounts receivable and allowance for doubtful accownts
Timing of revenue recogntion may differ from the timing of invoicing to customers. We record an unbilled receivable when revenue is recognized prior to invoicing, or deferred revenue when revente is recognized subsequent to invoicing. For multi-year agreements, we generally invoice customers aumally at the begiming of each annual coverage period. We record an unbilled receivable related to revenue recognized for on-premises licenses as we have an unconditional right to invoice and receive payment in the future related to those licenses.

We maintain allowances for doubtful accomnts, which are provided at the time the revenue is recognized. Since most of our customers are domestic governmental entities, we rarely incur a loss resulting from the inability of a customer to make required paynents. Events or changes in circuinstances that indicate the carrying amount for the allowances for doubtful accounts may require revision include, but are not limited to, deterioration of a customer's finuncial condition, failure to manage our customer's expectations regarding the scope of the services to be delivered, and defects or errors in new versions or enhancements of our software products.

The following table summarizes the changes in the allowances for doubtful accounts and sales adjustoments:


The allowance for doubtful accounts reflects our best estimate of probable losses itherent in the accounts receivable balance. We determine the allowancc based on known troubled accounts, historical experience, and other currently availablo evidence.

In connection with our apprasal services contracts and certain software services contracts, we may perform work pror to when the software and services are billable and/or payable pursunnt to the contract. Unbilled revenue is not billable at the balance sheet date but is recoverable over the remaining fife of the contract through billiugs made in accordance with contractual agreements. The termination clauses in most of our contracts provide for the payment for the value of products dolivered or services performed in the event of eatly ternination. We have historically recorded such unbilled receivables (costs and estimated profit in excess of billings) in comection with (1) property appraisal services contracts accounted for using progress-to-completion method of revenue recoguition using labor hours as a measure of progress towards completion in which the services are performed in one accounting period but the billing normally occurs subsequently and may span another accounting period; (2) software services contracts accounted for using progress-to-completion method of reveme recognition using labor hours as a measure of progress towards completion in which the services are performed in one accounting period but the billing for the soflware element of the arrabgement may be based upon the specific plase of the inplementation; (3) software revenue for which we have recognized tevenue at the point in time when the software is made available to the customer but the billing has not yet been submitted to the customer; (4) some of our contracts which provide for an amount to be withheld from a progress billing (generally between $5 \%$ and $20 \%$ retention) until final and satisfactory project completion is achieved; and (5) in a linited number of cases, extended payment terms, which may be granted to customers with whom we generally have a long-term relationship and favorable collection history.

The opening babnce of current and long-term accounts receivable, net of allowance for doubtful accounts, was $\$ 226.8$ million (as adjusted) as of January 1 , 2017.

As of December 31, 2018, and December 31, 2017, total current and long-term accounts receivable, net of allowance for doubtfil accounts, was $\$ 314.9$ million and $\$ 258.3$ million (as adjusted), respectively. We have recorded unbilled receivables of $\$ 104,2$ million and $\$ 64.6$ million (as adjusted) at December 31,2018 , and December 31, 2017, respectively. Included in unbilled receivables are retention receivables of $\$ 12,2$ million and $\$ 7.2$ million at December 31, 2018, and December 31, 2017, respectively, which become payable upon the completion of the contract or completion of our fieklwork and formal hearings. Unbilled receivables expected to be collected within one ycar have been inchuded with accounts receivable, current portion in the accompanying consolidated balance sheets. Unbilled receivables and retention receivables expected to be collected past one year have been inchuded with accounts receivable, long-term portion in the accompanying consolidated balance sheets.

Payment terms and conditions vary by contract type, although terms generally include a requirement of payment within 30 to 60 days. In instances where the timing of revenue recognition differs from the timing of invoicing, wo have determined our contracts generally do not inchude a significant financing component. The primary purpose of our invoicing terms is to provide customers with simplified and predictable ways of purchasing our products and services, not to receive financing from our customers or to provide customers with financing. Examples include invoicing at the beginning of a subscription term with revenue recognized ratably over the contract period, and multi-year on-premises term licenses that are invoiced anmally with revenue recognized upfront.

## Deferred Revenue

The majority of deferred revenue consists of deferred maintenance revenue that has been billed basod on contractual terms in the underlying arrangement, with the remaining balance consisting of payments reccived in advance of revenue being earned under software licensing, subscription-based services, software and appraisal scrvices and hardware installation. Refer to Note 16 - Deferred Revenue and Performance Obligations for further information, inchuding deferred revenue by segment and changes in deferred rovenue during the period.

## Deferred Commissions

Sales commissions earned by our sales force are considered incremental and recoverable costs of obtaining a contract with a customer. Sales commissions for initial contracts are deferred and then anortized on a straight-line basis over a period of bencfit that we have determined to be three to seven years. We utilized the 'portfolio approach' practical expedient in $\triangle$ SC $606-10-10-4$, which allows entities to apply the guidance to a portfolio of contracts with similar characteristics because tho effects on the financial statements of this approach would not differ matarially from applying the guidance to individual contracts. Using the 'portfolio approach', we determined the period of bencfit by taking into consideration our customer conliracts, our technology life-cycle and other factors. Sales commissions for rencwal contracts are generally not paid in connection with the renewal of a contract. In the small number of instances where a commission is paid on a renewal, it is not commensurate with the commission paid on the initial sale and is recognized over the term of renewal, which is generally one year. Amortization expense related to deferred commissions is included in selling, general and administrative expenses in the accompanying consolidated statements of incomc. Refer to Note 17 - Deferred Cormmissions for further information.

Prepaid expenses and other current assets iniclude direct and ineremental costs such as commissions associated with anrangements for which revenue recognition has been doferred. Such costs are expensed at the time the related revenue is recognized.

## USE OF ESTIMATES

The preparation of our financial statements in conformity with accounting principles generally accepted in the United States ("GAAP") requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of reverues and expenses during the reporting periox. Significant items subject to such estimates and assumptions include revenue recognition, determining the nature and timing of satisfaction of performance obligations, and deternining the SSP of performance obligations, variable consideration, and other obligations such as returns and refiuds; loss contingencies; the estimated useful life of deferred commissions; the carrying amount and estimated useful lives of intangible assets; determining share-based compensation expense; the valuation allowance for receivables; and determining the potential outcome of future tax consequences of events that have been recognized on our consolidated financial statements or tax returns. Actual results could differ from estimates.

PROPERTY AND EQUJPMENT, NET

Property, equipment and purchased software are recorded at original cost and increased by the cost of any significant improvements after purchase. We expense maintenance and repairs when incurred. Depreciation and amortization is calculated using the straight-line method over the shorter of the asset's estimnted useful life or the term of the lease in the case of leasehold improvements. For income tax purposes, we use accelerated depreciation methods as allowed by tax laws.

## RESEARCH AND DEVELOPMENT COSTS

We expensed research and development costs of $\$ 63.3$ million in $2018, \$ 47.3$ million in 2017 , and $\$ 43.2$ million in 2016 .

## INCOME TAXES

Income taxes are accounted for under the asset and liability method. Deferred taxes arse because of different treatment between financial staternent accounting and tax accounting, known as "temporary differences." We record the tax effect of these temporary differences as "deferred tax assets" (generally items that can be used as a tax dechution or credit in the future periods) and "deferred tax liabilities" (generally items that we received a tax deduction for, which have not yet been recorded in the income statement). The deferred tax assets and liabilities are measured using enacted tax rules and laws that are expected to be in effect when the temporary differences are expected to be recovered or settled. A valuation allowance would be established to reduce deferred tax assets if it is more likely than not that a deferred tax asset will not be "realized." On Decemiber 22, 2017, the Tax Chits and Jobs Act (the "Tax Act") was enacted into law. The Tax Act amends the Internal Revenue Code to reduce tax rates and modify policies, credits and deductions for individuals and businesses. For businesses, the Tax Act reduces the corporate U.S. federal tax rate from a maximum of $35 \%$ to a flat $21 \%$ yate and transitions from a worldwide tax system to a territorial tax system. Under ASC 740 Income Taxes, the effocts of changes in tax rates and laws are recognized in the period in which the new legislation is enacted. See Note 7 - "Income Tax" for fiuther discussion related to the Tax Act.

## SHARE-BASED COMPENSATION

We have a sharo-based award plan that provides for the grant of stock options, restricted stock units, and performance sharo units to key amployees, directors and non-employee consultants. Stock options generally vost after thrce to six years of coutinuous service from the date of grant and lave a contractual term of 10 years. Restricted stock unit grants generally vest ratably over three to five years of continuous service from the date of grant. Each performance share unit represents the right to receive one share of our common stock based on our achievement of certain financial performance targets during applicable performance periods. We account for shure-based compensation utilizing the fair value recognition pursuant to ASC 718, Stock Compensation. See Note 9 -"Share-Based Compensation" for further information.

## Goodwill

Goodwill represents the excess of the purchase price over the fair value of net assets acquired, inchuding identifiable intangible assets, in connection with our business combinations. Upon acquisition, goodwill is assigned to the reporting unit that is expected to benefit from the synergies of the business combination, which is the reporting unit to which the related acquired tecimology is assigned. A reporting unit is the operating segnent, or a business unit one level below that operating segment, for which diserete financial information is prepared and regularly reviewed by executive management.

We assess goodwill for impaiment annually as of April 1st, or more frequently whenever events or changes in circunstances indicate its carrying vahe may not be recoverable. We begin with the qualitative assessment of whe ther it is more likely than not that a reporting unit's fair value is less than its carrying value before applying the quantitative assessment described below. If it is determined through the evaluation of events or circumstances that the carrying value may not be recoverable, we perform a comparison of the estimated fair vahe of the reporting unit to which the goodwill has been assigned to the sum of the carrying value of the assets and liabilitios of that unit. If the surn of the carrying value of the assets and liabilities of a reporting unit exceeds the estimated fair value of that reporting unit, the carrying value of the reporting unit's goodwill is reduced to its fair value through an adjustment to the goodwill balance, resulting in an impainnent charge. The fair valnes calculated in our impaiment tests are determined using discounted oash flow models involving several assumptions. The assumptions that are used are based upon what we believe a hypothetical marketphace participaut would use in estimating fair value. We evaluate the reasonableness of the fair value calculations of our reporting units ly comparing the total of the fair value of all of our reporting units to our total market capilalization.

We did not record any goodwill impairment charges for the years ended December 31, 2018 and 2017. See Note 4 - Goodwill and Other Intangible Assets, for additional information.

## Other Intangible Assets

We make judgments about the recoverability of purchased intangible assets other than goodwill whenever events or changes in cricumstances indicate that an impaitment may exist. Customer base and acquired software each comprise approximatcly half of our purchased intangible assets other than goodwill We review our customer turnover each year for indications of impairment. Our customer turnover has bistorically been very low. If indications of impairment are delemnined to exist, we measure the recoverability of assets by a comparison of the carrying amount of the asset to the estimated undiscounted future cash flows expected to be generated by the asset. If the carrying anount of the assets exceeds their estimated future cash flows, an impairment charge is rccognized for the amount by which the carrying amount of the assets exceeds the fair value of the assets. There have been no significant impairments of intangible assets in any of the periods presented.

## IMPAIRMENT' OF LONG-LIVED ASSETS

We periodically evaluate whether current facts or circumstances indicate that the canying value of our property and equipment or other long-lived assets to be held and used nagy not be recoverable. If such circumstances are determined to exist, we measure the recoverability of assets to be held and used by a comparison of the carrying amount of the asset or appropriate grouping of assets and the estimated undiscounted future cash flows expected to be generated by the assets. If the cariying anount of the assets exceeds their estimated future cash flows, an impairment charge is recognized for the amount by which the carrying amount of the assets exceeds the fair value of the assels. Assets to be disposed of would be separately presented in the balance shect and reported at the lower of the carrying amount or fair value less costs to sell, and would no longer be depreciated. The assets and liabilities of a disposed group ciassiffed as held for sale would be presented separately in the appromriate asset and liability sections of the balance sheet. There have been no significant impairments of long-lived assets in any of the periods presented.

## COSTS OF COMPUTER SOFTWARE

We capitalize software development costs upon the ostablishment of technological feasibility and prior to the availability of the product for general release to customers. Software development costs primarily consist of persomel cosis and rent for related office space. We begin to aurortize capitalized cosis when a product is available for general release to customers. Amortization expense is determined on a product-by-product basis at a rate not less than straight-line basis over the product's remaining estimated economic life. We have not capitalized any internal software development costs in any of the periods presented.

## FARR VALUE OF FINANCIAL INSTRUMENTS

Cash and cash equivalents, accounts receivables, accounts payables, short-term obligations and cortain other assets at cost approximate fair value because of the short maturity of these instruments. The fair value of our rovolving line of credit would approxinate book value as of December 31, 2018, because our interest rates reset approximately every 30 days or less. See Note 6 - "Revolving Line of Credit" for further discussion.

## GOODWILL AND OTHER INTANGIBLE ASSETS

## Goochwllt

Goodwill represents the excess of the purchase price over the fari value of net assets acquired, including identiffable intangible assets, in comection with our business combinations. Upon acquisition, goodwill is assigned to the reporting unit that is expected to benefit from the synergies of the business combination, which is the reporting unit to whicla the related acquired technology is assigned. A reporting unit is the operating segment, or a business unit one level below that operating segment, for which discrete funancial information is prepared and regilarly reviewed by executive management.

We assess goodwill for impairment annually as of April 1 st, or more frequently whenever events or changes in circumstances indicate its carrying value may not be recoverable. We begin with the qualitative assessment of whether it is more likely than not that a reporting unit's fair value is less than its carrying value before applying the quantitative assessment described below. If it is determined through the evaluation of events or circumstances that the carrying value may not be recoverable, we perform a comparison of the estimated fair value of the reporting unit to which the goodwill has been assigned to the sum of the carrying value of the assets andl liabilities of that unit. If the sum of the carrying value of the assets and liabilities of a reporting unit exceeds the estimated fair value of that reporting unit, the carrying value of the reporting unit's goodwill is reduced to its fair value through an adjustment to the goodwill balance, resulting in ant impairneut charge. The fair values calculated in our impairment tests are deternined using discoumed cash flow models involving several assurnptions. The assumptions thal are used are based upon what we believe a hypothetical marketplace participant would use in estimating fair value. We evaluate the reasonableness of the fair value calculations of our reporting units by comparing the total of the fair value of all of our reporting units to our total market capialization.

We did not record any goodwill impairment charges for the years ended December 31, 2018 and 2017. See Note 4 - Goodwill and Other lnangible Assets, for addicional information.

## Other Intangible Assets

We make judgments about the recoverability of purchased intangible assets other than goodwill whenever events or changes in circumstances indicate that an impaiment may exist. Custotner base and acquired software each comprise approximately half of our purchased intangible assets other than goodwill We review our customer turnover each year for indications of inpairment. Our custoner turnover has historically been very low. If indications of inpaiunent are determined to exist, we measure the recoverability of assets by a comparison of the carrying amount of the asset to the estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of the assets exceeds their estimated fuiure cash flows, an impaitment charge is rccognized for the amount by which the carrying amount of the assets exceeds the fair value of the assets. There have been no significant impairments of intangible assets in any of the periods presented.

## IMPAIRMENT' OF LONG-LIVED ASSETS

We periodically evaluate whether current facts or circumstances indicate that the cartying value of our property and equiment or other long-lived assets to be held and used may not be recoverable. If such circumstances are deternined to exist, we measure the recoverability of assets to be held and used by a comparison of the canying amount of the asset or appropriate grouping of assets and the estimated undiscounted future cash flows expected to be generated by the assetls. If ine carrying amount of the assets exceeds their estimated fature cash flows, an impairment charge is recognized for the amont by which the carrying arnount of the assets exceeds the fair value of the assets. Assets to be disposed of would be separately presented in the balance shect and reported at the lower of the carrying annount or fair value less costs to sell, and would no longer be cepreciated. The assets and liabilities of a disposed group classified as held for sale would be presented separately in the appropriate asset and lizbility sections of the balance sheet. There have been no siguificant inquairnents of long-lived assets in any of the periods presented.

## COSTS OF COMPUTER SOFTWARE

We capitalize software development costs upon the ostablishment of technological feasibility and prior to the availability of the product for general rokase to customers. Software development costs primarily consist of personuel costs and rent for related office space. We begin to atrottize capitalized costs when a product is available for general telease to customers. Amortization expense is determined on a product-by-product basis at a rate not less than straight-line basis over the product's remaining estimated economic life. We have not capitalized any internal software development costs in any of the periods presented.

## FAIR VALUE OF FINANCIAL INS'TRUMENTS

Cash and cash equivalents, accounts receivables, accounts payables, short-term obligations and cortain other assets at cost approximate fair value because of the short maturity of these instruments. The fair vatue of our rovolving line of credit would approximate book value as of December 31, 2018, because our interest rates reset approxinately every 30 days or less. See Note 6- "Revolving Line of Credit" for fiuther discussion.

As of December 31, 2018, we have $\$ 97.7$ million in tuvestment grade corporate bonds, municipal bonds and asset-backed securities with maturity dates ranging from 2018 through 2022. We intend to hold these bonds to maturity and have classified them as such. We believe cost approximates fair value because of the relatively short duration of these investments. The fair values of these securities are considered Level It as they are based on inputs from guoted prices in markets that are nol active or from other observable market data. These investments are included in stort-term investments and non-current investments and other assets,

As of December 31, 2018, we have $\$ 15.0$ million invested in convertible preferred stock representing a $20 \%$ interest in Record Holdings $P$ ly Linited, a privately held Australian company specializing in digitizitg the spoken word in court and legal proceedings. The investment in convertible preferred stock is accounited under the cost method because we do not have the ability to exercise significant influence over the investee and the securities do not have readily determinable fair values. Our investment is cannied at cost less any inpairment write-clowns. Annually, our cost method investments are assessed for impairment. We do not reassess the fair value of cost method investments if there are no identified events or changes in circumstances that may have a significant adverse effect on the fair value of the investments. There has been no impairment of our cost methord investment for the periods presented, This investment is included in oon-current investments and other assets in the accompanying consolidated balance sheets.

## CONCENTRATIONS OF CREDIT RISK

Financial instuments that potentilly subject us to significant concentrations of credit risk consist principally of cash and cash equivalents, accounts receivable from trade customers, and investments in marketable securities. Our cash and cash equivalents primarily consist of operating account balances and money market funds, which nre mainlained at several major domestic financial institutions and the balances often exceed finsured amounts. As of December 31,2018 , we had cash and cash equivalents of $\$ 134.3$ million. We perform periodic evaluations of the credit standing of these financial institutions.

Concentrations of credit risk with respect to receivables are linited due to the size and geographicul diversity of our customer base. Historically, our credit losses have not been significant. As a result, we do not belleve we have any significant concentrations of credit risk as of December $31,2018$.

We maintain allowances for doubtful accounts, which are provided at the time the revenue is recognized. Since most of our customers are domestic governmental entities, we rarely incur a loss fesulting from the inability of a customer to make required payments. Events or changes in circumstances that indicate the carrying amount for the allowances for doubtful accounts may require revision include, but are not limited to, deterioration of a customer's financial condition, faihure to manage our customer's expectations regarding the scope of the services to be delivered, and defects or errors in new versions or enlancements of our software products.

## INDEMNIFICATION

Most of our software license agreements indomnify our customers in the event that tho softwaro sold infringes upon the intellectual properly rights of a thirtparty. These agreements typically provide that in such event we will either modify or replace the software so that it becomes non-iffringing or procure for the customer the right to use the software. We have recorded no liability associated with these indemnifications, as we are not aware of any pending or threatened infingement actions that are possible losses. We bolieve the estimated fair value of these incellectual property indonnification clatuses is minimal.

We have also agreed to indemnify our officers and board members if they are named or threatened to be named as a party to any proceeding by reason of the fact that they acted in such capacity. We maintain ditectons' anclofficers' liability insurance coverage to protect against any such losses. We have recorded no liability associated with these indemnifications. Because of our insuance coverage, we believe the estimated far value of these indemnification agreements is minimal.

## RECLASSIFICATIONS

Certin amonints for previous years have been reclassified to conform to the current year presentation.

## RECENTLY ADOPTED ACCOUNTING PRONOUNCEMENTS

Revenue from Contracts with Customers. In May 2014, the Financial Accounting Standards Board ("FASB") issued ASU No. 2014-09, Revenue from Contracts with Customers. ASU No, 2014-09 supersedes the reveme recognition requirements in Accomting Standards Codification ("ASC") Topic 605, Revenne Recognition, and reguites the recognition of revenue when promised goods or services are trausferred to customers in an amompt that reflects the consideration to which the entity expects to be eutitled to in exchange for those goods or services. This model involves a five-step process that includes identifying the contract with the chatomer, identifying the performance obligations in the contract, determining the transaction price, allocating the transaction price to the performance obligations in the contract and recognizing revenue when (or as) the entity sutisfies the performance obligations. Topic 606 also includes Sublopic 340-40 Other Assets and Deferred Costs - Comtracts with Customers, which requires the deferral of incienental costs of obtaining a contract with a customer. Collectively, we refer to ASU No. 2014-09 and Subtopic 340-40 as the "inew standard."

We adopted the requirements of the new standard as of January 1,2018 , utilizing the full retrospective method of transition, Adtoption of the new standard resulted in changes to our accounting policies for revenue recognition, trade and other receivables, and deferred commissions as detailed below. We applied the new slandard using a practical expedient where the consideration allocated to the remaining performance obligations or an explanation of when we expect to recognize that amount as revenne for all teporting periods presented before the date of the initial application is not disclosed.

The impact of adopting ASU No. 201409 on our total revenues for 2017 and 2016 was not material. The impact of adopting the new slandard on our retained earnings and deferred commissions is material. The most significant inppact of the new standard relates to our accounting for software license revenue Specifically, under the new standard, sotware license fees under perpetual agreements are no longer subject to $100 \%$ discount allocations from other performance obligations in the contract. Discounts in arrangements are allocated across all performance obligations increasing license revenues and decreasing revenues allocated to other performance obligations. In addition, in most cases, net license fees (total license fees less any allocated discounts) are recognized at the point in time when control of the software licemse transfers to the customer versus our legacy policy of recognizing revenue upon delivery and only to the extent billable per fhe contractual terms. Under the new standard, time-based license fees are no longer recognized over the contractual period of the license and are instead recognized at the point in tume when the control of the software License transfers to the customer, Revenues related to our PCS renewals, Sans offerings and appraisal services remain substantially unchanged. Due to the complexily of cettain contracts, the actual revenue recognition treatment required under the new standard is dependent on contract-specific terms and may vary in some instances from recognition at the tinne of billing.

Adoption of the new standard requires that incremental costs directly related to obtaining a contract (typically sales commissions) must be recognized as an asset and expensed on a systematic basis that is consistent with the transfer to the customer of the goods and services to which the asset relates, unless that 1 life is less than one year. Prior to adoption of the new staudard, we deferred sales commissions and recognized expense over the relevant initial contractual term, which was generally one to two years. Under the new standard, we amorize these costs over a period of benefit that we have determined to be three to seven years.

We adjusted our consolidated financial statements from amounts previonsly reported due to the adoption of the new standard. Select unaudited condensed consolidated statement of income line items, which reflect the adoption of the new standard, are as follows (in thousands, except per share data):

|  | Deceunber 31, 201 |  |  | December 31, 2016 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As Reported | Açustments | As Adjusted | As Reported | Adjustments |  | djusted |
| Statemont of Income: |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Soltware licenses and royalticis | \$ 75,694 | \$ 10,548 | \$ 86,242 | \$ 74,306 | \$ 9,427 | \$ | 83,733 |
| 符ibsintion $\qquad$ 173,510 <br> (1.334) <br> 172126 $142704=$ <br> (47) $148657$ |  |  |  |  |  |  |  |
| Sollware services | 187.149 | $(6,689)$ | 180,460 | 174,804 | $(3,156)$ |  | 171,648 |
|  |  |  |  |  |  |  |  |
| Appraisal services | 25,023 |  | 25,023 | 26,287 |  |  | 26,287 |
|  $\qquad$ <br> 17414 <br> (38) <br> $17,69 \mathrm{M}=14,233$ <br> 410 <br> 14337 |  |  |  |  |  |  |  |
| Total revenues | 840,662 | 237 | 840,899 |  | 3,837 |  | 759,880 |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Income tax (berwlit) provision | $(2,317)$ | $(3,798)$ | $(6,115)$ | 19.450 | 2,507 |  | 21,957 |
|  |  |  |  |  |  |  |  |
| Chring fer conimon shate |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |


|  | Decenber 31, 2017 |  |  |
| :---: | :---: | :---: | :---: |
|  | As Reported | Adjustments | As Adjusted |
| Bolance Sheet: |  |  |  |
| Accounts receivable | \$ 227,127 | \$ 19,061 | \$ 246,188 |
| Wepridesperses | 27.23 | $4,954$ | 82,206 |
| Accounts receivable, longtem | 7,536 | 4,571 | 12,107 |
| Offier Hudgobles int | 236444 | \% | - 628 2617 |
| Total ossets | 1,589,592 | 21,759 | 1,611,351 |
| Defued Rechid - | $302,461$ | -7 (10,848) | 298.613 |
| Deferred incone taxes | 38,914 | 7,965 | 46,879 |
| Recaibed enfing; | $5(28) 82$ | $24,02$ | (2) 224463 |
| Total liablilies and sharelxolders' equity | \$ 1,589,592 | \$ 21,759 | \$ 1,611,351 |

Our adoption of ASU No, 2014-09 had no impact on our net cash provided by or used in operating, investing or finaneing activities for any of the perinds reported.

Recent tax legislation. On December 22, 2017, the Tax Cuts and Jobs Act ("Tax Act") was enacted into haw. The Tax Act amends the Internal Revenue Code to reduce tax rates and modify policies, credits and deductions for businesses and individuals. For businesses, the Tax Act reduces the U.S. conporate federal income tax rale from a maximum of $35 \%$ to a tlat $21 \%$ rate and transitious from a worldwide tax system to a territorial tax system. The Tax Act also adds many new provisions inchuling changes to bonus depreciation, the deduction for executive compensation and a tax on global intangible low-taxed income (GILTI). The most siguficant impact of the T'ax Act to us is the reduction in the U.S. federal corporate income tax rate. Refer to Note 7 - Income Tax Provision for further information.

## NEW ACCOUNTING PRONOUNCEMENTS

Recent Accounling Guidance not yet Adopted

Leases. On Febnury 25, 2016, the FASB issued its new lease accounting guidance in ASU No. 2016-02, Leases ("Topic 842"). Under the new guidance, lessees will be required to recognize the followigg for all leases (with the exception of short-term leases) at the commencement date:

- A lease liability, which is a lessec's obligation to make lease payments arising from a lease, mensured on a discounted basis; and
- A right-ot-usc asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term.

Topic 842 is effective for fiscal years begining aftor Decenuber 15,2018 , including interitu pertods cherein. Early application is permilted for all businoss enlities upon issumce. Upon adoptim, entities will be required to use a modified retrospective approach with an option to use certain practical expedients. We expect to adopt ASU 2016-02 when effective, usiag the transilion method that allows us to initially apply the guidance at the adoption date of January 1,2019 and recognize a cumulative-effect adjustment to the opening balance of retained earnings in the period of adoption. We expect to use the package of practioal experients that allows us to not reassess: (1) lease classification for any expired or existing kases and (2) initial direct costs for any expired or existing leases. We expect ASU $2016-02$ will inpact our consolidated finaticial statements and related disclosures. We are currently evaluating the extent of the impact and expect that most of our lease commitnents will be subject to the updited guidance and recognized as lease liabilities and right-of-use assets on our consolidatod balance shoets upon adoption. Based on our current portfolio of leases, we estimite a range of $\$ 15.5$ million to $\$ 17.8$ million of leasc assets and liabilities to be recognized on our balance sheel, primarily relating to office facilities,

On Decenler 7, 2018, we açuired certain assets and intellectual property of SceneDoc, Inc. ("SceneDoc"), a company that provides mobile-first, SaaS tield reporting for law enforcement agencies. The total purchase price was approximately $\$ 6.2$ million, of which $\$ 5.4$ million was paid in cash and approximately $\$ 759,000$ acculued for a working capital holdback, subject to certain post-closing adjustrnents.

On October 1, 2018, we acquired all of the equity interests of TradeMaster, Inc. dba MobileEyes ("MobileEyes"), a company that develops SaaS sottware to improve public safety by supporting fire prevention and suppression, emergency response, and structural safety. The total purchase price was approximately $\$ 5.3$ million in cash.

On August 31, 2018, we acquired all of the assets of CaseloadPRO, L, P., a company that provides a fully featured SaaS probation case management system. The purchase price of $\$ 9.3$ million was paid in cash.

On April 30, 2018, we acquired all of the capita] stock of Socrata, Ine.("Socrata"), a company that provides open data and data-as-a-service solutions inchiding cloud-based data integration, visualization, analysis, and reporting solutions for state and local govermment agencies. The purchase price, not of cash acquired of $\$ 1.7$ million, was $\$ 147.6$ million paid in cash.

We have performed a valuation analysis of the fair market value of Socrata's assets and liabilities. The following table surmarizes the allocation of the purchase price as of the acquisition date:

| Mithoushids |  |  |
| :---: | :---: | :---: |
| Cash | \$ | 1,724 |
| Aostins sreduble |  | 3,6等 |
| Oher current assets |  | 2,057 |
| Ofing modimentissels |  |  |
| Deferied tax assets, net |  | 20 |
|  |  |  |
| Goodvill |  | 75,657 |
| Acoucats ravable |  | (6254) |
| Accrued expertses |  | $(1,604)$ |
| Deenedrevaile |  | (5915) |
| Total consicenation | \$ | 149,369 |

In connection with this transaction, we acquired total tangible assets of $\$ 7.5$ milion and assumed habilities of approximately $\$ 8.8$ million. We recorded goodwill of $\$ 75.7$ million, none of which is expected to be deductible for tax pupposes, and other identifiable intangible assets of approximately $\$ 75.0$ million. The $\$ 75,0$ unillion of intangible assets are atcributable to customer relationships, acquired software, and trade name and will be annortized over a woighted aveitge period of approximately 14 years. We recorded deferred tax assets, net of approxinately $\$ 20,000$ related to estintated fair value allocations, Socrata's solutions are a direct complement to our current offerings and will provide a new and important additional revenue stream. By offering Socrata wilhin wirtually every Tyler product suite, our clients will have the opportunity to make their existing datu cliscoverable, usable and actionable, but more importantly, potentially iucluda data from other agercies and jurisdictions to make analysis even more powerfil and meaningful. Therefore, the goodwill of $\$ 75.7$ million arising from this acquisition is primarily attributed to our alvility to integrate Socrati's solutions with our existing portfolio and to generate increased revenues, earnings and cash flow by leveraging our sales rosources and client base. Our final vatuation of the fair markot value of Socrata's assets and liabilities resulted in adjusiments to the preliminary opening balance shect. These adjustments related to a reduction in deferred income texes and acerued expenses resulting in a net decrease to goodwill of approximately $\$ 3.3$ million. We also incwred fees of approximately $\$ 578,000$ for financial advisory, legal, accounting, due diligence, valuation and other various services necossary to complete the acquisition. These fees were expensed in 2018 and are included in selling, general and administrative expenses.

The following unaudiled pro forma information of the consolichted results of operations have been prepared as if the Socrata acquisition had occured at January 1, 2017, after giving effect to certain adjustments, including amoitization of intaugibles, interost, transaction costs and tax effects.

|  | Twelve Mouths Erxded Decennker 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |
| Revenies | ${ }_{5}$ | 943,22 | 8 | 8853 34 4 |
| Net incoms |  | 139,315 |  | 150,515 |
|  |  | 3.02 |  | 4.04 |
| Diluted eaniuges pcr share | \$ | 3.47 | \$ | 3.8 |

Pro forma information above does not include ncquisitions that are not considered material to our results of operations. The pro forma information does not purport to represent what our results of operations actually would hive been had such transaction or evont occured on the dates specified, or to project our resills of operations for any future period.

On April 30, 2018, we acquired all of the equity interests of Sage Data Security, LLC ("Sage"), a cybersecurity company offering a suite of services that supports an entire cybersecurity lifecycle, including program development, education and training, technical testing advisory services, and digital forensics. The total purchase price was $\$ 11.6$ million paid in cash. Tyler has performed a valuation analysis of the fair market value of Sage's assets and liabilities. As a result, we accuired total tangible assets of approximately $\$ 1.8$ million and assumed liabilities of approximately $\$ 730,000$. We have recorded total goodwill of approximately $\$ 3.5$ million, all of which is expected to be deductible for tax purposes, and other intangible assets of approximately $\$ 7.0$ million. The $\$ 7.0$ million of intangible assets is atributable to custorner relationships, acquired software and trade name and will be amortzed over a weighted average period of approximatoly 14 years.

As of December 31, 2018, the purchase price allocations for Sage, Socrata, CaselondPro, and MobileEyes are complete. As of December 31, 2018, the purchase price allocation for SceneDoc is not yet complets, therefore the prelimicary valuation estimates of fair value assumed at the acquisition date for intangile assets, receivables and deferred revenue and related deferred taxes are subject to change as valuations are finalized.

The operating results of all 2018 acquistions are included with the operating resuits of the Enterprise Software segnent since their date of acquisition. Revenues from Socrata included in Tyler's results of operations totaled approximately $\$ 13.9$ million and the net loss was $\$ 1.5$ million for the twelve months ended December 31, 2018. The impact of the Sage, CaseloadPRO, MobileEyes and SceneDoc acquisitions, individually and in the aggregate, on our operating results, assets and liabilities is not matorial.

Our balance slreet as of December 31, 2018, reflects the allocation of the purchase price to the assets acquived based on their fair value at the date of each acquisition. The fair vahuc of the assets aud liabilities acquired are based on valuations using Level III, unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

2017

On November 29,2017, we acquired audio and digital two-way radio communications technology and related assets from Radio 10-33, ELC. The total purchase price was $\$ 1.4$ million, all of which was paid in cash.

On August 2, 2017, we acquircd substantially all of the assets and assumed certain liabilities of Digital Heatith Department, Inc. ("DHD"), a company that provides envitonmental healith software, offering a SasS solution for pulbic health complianco and inspections processes. The total purchase prico, net of debt assumed, was $\$ 3.9$ million, all of which was paid in casl.

On May 30, 2017, we acquired all of the capital stock of Modria.com Ine, a company that specializes in online dispute resolution for grovernment and commercial entities. Tho total purchase price, net of debt assurned, was $\$ 7.0$ million, of which $\$ 6.1$ million was paicl in cash and $\$ 900,000$ was acerued as of Dccember 31, 2017.

The operating results of these acquisition are included in our results of operations of the Enterprise Software segment from thein respective dates of acquisition. The impact of these acquisitions, individually and in the aggregate, on our operating resnles, assets and liabilities is not material.

On May 31, 2016, we acquired all of the capital stock of ExectiTime Software, LLC, a leading provider of time, attendance, and advanced scheduling software sohtions. The total puchase price, net of debt assumed, was $\$ 7.4$ million. The fair value of the assets and liabilities acquired are based on vatuations using Level III, unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. The operating results of this acquisition are included in our results of operations of the Enterprise Software segment from the date of the aequisition. The impact of this accjuisition on our operating results is not inaterial.

## (3) PROPERTY AND EQUIPMENT, NET

Property and equipment, net consists of the following at December 31:


Depreciation expense was $\$ 21.2$ million in $2018, \$ 17.3$ milion in 2017 , and $\$ 13.4$ million in 2016.

In 2018, we paid $\$ 2.2$ million for the expansion of existing buildings.

In 2017, we purchased an office luidding in Latham, Now York for approximately $\$ 2.9$ million and paid $\$ 2.1$ million for improvements to that building. We also puid $\$ 19.4$ million for construction to expand our office building in Yarmouth, Maine.

We own office buildings in Bangor, Falmouth and Yamouth, Mainc; Lubbock and Plano, Texas; Troy, Michigan; Latham, New York; and Morame, Ohio. We lease space in some of these buildings to thirl-party tenants. These leases expire between 2019 and 2025 and are expectad to provide rental income of approximately $\$ 1.3$ million in $2019, \$ 1.3$ million jn $2020, \$ 1.3$ million in $2021, \$ 1.4$ million in $2022, \$ 1,4$ million in 2023 , and $\$ 2.4$ million thereafter. Rentai income front third-party tenants was $\$ 1,2$ million in $2018, \$ 1.5$ million in 2017 , and $\$ 1.7$ million in 2016.
(4) GOODWILL AND OTHER INTANGIBLE ASSETS

Other intangible assets and related accumulated amortization consists of the following at December 31:


Total amortization expense for intangibles was $\$ 39.6$ million in $2018, \$ 35.5$ million (as adjusted) in 2017, and $\$ 35.9$ nuillion (as adjusted) during 2016.

The allocation of acquisition intangible assets is summarized in the following table:


The changes in the carrying amount of goodwill for the two years ended December 31,2018 are as follows:

|  | Enterprise Software |  | Applaisal and Tax |  | Totai |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BHance ac: of 1303206 | 5 | (983880 | S | 6,557 | S | 850,23\% |
| Goodwill acquired with axquisitions |  | 7,750 |  | - |  | 7,750 |
| Biliantadoclublpol7. |  | 651439 |  | 6,5s2 |  | 657,987 |
| Goodwill acquired related to the purchase of Socrata |  | 75,657 |  | - |  | 75,657 |
|  |  | $20,074=$ |  |  |  | 20,974 |
| Balance as of 12/31/2018 | \$ | 747,161 | \$ | 6,557 | \$ | 753,718 |

Estimated annual anmortization expense related to acquired leases will be recorcled as a reduction to hardware and other revenue and is expected to be $\$ 372,000$ in 2019, $\$ 313,000$ in $2020, \$ 312,000$ in $2021, \$ 312,000$ in $2022, \$ 312,000$ in 2023 and $\$ 723,000$ thereafter, lestimated anmual amortization expense related to acquisition intangibles, including acquired software, for which the amortization expense is recorded as cost of revenues, is as follows;


## (5) ACCRUED LIABILITIES

Accmed labilities consist of the following at Decenber 31:

|  | 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
| Acrued wagevomifis and coniflishons | \$ | 44900 | \$8 | 4.688 |
| Other accmed liablililies |  | 26,380 |  | 20,987 |
|  | 5 | O3480 | \$ | 914675 |

On November 16, 2015, we entered into a $\$ 300.0$ million Credit Agreement (the "Credit Facilly") with the various lenders party thereto and Wells Fargo Bank, National Association, as Adninistrative Agent. The Credit Facility provides for a revolying credit line of up to $\$ 300.0$ milion, including a $\$ 10.0$ million sublimit for letters of credit. The Credit Facility matures on Novenber 16, 2020. Borrowings under the Credit Facility may be used for gencral corporate puposes, unchding working capital requirements, acquisitions and share repuchases.

Borrowings under the Credit Facility bear interest at a rate of either (1) Wells Fargo Bank's prime rate (subject to certain higher rate determinations) plus a margirn of $0,25 \%$ to $1.00 \%$ or (2) the $30,60,90$ or 180 -day LIBOR rate plus a margin of $1.25 \%$ to $2.00 \%$. As of December 31, 2018 , our interest rate was $5.75 \%$ under the prime rate option or apploximately $3.77 \%$ under the 30 -day LIBOR option. The Credit Facility is secured by substantially all our assets. The Credit Facility requires us to maintain certain financial ratios and other financial conditions and prohibits us from making certain investments, advances, cash dividends or loans, atid limits incurrence of additional indeblectness and liens. As of December 31,2018 , we were in compliance with those covenants.

As of December 31, 2018, we had no outstanding borrowings and had unused borrowing capacity of $\$ 300.0$ million under the Credit Facility. In addition, as of December 31, 2018, we lad no outstanding letter of credit.

We paid interest of $\$ 770,000$ in 2018, $\$ 804,000$ in 2017, and $\$ 1.9$ million in 2016.

## (7) INCOME TAX

The Income tax provision (benefit) on income from operations cousists of the following:


Reconciliation of the U.S, statutory income tax rate to our effective income tax expense rate for operations follows:

|  | Years Ended Dexerrber 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 |  | 2016 |
|  |  |  |  |  |
| Federal income tax expense at stalutory iate | \$ 32,733 | \$ 57,209 | \$ | 47,480 |
|  | 7, 28 |  |  | -50.91 |
| Dounestic production activities deduction | - | $(2,617)$ |  | $(3,947)$ |
|  |  |  |  |  |
| Tax Act idjustuxents | $(1,750)$ | (25,992) |  | $\ldots$ |
| Tixatilis | $=(3 \mu 15)$ | $(1598)$ |  | $25$ |
| Non-deductible business expenses | 5,655 | 4,573 |  | 2,979 |
|  |  |  |  |  |
|  | \$ 8,408 | $\$ \quad(6,115)$ | \$ | 21,957 |

On December 22, 2017, the Tax Act was enacted into law. The Tax Act amends the Interual Revenue Code to reduce tax rates and modify policies, credits and deductions for individuals and businesses. For businesses, the Tax Act reduces the U.S. corporate federal tex rate from a maximum of $35 \%$ to a flat $21 \%$ rate and transitions from a worldwide tax system to a territorial tax system. The Tax Act also adds many new provisions inchuding changes to bonus depreciation, the deduction for executive compensation and a tax on global intangible low-taxed income (GIETI). The most significant impact of the Tax Act to us is the reduction in the U.S. federal corporate iucome tax rate from $35 \%$ to $21 \%$. The impacl of the rate reduction on our 2017 income tax provision was a $\$ 26.0$ million (as adjusted) tax benefit due to the remeasurement of deferred tax assets and liabilities. We recorded an additional $\$ 1.8$ million tax benefit in 2018 after our 2017 tax returns were finalized. The accounting for the income tax effects of the Tax Act was completed during the fourth çarter of 2018. Overall, the changes due to the Tax Act will favorably affect income tax expense and future U.S. earnings.

The tax effects of the major items recorded as deferred tax assets and liabilities as of December 31 are;


Defened income tax liabilities:


The above 2017 balances reflect an $\$ 8,0$ million deferred tax liability related to the recognition of revenue as part of the adoption of ASU No. $2014-09$.

During 2018, we acquited federal and state net operating loss and tax credit carryforwards totaling $\$ 18.0$ million int conmoction with the acquisition of Socrata. The federal and state net operatiog loss and tax credit carryforwards will expire in various years beginning in 2027, if nof utilized. The acquired net operating loss and tax credit carryforwareds are subject to an annual limitation but are expected to be roalizad with the excoption of certain state not operating loss carryfonwarts. The valution allowance disclosed in the table above relates to state net operating losses not likely to be rcalized. We believe it is more likely than not that all other' cloferred tax assets will be realized. However, the amount of the deferred tax asset considered realizable could be adjusted in the fultire if estimates of reversing tixible temporaly differences are revised,

In colnection with the acquisition of Socrata in 2018 , we recorded a $\$ 1.9$ nillion liability for an uncertain tax position associated witl acquired tax credit carryforwarls, The unrecogoized tax benefits are jucluded in deferred income taxes in our consolidated balance sheets and are reflected in the opening balanee sheel of Socrata. The entire anount, if recognized, would affect the effective tax rate.

The aggregate changes in the balance of unrecognized tax benelits were us follows:


Based on the information currently ayailable, we do not anlicipate a significant increase or decrease to our tax contingencies for these issues for the next 12 months.

We are subject to U.S. federal tax, as well as income tax of multiple state, local and foreign jurisdictions. We are routinely subject to income tax examinations by these taxing jurisdietions, but we do not have a history of, nor do we expect any material adjustments as a result of these exaninations. During 2017, the Internal Revenue Service issued a "no change" letter upon completion of their examination of our 2012 tax year. With few exceptions, major U.S. Federal, state, local and foreign jurisdictions are no longer subject to examination for years before 2014. As of February 20, 2019, no significant adjustments have been proposed by any taxing jurisdiction.

We paid income taxes, net of refunds leceived, of $\$ 6.8$ million in 2018 , $\$ 36.0$ uillion in 2017, and $\$ 30.2$ million in 2016 .

## (8) SHAREHOLDERS' EQUITY

The following table details activity in our common stock:

|  | Years Ended Decenver 31, |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  |  | 2017 |  |  | 2016 |  |  |
|  | Shres |  | Amomt | Shares |  | Auxint | Shaues |  | Amount |
| Solldoption siedas | $1,126$ |  | 7490\% | - -2.113 | 5 | 49,845 |  | 3 | $2{ }^{2} 527$ |
| Purclases of common stock | (781) |  | (150,050) | (44) |  | (6,613) | (882) |  | (112,699) |
|  | - |  | - 8.051 | 51 | , | 2-544 | 4 |  | 6336 |

As of February 20, 2019, we had authorization from our board of directors to repurchase up to 2.7 million additional shares of our common stock

## (9) SHARE-BASED COMPENSATION

## Share-Based Conpeensation Phn

In May 2018, stockholders approved the Tyler Technologias, Inc. 2018 Stock Incentive Plan ("the 2018 Plan') which amonded and restated the existing Tyler Technologies, Inc. 2010 Stock Option Plan ("the 2010 Plan"). Upon stockhoklor approval of the 2018 Plan, the remaining shares available for grant uxder the 2010 Plan were added to the shares authorized for grant under the 2018 Phn. Additionally, any awards previously granted under the 2010 Plan that expire unexercised or are forfeited are added to the shares authorized for grant under tho 2018 Plan

During fiscal year 2018, we granted stock awards under the 2018 Plan in the form of stock options, restricted stock units and performance share units. Stock options generally vest after thrce to six years of continuous service from the date of grant and have a contractual term of 10 years. Once options become exercisable, the employee can purchase shares of our common stock at the market prico on the date we granted the option. Restricted stock unit grants generally vest ratably over three to five years of continuous service from the date of grant. Each performance share unit represents the right to receive one share of our common stock based on our achievement of certain financial performance targets during applicable porformance periods. We account for share-based compensation utilizing the fair value recognition pursuant to ASC 718, Stock Compensation.

As of December 31,2018 , there were 3.8 milliou shares available for future grants under the plan from the 22.9 million shazes previously approved by the shareholders.

## Determining Fair Value of Stock Compensation

Vahuation and Amortization Method. We estimate the fair value of stock option awards granted using the Black-Scholes option valuation model. For restricted stock unit and performance stock unit awards, we amortize the fair value of all awards on a straight-line basis over the reçuisite service periods, which axe generally the vesting periods.

Expected Life. The expected life of awards granted represents the period of time that they are expected to be outstanding. The expected life represents the weighted-average period the stock options are expected to be outstauding besed primarily on the options' vesting teinis, remaining contractual life and the employees' expected exercise based on historical patterns,

Expected Volatility. Using the Black-Scholes option valuation model, we estimate the volatility of our common stock at the date of grant based on the historical volatility of our common stock.

Risk-Free Interest Rate. We base the risk-free interest rate used in the Black-Scholes option valuation mardei on the implied yield currently available on U.S. Treasury zero-coupon issues with an equivalent remaining term equal to the expected life of the award.

Expected Dividend Yield. We have not paid any cash dividends on our common stock in more than ten years and we do not anticipate paying any cash dividends in the foresceablo future. Consequently, we use an expected dividend yield of zero in the Black-Scholes option valuation model,

Expected Forfeitures, We use historical data to estinnate pre-vesting option forfeitures. We record share-based cornpensation only for those awards that are expected to vest.

The following weighted average assumptions were used for options granted:


## Share-Based Award Activity

The following table summaries restricted stock unit and performance stock unit activity during fiscal year 2018 (shares in thousands):

|  |  | Nunber of Shares | Wciphted Averdge Grant Date Fair Value per Share |
| :---: | :---: | :---: | :---: |
|  |  |  | \$ |
|  | Frigefonan |  |  |
|  | Vested | - | \$ |
|  |  | $(2)$ |  |
|  | Unvested at December 31, 2018 | 334 | \$ 221.25 |

Options granted, exercised, forfeited and expired are sunmarized as follows:

|  | Nunber of Shares | Weigited Avernge Exercise Price | Weighted <br> Average <br> Renaining Contractual Life (Yeas) |  | Aegregte Intinsic Value |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Outsmdingat Decenter31,2015 | $5189$ | 5. |  |  |  |
| Granteat | 846 | 147,25 |  |  |  |
| Beruised | $(827)$ | $28.73$ |  |  |  |
| Forfeited | (27) | 95.33 |  |  |  |
| Outhandighat Dewivar 31526 ? | $5156$ | 83.64 | H2 4 Hu= |  |  |
| Granted | 824 | 176.26 |  |  |  |
| incuruised | $(1, j+3)$ | $4480$ | H2nely |  |  |
| Forfeited | (50) | 134,83 |  |  |  |
| Oufstandinge Devand 31201 ? | $4 \overline{4} 819$ | 10891 | +ha: |  |  |
| Granted | 432 | 208.21 |  |  |  |
| kiecicod | $(1+26)$ | $60: 53$ |  |  |  |
| Forfeited | (31) | 158.80 |  |  |  |
| Odirstarditigat Decente 3-120 8 | $4002$ | $3951$ | 湲 | , | $240060 \text { ? }$ |
| Exercisable at Decenther 31, 2018 | 2,357 | 100.41 | 6 | \$ | 201,349 |

We had unvested options to purchase 1.7 million shares with a weighted average grant date exercise price of $\$ 169.24$ as of December 31, 2018, and unvested options to purchase 2.4 million shares with a weighted average grant date exeroise price of $\$ 136,51$ as of Decenber $31,2017$.

Other information pertaining to option activity was as follows during the twelve months ended December 31:


## Share-Based Compensation Expense」

Tho following table summarizes share-based compensation expense related to share-based awards which is recorded in tho statements of comprehensive income:


As of December 31, 2018, we had $\$ 137.6$ million of total unecognized oompensation cost related to wivested options and restricted stock units, net of expected forfcitures, which is expected to be anortized over a weighted average amortization period of 3 years.

## Employec Stock Purchase Phan

Undor our Employee Stock Purchase Plan ("ESPP") participants may contribute up to $15 \%$ of their amual compensation to purchase common shares of Tyler: The purchase price of the shares is equal to $85 \%$ of the closing price of Tyler stares on the last day of each quatterly offering poriod, As of Decenber 31 , 2018, there wore 749,000 shares avaikble for future grants under: the ESPP from the 2.0 million shares previously approved by the stockholders.

Basic earnings and diluted earuings per share data were computed as follows:


Share-based awards representing the right to purchase common stock of 888,000 shures in $2018,1,343,000$ shates in 2017 , aud 786,000 shares in 2016 were not included in the computation of diluted earnings per share because their inclusion would have had an anti-dilutive effect.

We lease office facilities for use in our operations, as well as transportation and other equipment. Most of our leases ate non-cancelable operating lease agreements and they expire at various dates through 2026. In addition to rent, the leases generally reguire us to pay taxes, maintenance, insurance and certain other operating experses.

Rent expetse was approximetely $\$ 8.0$ million in $2018, \$ 6.9$ milliou in 2017 , and $\$ 6.7$ million in 2016 , which included rent expense associated with related party lease agreements of $\$ 150,000$ in 2017, and $\$ 330,000$ in 2016. Wo had no related paity lease agreements in 2018.

Future minimum lease payments tuder all non-cancelable leases at December 31,2018 are as tollows:


We provide a defined contribution plan for the majority of our employees mecting minimum scrvice requirements. Eligible employees can contribute up to $30 \%$ of their current compensation to the plan subjoct to cerlain statutory limitatious. We contribute up to a maximum of $3 \%$ ol an cmployee's compensatiou to the plan. We made contributions to the plan and charged operating results $\$ 9.3$ million in 2018, $\$ 7.9$ million in 2017 , and $\$ 6.9$ million in 2016 .

Other than routine litigation incidental to our business, there are no material legal proceedings pending to which we are party or to which any of our properties are subject.

## (14) SEGMENT AND RELATED INFORMATION

We provide integrated information management sohtions and services for the public sector, with a focus on local governments.

We provide our software systems and services and appraisal services through five business units, which focus on the following products:

- financial management, education and plaming, regulatory and maintenance software solutions;
- financial management, municipal courts, planning, regulatory and muintenance, and land and vital records management software solutions;
- courts and justice and public safety software solutions;
- data and insights solutions; and
- appraisal and tax software solutions and property appraisal services.

In accordance with ASC 280-10, Segment Reporting, the financial nunagement, education and planuing, regulatory and maintenance software solutions unit; financial management, municipal courts and land and vital records management software solutions unit; and the couts and justice and public safety soflware solutions unit neet the criteria for aggregation and are presented in one reportable segment, Enterprise Software ("ES"). The ES segment provides mumicipal and county governments and schools with soflware systems and services to meet their informatioti technology and automation needs for mission-critical "backoffice" functions such as fimancial management and couts and justice and public safety processes. The Appraisaland Tax ("A\&T") segment provides systems and software that automate the appraisal and assessment of real and personal property as well as property appraisal outsourcing services for local governments and taxing authorities. Property appraisal outsourcing services include: the physical inspection of commercial and residential properties; data collection and processing; computer analysis for property valuation; preparation of tax rolls; commurity education; and arbitiation between taxpayers and the assessing jurisdiction

We evahate performance based on several factors, of which the primary financial measure is business segment operating income. We define segment operating income for our business units as income before noncash amortization of intangible assets associated with their acquisition, interest expense and income taxes. Segment operating income includes intercompany transactions. The majority of intercompany transactions relate to contracts involving more then one unit and are valued based on the contractual arrangement. Segment operating income for corporate priturrily consists of compensation costs for the executive management team and certain accounting and administrative staff and share-based compensation expense for the entire company. Corporate segment operating income also ineludes rovenues and expenses related to a company-wide user conference. The accounting policies of the reportable segments are the same as those described in Note 1, "Summary of Significant Accounting Policies."

Segment assets include net accounts receivable, prepaid expenses and other cutrent assets and not property and equipment, Corporate assets consist of cash and investments, prepaid inswance, intangibles associnted with accuisitiows, doferred income taxes and net property and equipment mainly related to unallocated information and technology assels.

ES segment capilal expenditures included $\$ 2.2$ million in 2018 and $\$ 24.4$ million in 2017 for the expansion of existing buildings and purchases of buildings and lanc.

| For the year euded Docenter 31, 2018 | Enferprise Software | Appraisal and Tax | Corporate | Totals |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Software licenses and royalties \$ | \$ 83,735 | \$ 9,706 | \$ | \$ 93,441 |
| Substlione moma |  |  |  |  |
| Soltware services | 166,921 | 24,348 | - | 191,269 |
| Maintentince | - 359,904 | 24,66 | (1) | 2-384, 31 |
| Appraisal services |  | 21,846 | - | 21,846 |
|  |  |  |  |  |
| Intercompany | 13,155 | - | (13,155) | - |
| Toltal everiices | $853,200$ | $5 \text { - } 20 ; 366$ | $3 \quad(8374)$ |  |
| Depreciation and amortization expense | 50,130 | 914 | 10,715 | 61,759 |
| Symeir oncining inconie | $53 \sqrt{5} 39$ | $38004$ | $(68.572)$ | - |
| Cepital expenclitures | 13,973 | 782 | 10,377 |  |



| For the year ended December 31, 2017 (As Adjusted) | Enterprise Software | Appraisal and Tax | Carporale |  | Totals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Softwere licenses and tryalties | \$ 78,388 | \$ 7,854 | \$ - | \$ | 86,242 |
|  |  |  |  |  |  |
| Software services | 161,245 | 19,215 | - |  | 180,460 |
|  |  |  |  |  |  |
| Appraisal services | - | 25,023 | - |  | 25,023 |
| Hathageindotik |  |  |  |  |  |
| Intercompany | 10,425 | - | ( 10,425 ) |  | - |
|  |  |  |  |  |  |
| Depreciation and amortization expense |  |  |  |  |  |
|  |  |  |  |  |  |
| Capital expenditures | 28,096 | 1,181 | 16,341 |  | 45,618 |
| Segrati iescets | Siving | $8$ | $5-10,336$ | y | 10933 |



| Reaconciliation of reportable segrnent operating | Years Enderl December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| income to the Company's consolidated totals: | 2018 | 2017 |  | 2016 |  |
|  |  | AsAdosial |  | As A ditath |  |
| Total scegnent opeatingincome | \$ 191,681 | \$ | 197,825 | \$ | 173,099 |
| Anxtizutor of aquirat ootwan |  |  | (21,086) |  | (2, 235) |
| Amortization of customer and lrude name intangibles | ( 16,217$)$ |  | (13,381) |  | $(13,202)$ |
| Othicthromel (eweise) net |  |  | 698 |  | (1938) |
| Incorno before incone taxes | $\$ \quad 155,870$ | \$ | 163,456 | \$ | $\xrightarrow{135,658}$ |

## (15) Disaggregation of Revenue

The tables below show disaggregation of revenue into categories that reflect how economic factors affect the natu'e, amount, timing, and uncertainty of revenule and cash flows.

Tindug of Revenue Recognition
Timing of revenue recognition by revenue category during the period is as follows:

For the year ended Decenber 31, 2018

|  | Products und services transferred at a point in time |  | Produods and selvices transferred over time | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reverius |  |  |  |  |  |
| Software licenses und royalties | \$ 75,188 | \$ | 18,253 | \$ | 93,441 |
| Giscintom | 2 |  | 220542 |  | 2005497 |
| Softwaue services | - |  | 191,269 |  | 191,269 |
| Manimitioe |  |  | $384052$ |  | 384285 |
| Appraisal services | - |  | 21,846 |  | 21,846 |
|  | $24 \times 58$ |  | - |  | 23,658 |
| Total | \$ 98,846 | \$ | 836,436 | \$ | 935,282 |


| For the year ended Docenter 31, 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (As Adjusted) | Products and sarices thinsfared at a point in time |  | Products and servikus tramsfened over time |  |  |
|  |  |  |  |  |  |
| Softwrne licenses and royalties | 69,167 | \$ | 17,075 | \$ | 86,242 |
|  |  |  |  |  |  |
| Software services | - |  | 180,460 |  | 180,460 |
| Manterance |  |  |  |  |  |
| Appraisal servioss | - |  | 25,023 |  | 25,023 |
|  |  |  |  |  |  |
| Total | \$ 86,846 | \$ | 754,053 | \$ | 840,899 |

The majority of our revemue is comprised of recurring revemes from maintenance and subscriptions. Vithally all of our onmpremises software clients conirnct with us for maintenance and support, which provides us with a significant source of recurring revenue. We generally provide maintenance and support for our on-premises clients under annual, or in some cases, mult-year contracts. The contract terms for subscription arrangements range from one to 10 years but ate. typically contracted for initial periods of three to frive years, providing a significant source of recuring revenues on an annual basis. Non-recurring reventes are derived for all other revenue categories.

Recuring revemues and non-recuuring sevenues recognized during the period are as follows:
For the year ended Deoenber 31, 2018

## Recuring revenues

Non-recurringreveluts
Intercompany
Total revenules


For the year ended Tecember 31, 2017
(As Adjusted)

(16) Deferred Revente and Performance Obligations

Total deferred rovenue, including long-term, by segment is as follows:


The openiug balance of total deferred revenue, inchuding long-tcrm, was $\$ 290.1$ million (as adjusted) as of January 1,2017 .
Changes in total deferred revenue, including long-ferm, were as follows:

|  | 2018 |  |
| :---: | :---: | :---: |
|  |  | $2 \mathrm{LS} \mathrm{\%} 888$ |
| Deferral of revame |  | 871,498 |
| kevophtan ot deferod revenuo |  | (820.449) |
| Balance it erd of yenr | \$ | 350,936 |

The aggregate amount of transaction price allocated to the remaining performance obligations represents contracted revenue that bas not yet been recognized ("Backlog"), which includes deferred revenue and amounts that will be invoiced and recognized as revenue in future periods. Backlog as of December 31,2018 was $\$ 1.25$ billion, of which we expect to recognize approxinately $50 \%$ as revemue over the next 12 months and the remainder thereafter.

## (17) Deferred Comurissions

Sales conumissions eaned by our sales force are considered incremental and recoverabla costs of obtaining a contract with a customer, Sales commissions for initial contracts are deferred and then amortized commensurate with the recognition of associated revenue over a period of benefit that we have determined to be three to seven years. Deferred commissions were $\$ 21.9$ million and $\$ 19.3$ million (as adjusted) as of December 31, 2018, and December 31, 2017, respectively. Amortization expense was $\$ 15.6$ million for the twelve months ended December 31,2018 and $\$ 11.2$ million (as adfusted) for the twelve months ended December 31, 2017, respectively. There were no indicators of impaiment in relation to the costs capitalized for the periods presented. Deferred commissions have been included with prepaid expenses in the ascompanying consolidated balance sheets. Amortization expense related to deferred commissions is inchoded in selling, general and administrative expeuses in the accompanying consolidated statements of income.

## (18) Subsequent Events

The following events and transactions occurred subsequent to December 31, 2018:
On Jantary 31, 2019, (i) Tyler Technologies, Inc., a Delaware corporation ("Parent"), (ii) TMP Subsidiary, Inc., a Delaware corporation and a wholly owned subsidiary of Parent ("Merger Sub"), (iii) MP Holdings Parent, Inc., dba MicroPact, a Delaware corporation ("Micropact"), and (iv) Arlington Capital Partners II, L.P., a Delaware limited partnership ("Representative"), signed an Agreement and Plan of Merger (the "Merger Agreenent").
The Merger Agreement provides for the merger of Mergor Sub with and into MioroPact on the terms and subject to the conditions set forth in the Merger Agreement, with MicroPact as the surviving company and a wholly owned, direct subsidiary of Parent.
Pursuant to the Merger Agreement, Parent will pay MicroPact's shareholders aggregate merger consideration of approximatcly $\$ 185.0$ million in cash, which shall include an amount equal to MicroPact's closing date working capital and be subject to a post-closing working capital adjustment as described in the Merger Agreement and an additional merger consideration of up to $\$ 10.0$ million based on certain fiscal 2019 EBITDA thresholds. The merger consideration will be funded from cash on hand and proceeds from the revolving credit facility.

The Merger and the Merger Agreement have been approved by the boards of directors of both MicroPact, Parent and Merger Sub. The Merger Agreement contains customary representations, warranties, and covenants of MicroPact, Parent and Merger Sub. The covemants include, among others, an obligation on behalf of MicroP act to operate its business in the ordinary course until the Merger is consummated, and limitations on the right of MicroP act to solicit or engage in negotiations regarcling alternative acquisition proposals during the pre-Closing period.
The completion of the Merger is subject to customary closing conditions, including the expiration or the ternination of the waiting period under the Hart-ScottRodino Antitrust Improvements Act. The Federal Trade Commission granted early fermination of that waiting period effeetive February 15, 2019. Customary closing conditions also inchude each party's satisfaction of the applicable ropresentations and warranties, and compliance in all material respects with its applicable covenants. Consummation of the Mergor is not subject to a Financing condition.
The Merger Agreement may be terminated prior to closing under certain enumerated circumstances, including if the Merger is not consummated by May 1 , 2019. Termination rights are held by Parenl, MicroPact, and Representative, depending on the circunstances giving rise to the termination.

The foregoing description of the Merger Agreement and the transactions contemplatod thereby does not purport to be complete and is subject to, and qualified in its entirety by, the full text of the Merger Agreement, a copy of which is attached hereto as Exhibit 10.7 and incorporated herein by reference.

MicroPact is a leading provider of commerchal off-the-shelf (COTS) solutions, including entellitrak(B), a low-cede application development platform for case management and business process management used extensively in the public sector.

On February 1,2019, we acquired all the assets of Civic, LLC ("MyCivic"), a company that provides software solutions to connect commurities. The purchase prive is $\$ 3.7$ million of which $\$ 3.6$ million was paid in cash and approximately $\$ 90,000$ was acerned for a working capital hoidback.

## (19) QUARTERLY FINANCLAL INFORMATION (waudited)

The following table contains selected financial information from unaudited statements of income for each quarter of 2018 and 2017:

|  | Quanters Ended |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  |  |  | 2017 (As Adjusted) |  |  |  |
|  | Dec. 31 | Sept. 30 | June 30 | Mar: 31 | Dee, 31(a) | Sept. 30 | Jime 30 | Mar. 31 |
| Reveruco | \$ 24158 | 33 Com | 5-2316,050 |  | S S 2/7\% 701 | Y | 50208, 03 |  |
| Gross profit | 115,871 | 111,626 | 109,276 | 102,805 | 105,350 | 103,989 | 95,503 | 94,535 |
|  | - 40.108 | 3, $0_{6} 686$ |  | - 32.437 | 4536\% |  | - 313197 | 36, 9 ¢ |
| Net income | 31,552 | 38,924 | 39,161 | 37,825 | 66,196 | 38,836 | 31,770 | 32,769 |
|  | \%) 0.78 | 008 | S S 0.21 | \$. ${ }^{\text {s. }}$, 0.5 | \% ${ }^{\text {\% }}$ | S 50.00 | \$ = | 5 |
| Shares used in cormputing cliluted earnings per share | 39,891 | 40,528 | 40,224 | 39,836 | 39,499 | 39,342 | 39,201 | 38,932 |

(a) The fourth quarter of 2017 includes the significant impact of the enactment of the Tax Act. The most significant inpact of the Tax Act to us is the reduction in the U.S. fecleral corporate income tax rate from $35 \%$ to $21 \%$. The impact of the rate reduction on our 2017 income tax provision is a $\$ 26,0$ million tax benefit due to the remeasurement of deferred tax assets and liabilities. Refer to Note 7 - "Income Tax" for further discussion on the impact the Tax Act.

## AGREEMENT AND PLAN OF MERGER

## BY AND AMONG

TYLER TECHNOLOGIES, INC.,
TMP SUBSIDIARY, INC.,
MP HOLDINGS PARENT, INC.,

AND
THE REIPRESENTATIVE IDENTIFIED HEREIN

DATED AS OF JANUARY 31, 2019

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## AGRECMENT AND PLAN OF MERGER

THIS AGREEMENT AND PLAN OF MERGE(Ris "Agreement") is entered into as of January 31, 2019, by and among (i) Tyler Technologies, Inc., a Delaware corporation ("Parent"), (ii) TMP Subsidiary, Inc., a Delaware corporation and a wholly owned subsidiary of Parent ("Merger Sub"), (iii) MP Holdings Parent, Inc., a Delaware corporation (the "Company"), and (iv) Arlington Capital Partners II, L.P., a Delaware limited partnership, solely in its capacity as representative for the Seller: (the "Representative"). Parent, Merger Sub, the Company and, as applicable, the Representative are sometimes referred to in thit Agreement as a "Party" and collectively as the "Parties." Capitalized terms that are used in this Agreement and not otherwise defined herein shall have the respective meanings ascribed to such terms in ARTICLE XI.

## WITNESETH:

WHEREAS, the Parties intend to effectuate a merger (the "Merger") of Merger Sub with and into the Company ir accordance with this Agreement and the Delaware General Corporation Law (the 'DGCL,"), with the Company surviving the Merger (the "Surviving Company");

WHEREAS, the boards of directors of the Company, Parent and Merger Sub have, upon the terms and subject to the conditions set forth herein, (i) unanimously approved this Agreement, the Merger and the other transactions contemplated hereby and (ii) declared that this Agreement, the Merger and the other transactions contemplated hereby are advisable on the terms and conditions set forth herein;

WHEREAS, the board of directors of the Company has recommended that the stockholders of the Company adopt and approve this Agreement and the transactions contemplated hereby;

WHEREAS, concurrently with the execution of this Agreement, (i) in accordance with Section 2.1 of the Company Stockholder Agreement, the Majority ACP Holders (as defined in the Company Stockholder Agreement) have approved thi Agreement and the transactions contemplated hereby, including the Merger, and, (ii) in accordance with the DGCL, the stockholders of the Company holding a majority of the outstanding shares of capital stock of the Company representing the Requisite Stockholder Approval have approved this Agreement and the transactions contemplated hereby, including the Merger, by written consent; and

WHEREAS, Parent, as the sole stockholder of Merger Sub, has adopted and approved this Agreement and the transactions contemplated hereby in accordance with the DGCL.

NOW, THEREFORE in consideration of the foregoing and the mutual representations, warranties, covenants and agreements contained herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, and intending to be legally bound hereby, the Parties hercby agree as follows:

## ARTICLE I

## EFFECTS OF THE MERGER; MERGER CONSIDERATION

1.1 Merger. At the Effective Time and upon the terms and subject to the conditions of this Agreement and the applicable provisions of the DGCL, Merger Sub shall merge with and into the Company, the separate corporate existence of Merger Su shall cease and the Company shall continue as the Surviving Company and as a wholly owned Subsidiary of Parent.
1.2 Effect of the Merger. At the Effective Time, the effect of the Merger shall be as provided in the applicable provisions of the DGCL. Without limiting the generality of the foregoing, and subject thereto, at the Effective Time by virtue 0 the Merger and without any action on the part of Merger Sub or the Company, all of the property, rights, privileges, powers and franchises of the Company and Merger Sub shall vest in the Surviving Company, and all debts, liabilities and duties of the Company and Merger Sub shall become the debts, liabilities and duties of the Surviving Company.
1.3 Certificate of Incorporation: Bylaws At the Effective Time, by virtue of the Merger and without any action on the part of Merger Sub or the Company, (a) the certificate of incorporation of the Surviving Company shall be amended and restatec in the form of Exhibit A and, as so amended, shall be the certificate of incorporation of the Surviving Company until thereafter amended in accordance with the terms thereof or as provided by applicable Law, and (b) the bylaws of the Merger Sub as in effect immediately prior to the Effective Time shall be the bylaws of the Surviving Company until thereafter amended in: accordance with the terms thereof, the certificate of incorporation of the Surviving Company or as provided by applicable Law; provided that, in each case, the name of the corporation set forth therein shall be changed to MicroPact Holdings, Inc.
1.4 Qfficers of the Surviving Company. The officers of Merger Sub immediately prior to the Effective Time shall, fror and after the Effective Time, be the officers of the Surviving Company until the earlier of their resignation or removal or unti their respective successors are duly elected and qualified, as the case may be.
1.5 Common Stock of Merger Sub. At the Effective Time, by virtue of the Merger and without any action on the part of Merger Sub, the Company or Parent, each share of common stock of Merger Sub issued and outstanding immediately prior to the Effective Time shall each be converted into and exchanged for one (1) share of common stock of the Surviving Company.
1.6 Effect on Company Capital Stock At the Effective Time, upon the terms and subject to the conditions of this Agreement, by virtue of the Merger and without any action on the part of the Company, Parent, Merger Sub or the Sellers, as the case may be:
(a) Preforred Stock. At the Effective Time, no share of Preferred Stock shall be issued and outstanding, requiring no action by virtue of the Merger.
(b) Common Stock. Each share of Common Stock, including, subject to Section 1.7. Vested Restricted Stock but excluding Unvested Restricted Stock, that is issued and outstanding immediately prior to the Effective Time shall be canceled extinguished and automatically converted
into the right to receive an amount of cash (without interest) equal to the Per Share Merger Consideration (as reduced at the Closing by the Per Share Portion of each of the Holdback Amounts and the Representative Expense Fund Amount consister with Section 1.9(a), and subject to adjustment as provided in Section 1.10(e)) in cash, payable in accordance with and subject to the conditions provided in this ARTICLE I.
(c) Treasury Stock. Each share of treasury stock of the Company, if any, shall automatically be cancelled and retired and shall cease to exist, and no consideration shall be paid or delivered in exchange therefor.
(d) Dissenting_Shares Notwithstanding any provision of this Agreement to the contrary, inchading this Section 1.6, shares of Common Stock issued and outstanding immediately prior to the Effective Time (other than shares of Common Stock cancelled in accordance with Section L.6(c)) and held by a holder who has not voted in favor of adoption of this Agreement or consented thereto in writing and who has properly exercised appraisal rights of such shares of Common Stock in: accordance with Section 262 of the DGCL (such shares of Common Stock being referred to collectively as the Dissenting Shares' until such time as such holder fails to perfect or otherwise loses such holder's appraisal rights under the DGCL witl: respect to such shares of Common Stock) shall not be converted into a right to receive a portion of the Merger Consideration, bu instead shall be entitled to only such rights as are granted by Section 262 of the DGCL;provided, however, that if, after the Effective Time, such holder fails to perfect, withdraws, or loses such holder's right to appraisal pursuant to Section 262 of the DGCL or if a court of competent jurisdiction shall determine that such holder is not entitled to the relief provided by Section $26 \hat{\alpha}$ of the DGCL, such shares of Common Stock shall be treated as if they had been converted as of the Effective Time into the right to receive the portion of the Merger Consideration, if any, to which such holder is entitled pursuant to Section 1.6(b), without interest thereon. The Company shall provide Parent prompt written notice of any demands received by the Company for appraisal of shares of Common Stock, any withdrawal of any such demand and any other demand, notice or instrument delivered to the Company prior to the Effective Time pursuant to the DGCL that relates to such demand, and Parent shall have, a Parent's sole cost and expense, the opportunity and right to direct all negotiations and proceedings with respect to such demands. Except with the prior written consent of Parent, the Company shall not make any payment with respect to, or settle or offer tc settle, any such demands.

### 1.7 Employee Loans; Treatment of Unvested Restricted Stock.

(a) To the extent that the purchase price for any shares of the Vested Restricted Stock payable under the applicable Restricted Stock Award Agreement was paid by a promissory note or other form of a loan or advance by the Company or its predecessor and any amounts payable pursuant to such note, loan or advance remain unpaid and outstanding as of the Closing, the amounts payable to the respective Seller by Parent pursuant to Scetion $1.6(\mathrm{~b})$ shall be reduced by the applicable amounts so owed by such Seller in order to satisfy such obligations in full (the aggregate of the unpaid amounts as of the Closing of all Sellers pursuant to such notes, loans or advances, the "Seller Loans Balance").
(b) At the Effective Time, each share of Unvested Restricted Stock issued and outstanding immediately prior tc the Effective Time, if any, shall be canceled and extinguished. Holders of Unvested Restricted Stock will be entitled to receive ar Unvested Restricted Stock Refind Payment to the extent required by such holder's Restricted Stock Award Agreement(s).
1.8 Merger Consideration. The aggregate consideration in respect of all shares of Common Stock and Vested Restrictec Stock shall be an amount equal to (a) One Hundred and Eighty-Five Million Dollars ( $\$ 185,000,000$ ) plus (b) the amount, if any, by which the Working Capital exceeds the Working Capital Target, minus (c) the amount, if any, by which the Working Capital Target exceeds the Working Capital, minus (d) Transaction Expenses, plus (e) the Seller Loans Balance (such resulting amouni pursuant to clauses (a)-(e), and as such amount may be adjusted pursuant to the provisions of Section 1.10, the "Merger Consideration"). The Merger Consideration shall be allocated among the Sellers as specified in the Pre-Closing Statemen delivered pursuant to Section 1.10. The Partics acknowledge and agree that neither Parent, Merger Sub nor the Surviving Company shall have any liability to any Person relating to, or obligation to verify, the allocation of the Merger Consideratior: among the Sellers as set forth in the Pre-Closing Statement (including with respect to the determination of the Per Share Merge Consideration and the Per Share Portion), and upon payment of the amounts set forth in thisSection 1.8 in accordance with the Pre-Closing Statement, Parent and Merger Sub will have satisfied all of their respective obligations under this Agreement witl respect thereto, subject to any adjustments to the Merger Consideration pursuant to Section 1.10.
1.9 Closing Payments. At the Closing, Parent shall make or cause to be made, by wire transfer of immediately available funds, the following payments (each such payment, a "Closing Payment"):
(a) payment to the account designated by American Stock Transfer \& Trust Compary, LLC, appointed by Parent to act as its paying agent in the Merger (the "Paying Agent") of a cash amount equal to the aggregate amount of the Estimated Closing Consideration payable to the Sellers accordance withSection 1.6(b) and as set forth in the Pre-Closing Statement to be distributed by the Paying Agent to the Sellers in accordance with this $\triangle R T I C L E \perp$ provided, that if any Seller has not delivered to Parent a duly executed and completed Letter of Transmittal and Surrendered Certificate(s) prior to ths Closing Date, the amount allocated with respect to such Seller will be paid to the Paying Agent on bebalf of such Seller (anc distributed thereto upon delivery of such executed and completed Letter of Transmittal and Surrendered Certificate(s)). The term "Estimated Closing Consideration" means the Estimated Merger Considerationless (i) the Holdback Anounts and less (ii) the Representative Expense Fund Amoumt.
(b) payment to the Representative of a cash amount equal to Five Hundred Thousand Dollars ( $\$ 500,000$ ) (such amount, the "Representative Expense Fund Amount") to a bank account designated in writing by the Representative; and
(c) payment on behalf of the Group Companies, to the payees thereof, of an aggregate cash amount equal to the amount of all Closing Date Indebtedness of the type identified in item (i) of the definition of "Indebtedness" and all Transaction Expenses (other than the Unvested Restricted Stock Refund Payments, which shall instead be paid by Parent to the accoun designated by the Company for further distribution to the holders of Unvested Restricted Stock entitled thereto in accordanct with Section 1.7(b)).

Each of the Closing Payments shall be made in the amounts and as set forth in the Pre-Closing Statement delivered pursuant it Section 1.10.

### 1.10 Adjustment of the Merger Consideration.

(a) Pre-Closing Statement. No later than three (3) Business Days prior to the Closing Date (or at such earlier time as may reasonably be practicable), the Company shall deliver to Parent a statement (the "Pre-Closing Statement') including or setting forth the following:
(i) a good faith estimate of the Closing Balance Sheet;
(ii) a calculation of estimated Working Capital;
(iii) the amounts of the Closing Date Indebtedness and the holders thereof;
(iv) the amounts of the Transaction Expenses and the payees thereof, including the Unvested Restrictec Stock Refund Payments, including wiring instructions with respect to each payee of Transaction Expenses;
(v) the Company's good faith estimate of the Merger Consideration as of the Adjustment Time (the "Estimated Merger Consideration"); and
(vi) the allocation of the Estimated Closing Consideration among Sellers.

The Pre-Closing Statement shall include reasonably detailed calculations with respect to each component of the Estimater Merger Consideration. As applicable, the Pre-Closing Statement shall be prepared in a manner consistent with the definitions o the terms Working Capital, Transaction Expenses and the Accounting Rules and practices referred to therein, including the definitions of any defined terms used in such definitions and including as reflected on Exhibit B).
(b) Final Merger Consideration Adjustment The Merger Consideration shall be adjusted following the Closing based on the difference between the Final Closing Date Merger Consideration (as determined in accordance with thisSection 1.10) and the Estimated Merger Consideration, if any, and payment shall be made in respect of any such post-Closing adjustmen! as set forth in Section 1.10(e).
(c) Closing Statement. No later than ninety ( 90 ) days after the Closing Date, Parent shall causc to be prepared if good faith and delivered to the Representative a statement (the "Closing Statement"), including an unaudited consolidated balance sheet of the Company as of the Adjustment Time (the "Closing Balance Sheef") and setting forth Parent's calculation of the Merger

Consideration as of the Adjustment Time ("Closing Date Merger Consideration"). The Closing Statement shall be prepared in a manner consistent with the definitions of the terms Working Capital, Transaction Expenses and the Accounting Rules and practices referred to therein (including as reflected on Exhibit B). The Closing Statement shall entirely disregard (i) any and al effects on the assets or liabilities of the Group Companies as a result of the Transaction or of any financing or refinancing arrangements entered into at any time by Parent or its Affiliates or any other transaction entered into by Parent or its Affiliates in connection with the consummation of the Transaction and (ii) any of the plans, transactions, or changes which Parent intends to initiate or make or cause to be initiated or made after the Closing with respect to any Group Company or their respective businesses or assets, or any facts or circumstances that are unique or particular to Parent or its Affiliates or any of their assets or liabilities. For the avoidance of doubt, unless the Representative otherwise agrees in writing, Parent may not amend, adjust, supplement or modify the Closing Statement or the amount of Closing Date Merger Consideration following its delivery to ths Representative. If Parent fails to deliver the Closing Statement within such ninety (90)-day period, then in addition to any othe rights the Representative may have under this Agreement, the Representative shall have the right to elect that the Estimatec Merger Consideration be deemed to be the amount of the Closing Date Merger Consideration and be final and binding and user for purposes of calculating the adjustment pursuant to Section l.10(e). The Parties acknowledge that no adjustments may be made to the Working Capital Target.

## (d) Disputes.

(i) The Representative shall have thirty (30) clays after receipt of the Closing Statement to review the Closing Statement;provided that if Parent does not promptly provide access or other information specified in Section $1.10(0)$ (and in any event within five (5) Business Days of any request by the Representative), then the Representative shall have thirty (30) days plus the number of days between the date of the Representative's request for such access or information and the date Parent grants or provides such access or information. If the Representative disagrees witb: Parent's calculation of the Closing Date Merger Consideration as set forth in the Closing Statement, the Representativ. may, within such period, deliver a written notice to Parent (a "Dispute Notice") disagreeing with such calculation and, to the extent reasonably able to so specify, setting forth the Representative's basis for such disagreement (the "Disputed Items"). If the Representative fails to deliver a Dispute Notice during such period, the Representative shall have waived it: rights to contest the Closing Statement and the calculations of the Closing Date Merger Consideration set forth therein shall be deemed to be final and binding upon the Parties, and such amount shall be used as the Final Closing Date Merge: Consideration for parposes of calculating the adjustment pursuant to Section 1.10(e).
(ii) If a Dispute Notice is duly delivered pursuant to Section 1.10(d)(i), the Representative and Parent shall, during the thirty (30) days following such delivery, attempt to reach an agreement on all or a portion of the Disputed Items. If Parent and the Representative reach an agreement on any Disputed Item during such period, the resolution o such Disputed Items shall be in writing and shall be final and binding upon the Parties. If, during such thirty (30)-da) period, the Representative and Parent are unable to reach an
agreement on all of the Disputed Items, then all Disputed Items remaining in dispute following such thirty (30)-day perios shall be submitted by the Representative and Parent to the Accounting Referee (the "Referred Disputed Items") as promptly as reasonably practicable for a determination resolving such Referred Disputed Items (it being agreed anc understood that the Accounting Referee shall act as an arbitrator to determine the Referred Disputed Items (and, as a result thereof, the Closing Date Merger Consideration) and shall do so based solely on presentations and informatior of this Agreement (B) accounting Referee shall be solely based on (A) the definitions and one to the Referred Disputec Items (which presentations the Accounting Referee shall be instructed to forward to Parent and the Representative, as applicable) and (C) one (1) written response submitted to the Accounting Referee by each of the Representative anc Parent within ten (10) Business Days after receipt of each such presentation (which responses the Accounting Referes shall be instructed to forward to Parent and the Representative, as applicable), and not on independent review. The scope of the disputes to be resolved by the Accounting Referee shall be limited to resolving the Referred Disputed Items, and, in connection therewith, fixing mathematical errors and determining whether the Referred Disputed Items were determined in accordance with this Agreement (including the definition of the terms Working Capital, Transaction Expenses and the Accounting Rules) and the Accounting Referee is not to make any other determination. The Accounting Referce shal deliver to the Representative and Parent, as promptly as practicable (but in any case no later than thirty (30) days from the date of engagement of the Accounting Referee), a report setting forth its calculations of the Closing Date Mergel Consideration based solely upon ( $x$ ) the Accounting Referee's final determination of the Referred Disputed Items and (y. the items which were finally determined pursuant to Sections 1.10 (d)(i) and 1.10 (d)(ii) and not submitted to the Accounting Referee for resolution, which such Closing Date Merger Consideration amount shall not be less than thr applicable amount thereof shown in Parent's calculation delivered pursuant to Section L.10(c) nor more than the amount thereof shown in the Representative's calculation delivered pursuant to Section_1.10(d)(i). Such report shall be final and binding upon the Parties, absent manifest error, and shall be used for purposes of calculating the adjustment pursuant to Section $1.10(\mathrm{~b})$. Notwithstanding anything herein to the contrary, the dispute resolution mechanism contained in this Section 1.10(d) shall be the exclusive mechanism for resolving disputes regarding the Merger Consideration adjustment. Judgment may be entered upon the determination of the Accounting Referee in any court having jurisdiction over the Party against which such determination is to be enforced. The fees, costs and expenses of the Accounting Referee shall be borne by the Parties in proportion to the relative amount each Party's determination has been modified, with any amount bome by the Representative to be paid out of the Representative Expense Fund Amount. For example, if the Representative challenges the calculation of the Closing Date Merger Consideration by an amount of $\$ 100,000$, but the Accounting Referce determines that the Representative has a valid claim for only $\$ 60,000$, the Representative (on behal: of the Sellers) shall bear $40 \%$ of the fees and expenses of the Accounting Referee and Parent shall bear the other $60 \%$ of such fees and expenses of the Accounting Referes. The Representative
and Parent shall, and Parent shall cause the Group Companies, and each of its and their representatives to, reasonably cooperate and assist in any review by the Accounting Referee of the Closing Statement and the calculations of the Closing Date Merger Consideration.
(e) Final Closing Date Merger Consideration Following the time that the Closing Date Merger Consideration is finally determined pursuant to this Section 1.10 (such finally determined amount, the "Final Closing Date Mergel Consideration"), payment shall be made as follows:
(i) If the Final Closing Date Merger Consideration is greater than or equal to the Estimated Merge Consideration (the amount of such excess, the "Increase Amounf"), then within five (5) Business Days after the Fina Closing Date Merger Consideration is finally determined pursuant to this Section_1.10, (A) Parent shall pay by wire transfer of immediately available funds an amount equal to the Increase Amount to the Paying Agent (for further distribution to the Sellers who delivered to $P$ arent a duly completed and executed Letter of Transmittal and Surrenderec Certificate(s) prior to such time), and (B) Parent shall disburse the Adjustment Holdback Amount to the Paying Agent (fo: further distribution to the Sellers who delivered to Parent a duly completed and executed Letter of Transmittal anc Surrendered Certificate(s) prior to such time).
(ii) If the Final Closing Date Merger Consideration is less than the Estimated Merger Consideration, the within five (5) Business Days after the Final Closing Date Merger Consideration is finally determined pursuant to thi Section 1.10, (A) the Adjustment Holdback Amount shall be deemed automatically reduced by the full amount of such deficiency (for purposes of clarity, the absolute amount of such deficiency will be subtracted from the Adjustment Holdback Amount thereby resulting in a reduction of the Adjustment Holdback Amount) (it being understood that, notwithstanding anything to the contrary contained herein, the Adjustment Holdback Amount shall be the sole source of recovery for any payment required to be made to Parent pursuant to this Section 1.10 (e)(iii), and (B) Parent shall disburse in accordance with Section 1.11 to the Paying Agent (for further distribution to the Sellers who delivered to Parent a duly completed and executed Letter of Transmittal and Surrendered Certificate(s) prior to such time) the balance of the Adjustment Holdback Amount, if any, remaining after the reduction of the Acljustment Holdback Amount pursuant to the preceding clause (A).
(iii) Notwithstanding anything to the contrary in this Section 1.10(e), if, at the time that Parent is required to make any payments to the Paying Agent (on behalf of the Sellers) pursuant to this Section l.10(e), any Seller has not delivered Parent a duly completed and executed Letter of Transmittal and Surrendered Certificate(s) prior to such time; then the amount allocated with respect to such Seller will be paid to the Paying Agent on behalf of such Seller (anc distributed thereto upon delivery of such executed and completed Letter of Transmittal and Surrendered Certificate(s)).

Upon payment of the amounts provided in this Section 1.10(e) in aecordance herewith, none of the Parties may make or assert any claim under this Section 1.10.
(f) Cooperation. During the period of time from and after the Closing Date through the final determination anc payment of the Final Closing Date Merger Consideration in accordance with this Section 1.10, Parent shall afford, and shall cause the Group Companies to afford, to the Representative and any accountants, counsel or financial or other advisers retained by the Representative in connection with the review of the Closing Date Merger Consideration, and afford to the Accounting Referee in connection with any review by it in accordance with Section 1.10 (d)(iii), direct access during normal business hours upon reasonable advance notice to all the books, properties, records, contracts, documents, information, personnel and representatives of the Group Companies and their accountants (including the work papers of the Surviving Company's accountants) relevant tc the review or preparation of the Closing Statement and the calculation of the Closing Date Merger Consideration and, if requester by the Representative, shall provide any such books, records, contracts, documents and information electronically and in such formats as are reasonably requested.
(g) No Further Ownership Rights in Common Stock The Estimated Closing Consideration paid in accordanct with the terms of this ARTICLEI, subject to the indemnification provisions set forth in this Agreement, payment of the amounts provided in Section_1.11, and the rights of Sellers with respect to the Holdback Amounts, the Representative Expense Func Amount and any Additional Merger Consideration Payment, each as provided herein, shall be deemed to have been paid in ful satisfaction of all rights pertaining to the shares of Common Stock formerly represented by the Stock Certificates. From and after the Effective Time, there shall be no further registration of transfers of shares of Common Stock on the stock transfer books of the Surviving Company.
(h) Adjustments. Without limiting the other provisions of this Agreement, if at any time during the period between the date of this Agreement and the Effective Time, any change in the outstanding shares of Common Stock shall occur, including by reason of any reclassification, recapitalization, stock split (including reverse stock split), or combination, exchange or readjustment of shares, or any stock dividend or distribution paid in stock, the applicable Per Share Merger Consideration anc any other amounts payable pursuant to this Agreement shall be appropriately adjusted to reflect such change.
1.11 Qther Payments. In order to facilitate the payment of any Other Seller Payments pursuant to this Agreement such funds shall be paid to an account designated by the Paying Agent (on behalf of the Sellers) for distribution to the Sellers entitlec thereto on a pro rata basis (based on each Seller's Pro Rata Share), subject to such Sellers delivering to Parent a duly completer and executed Letter of Transmittal and Surrendered Certificate(s) prior to such time. The Partios acknowledge and agree that Parent and the Surviving Company shall have no liability to any Person relating to, or obligation to verify, the allocation of any Other Seller Payment among the Sellers as set forth in thisSection 1.11, and upon payment of any Other Seller Payment is: accordance with this Section 1.11 or as directed by the Representative, Parent will have satisfied all of its obligations under this Agreement with respect thereto.
1.12 Withholding. Parent, the Company and Paying Agent shall be entitled to deduct and withhold from the amounts payable pursuant to this Agreement such amounts as it reasonably determines it is required to deduct and withhold with respect to the making of such payments under any provision of U.S. federal, state, local or foreign tax Law and instead shall pay suck: amount to the applicable Governmental Authority. Before making any such deduction or withholding described in the previous sentence, except for (a) any withholding required as a result of a failure to deliver the certificate as described in Section 2.3(1), (b) any withholding on payments under any compensatory payments made in connection with the transactions contemplated by this Agreement, including the payments with respect to Vested Restricted Stock and the payment of any Unvested Restrictec Stock Refund Amount, Parent shall give the Representative notice of the intention to make such deduction or withholding, ank such notice, which shall include the authority, basis and method of calculation for the proposed deduction or withholding, at least three (3) Business Days before such deduction or withholding is required, in order for the Representative to obtain reduction of or relief from such deduction or withholding. To the extent that amounts are properly so withheld by Parent, the Company, or Paying Agent, and paid to the applicable Governmental Authority, such amounts withheld shall be treated for all purposes of this Agreement as having been paid to the recipient in respect of which such deduction and withholding was made by Parent or other withholding agent.

### 1.13 Letters of Transmittal.

(a) Promptly following the date hereof, the Company shall deliver to each Seller a Letter of Transmittal in a form mutually agreed to by Parent and the Company (a "Letter of Transmittal"). Promptly following the receipt by the Paying Agent of the Estimated Closing Consideration, the Paying Agent shall deliver to each Seller who delivered to Parent a duly completer and executed Letter of Transmittal and Surrendered Certificates(s) at least two (2) Business Days prior to the Closing Date th. portion of the Estimated Closing Consideration allocated to each such Seller in accordance with the Pre-Closing Statement and tt the bank account designated in such Seller's Letter of Transmittal. Following the Closing, but subject to Section 1.13(c), upon delivery by a Seller that did not receive such portion of the Estimated Closing Consideration promptly following the Closing pursuant to the immediately preceding sentence to Parent of a duly completed and executed Letter of Transmittal and Surrendered Certificate(s), the Paying Agent shall pay to such Seller within five (5) Business Days after such delivery, (x) ths amounts to which such Seller is entitled to pursuant to the immediately preceding sentence and (y) if the Final Closing Dats Merger Consideration has been finally determined as of such time, the amounts to which such Seller is entitled to pursuant tc Section 1.10(e), in each case, by wire transfer of immediately available funds to the account designated by such Seller in such Seller's Letter of Transmittal. No intcrest or dividends will be paid or accrued on the consideration payable to any Sellet hereunder. At the Effective Time, all Common Stock will cease to exist and each share of Common Stock outstandin! immediately prior to the Effective Time (including any Stock Certificate that prior to the Effective Time represented such shares of Common Stock) shall be deemed from and after the Effective Time, for all purposes, to evidence the right to receive the applicable portion of the Merger Consideration as provided in Section $1.6(b)$ and of the Other Seller Payments as provided in: Section 1.11. If after the Effective Time, any Stock Certificate is presented to the Paying Agent, it shall be exchanged a: provided in this Section 1.13(a).
(b) In the event that any stock certificate representing the shares of Common Stock has been lost, stolen on destroyed, upon the making of a customary affidavit of that fact by the Seller claiming such certificate to be lost, stolen or destroyed, the Paying Agent or the Surviving Company, as applicable, will pay, in exchange for the shares represented by such lost, stolen or destroyed certificate, the consideration to which such Seller would otherwise be entitled pursuant to Section_1.6(b) without any requirement to post any bond or other security.
(c) Promptly following the date that is one (1) year after the Closing Date, Parent may instruct the Paying Agen to deliver to the Surviving Company all cash delivered to the Paying Agent pursuant to this Agreement that is still in its possessior: at such time, in which case the Paying Agent's duties shall terminate. Thereafter, each Seller may deliver a duly completed and executed Letter of Transmittal and Surrendered Certificates(s) to the Surviving Company and (subject to applicable abandonec property, escheat and similar Laws) receive in consideration therefor, and the Surviving Company shall promptly pay, the portion of the Merger Consideration deliverable to such Seller in respect of its Surrendered Certificates(s) as determined in accordance with this ARTICLE. I without any interest thereon.
1.14 Merger Consideration Holdbacks Parent shall retain, and not pay at Closing, the Holdback Amounts for the purpose of securing any adjustment to the Merger Consideration to be paid by the Sellers in accordance withSection 1.10(e) and any indemnification claims pursuant to Section 9.2(a)(iv). The Holdback Amounts shall be paid to the Sellers in the amount anc at such time(s) as contemplated by Section 1.10(e) and Section 9.5(b), respectively.

### 1.15 Additional Merger Consideration.

(a) EBITDA Statement. On or before February 1,2020, Parent shall cause to be calculated and delivered to the Representative a statement (an "EBITDA Statemen"), setting forth Parent's calculation of the Net EBITDA for the perior beginning on January 1, 2019 and ending on December 31, 2019 (the "Measurement Period"). During the thity ( 30 ) days following the delivery of the EBITDA Statement, Parent shall provide the Representative and its advisors access to suc accounting and other records of the Group Companies to the extent requested and reasonably necessary to evaluate the accuracy of the EBITDA Statements.If, within thirty (30) days following receipt of the EBITDA Statement, the Representative does nc deliver to Parent written notice of a dispute with respect to the calculations set forth in such EBITDA Statement, then the Ne EBITDA set forth in the EBITDA Statement shall be deemed to be the Net EBITDA for all purposes under this Agreement a Parent shall pay, or cause the Company to pay, the applicable Additional Merger Consideration Payment no later than March 15 , 2020. In the event the Representative delivers written notice to Parent within thirty (30) days of the delivery of the EBITD $i$ Statement stating that the Representative objects to Parent's calculation thereof and specifying the basis for such objection in reasonable detail and setting forth the proposed modification to such EBITDA Statement, such dispute shall be resolved in thr same manner as any dispute regarding the Closing Statement in accordance with the provisions of Section 1.10(d) (for the avoidance of doubt, the Accounting Rules shall not apply to calculation of the Net EBITDA)provided, however, that once the Net EBITDA is finally determined pursuant to the provisions of Section 1.10(d), the applicable Additional Merger Consideration Payment (as defined bolow) shall
be made no later than the later of (x) March 15, 2020 and (y) the date that is ten (10) days following such date of final determination.
(b) Additional Merger Consideration Payment Subject to Section $1.15(\mathrm{a})$, in the event the Net EBITDA for thi Measurement Period exceeds the minimum EBITDA threshold set forth below, Sellers shall be entitled to receive, and Parer: shall pay (or cause the Surviving Company to pay) to the Representative (for distribution to Sellers in accordance witt Section [1.11), the applicable additional Merger Consideration payment set forth in the table below (the "Additional Merger Consideration Payment") in accordance with this Agreement. For the avoidance of doubt, unless otherwise required by applicable Law, any Additional Merger Consideration Payments made to Sellers will be treated as additional Merger Consideration.

## EBITDA Threshold

Additional Merger Consideration Payment

Less than \$13,999,999.99
$\$ 0$
$\$ 14,000,000-\$ 14,999,999.99$ (i) $\$ 5,000,000$ plus (ii) (A) 2 multiplied by (B) the amount by which the Net EBITD $A$ for the Measurement Period exceeds $\$ 14,000,000$
$\$ 15,000,000-\$ 15,999,999.99 \quad$ (i) $\$ 7,000,000$ plus (ii) (A) 1.5 multiplied by (B) the amount by which the Net EBITD $F$ for the Measurement Period exceeds $\$ 15,000,000$
$\$ 16,000,000-\$ 16,999,999.99 \quad$ (i) $\$ 8,500,000$ plus (ii) (A) 1.5 multiplied by (B) the amount by which the Net EBITDA for the Measurement Period exceeds $\$ 16,000,000$
$\$ 17,000,000$ or greater
$\$ 10,000,000$
Notwithstanding any other provision hereof, in no event shall the Additional Merger Consideration Payment exceed Ten Millior Dollars ( $\$ 10,000,000$ ).

## (c) Operation of the Group Companies during the Measurement Period.

(i) From and after the Closing until the end of the Measurement Period, Parent covenants and agrees (i) to maintain the Group Companies as a separate and standalone business unit, (ii) to cause the Group Companies to maintair books and records that are separate from those of Parent and its other Affiliates as necessary for Parent to calculate the Net EBITDA for the Measurement Period and any Additional Merger Consideration Payment, (iii) to provide reasonab. access to the Representative, upon advance written request, to such books and records referenced in clause (ii) above, and (iv) to reasonably cooperate with the Representative to cstimate expenses to be allocated to the Group Companies for purposes of determining the Net EBITDA for the Measurement Period.
(ii) From and after the Closing ustil the end of the Measurement Period, Parent shall act in good faith tc give effect to the intent and purposes of Parent's agreements and obligations under this Section 1.15 and, in furtherance thereof shall or shall not take, as applicable, the actions set forth below, provided, for the avoidance of doubt, that any action taken by Parent that would not adversely affect in any material respect the amount or timing of the Additional Merger Consideration Payment shall not constitute an act in bad faith:
(A) Parent shall not, and shall cause its Affiliates (including the Group Companies) not to, take on omit to take any action for the purpose of, or the primary effect of which is, undermining the Group Companies' ability to achieve the EBITDA Thresholds or avoiding, reducing or delaying any Additional Merger Consideratio. Payment;
(B) Parent shall not, and shall cause its Affiliates (including the Group Companies) not to, divert the sale of any Group Company products and services in favor of a sale of products and services offered by or through Parent or its other Affiliates if the primary purpose of such diverted sale is to reduce the Net EBITDA provided, for the avoidance of the doubt, that nothing in this Section 1.15(c)(ii)(B), shall limit the ability of Parent or its Affiliates, subject to clause (A) above, to operate in the Ordinary Course of Business consistent with pas practices with respect to the sale of products or services sold by Parent on or prior to the date hereof, including submission of more than one offer or bid (such as for a legacy Parent product or service and for a Group Company product or service) for a proposed sale;
(C) Parent shall not, and shall cause ifs Affiliates (including the Group Companies) not to, transfer or assign the assets of the Group Companies as of the Closing Date to Parent or any Affiliate of Parent (other that the Company or its Subsidiaries) or any third party unless, in the case of such transfer to Parent or any Affiliate of Parent, ( x ) such assets and any revenue derived therefrom shall continue to be included in full in the Net EBITD $k$ for all purposes hereunder ("Transferred Company Assets") and (y) Parent maintains separate books and records necessary for Parent to include such Transferred Company Assets in Net EBITDA;
(D) Parent shall adopt, in meaningful consultation with the Company's management, an operating budget for the Group Companies for the 2019 calendar year, including with respect to the compensation of employees of the Group Companies (the "Company Budget"); and
(E) To the extent the approval or consent of Parent or any Affiliate is required or otherwise sought by the Company's management (whether under Parent's or atry Affiliate's policies or otherwise) for any proposed transaction, opportunity or other action of any Group Company in accordance with the Company Budget, Paren shall, and shall cause any such Affiliate to, exercise such approval or consent in good faith and in a manner that ( x ) Parent reasonably believes to be in the best interests of the Group Companies consistent with the principles anc assumptions utilized in the creation of the Company Budget and ( y ) is consistent with Parent's approvals and consents in respect of its other business units and Affiliates.

## (d) Additional Considerations.

(i) For the avoidance of doubl, Parent shall have no obligation to fund any monies for the Grour Companies during the Measurement Period (provided, however, that Parent shall not, and shall cause its Affiliates not to, deplete the Group Companies' working capital to below levels that are adequate for them to operate in the Ordinary Course of Business) or to operate the Group Companies in order to achieve any, or maximize the amount of, the Additional Merger Consideration Payment, and nothing contained in thissection 1.15, except as expressly provided in Section 1.15 (c), is intended to control or otherwise restrict in any way management or the board of directors (or other equivalent governing body) of Parent or its Affiliates or any Group Company from operating the Group Companies anc making all business and customer decisions (including regarding efforts or resources to secure or maintain business, the hiring or termination of employees and the incurrence of expenses) and requiring compliance with Parent's and its Affiliates' internal controls, corporate governance policies and procedures, legal and regulatory compliance standards and other similar matters, in each case in the manner which Parent's or its Affiliate's management or board of directors (or other equivalent governing body) deem appropriate in their good faith judgment; provided, however, that such operating decisions or compliance requirements are consistently applied, as applicable, to Parent and its Affiliates. For the avoidance of doubt, nothing contained in this Section $1.15(\mathrm{~d})$ is intended to in any way limit, abridge, restrict, amend or modify any of the express provisions of Section 1.15(c).
(ii) The Parties acknowledge that Parent is a publicly traded corporation, which provides a wide range of services and other business activities through itself and its direct and indirect Subsidiaries, and Parent's and its Affiliates' boards of directors, officers and managers owe their fiduciary duties to their respective stockholders, members or other equityholders and nothing herein shall operate to limit, modify or abrogate such fiduciary duties. For the avoidance of doubt, none of Parent, any Group Company or any of their respective Affiliates: (A) will owe the Sellers any fiduciary o. similar duty in respect of this Section 1.15 , (B) are making any representations or warranties to the Sellers with respect to the operations of the Surviving Company or other Group Companies after the Closing or with respect to any estimates o: projections relating to Net EBITDA, or (C) will be restricted or otherwise limited from taking any action (or refrainin from taking any action) with respect to the business activities of Parent or its Affiliates (other than as expressly set forth in Section 1.15(c)).
1.16 Issuances or Transfers of Common Stock Except as provided in this Section 1.16, as of the date of this Agreement, the stock transfer books of the Company shall be closed and there shall be no further registration of issuances or other transfers that occur after the date of this Agreement on the stock record books of the Company of the shares of Preferred Stock or Common Stock. On or before the fifth (5th) Business Day prior to the Closing, only the following transfers of shares o: Common Stock shall be permitted:
(a) transfers permitted under the Company Stockholder Agreement or any other agreement between the Company and a Seller, a copy of which has been made available to Parent;
(b) transfers for estate planning or Tax purposes; and
(c) otherwise permitted transfers among Sellers.
1.17 No Liability. Notwithstanding anything to the contrary in this ARTICLE I none of the Company, Parent, the Representative or the Surviving Company shall be liable to any Person for any amount properly paid in good faith to a public official pursuant to any withholding, abandoned property, escheat or similar law.

## ARTICLE II

CLOSING
2.1 Closing. Subject to the terms and conditions of this Agreement, the consummation of the Merger and the other Transactions (the "Closing") shall take place at 9:00 a.m., Central Time, at the offices of Munck Wilson Mandala, LLP, 1277C Coit Road, Suite 600 , Dallas, Texas 75251, on a date to be mutually agreed by Parent and the Representative, which shall be ne later than the third (3rd) Business Day after the satisfaction or waiver (by the applicable Party in writing) of the conditions sel forth in ARTICLE VI (not including conditions which are to be satisfied by actions taken at the Closing but subject to the satisfaction or waiver (by the applicable Party hereto in writing) of those conditions at the Closing) (the date on which the Closing actually oceurs, the "Closing Date"). The Parties shall use their reasonable best efforts to complete the Closing through electronic means of communication to avoid the necessity of a physical Closing.
2.2 Effective Time. Subject to the provisions of this Agreement, on the Closing Date, the Parties shall cause to be filed \& certificate of merger, executed in accordance with, and in such form as is required by, the relevant provisions of the DGCL with respect to the Merger (the "Certificate of Merger") with the Secretary of State of the state of Delaware. The Merger shal become effective upon the filing of the Certificate of Merger or at such later time as is agreed to by the Parties and specified ir: the Certificate of Merger (the time the Merger becomes effective being hereinafter referred to as the "Effective Time").
2.3 Deliveries by the Company and the Representative at Closing At or prior to the Closing, the Company and/or the Representative, as applicable, shall deliver, or cause to be delivered, to Parent the following:
(a) the Certificate of Merger, duly executed by the Company;
(b) at least three (3) Business Days prior to the Closing Date (or at such carlier time as may reasonably bs practicable), the Pre-Closing Statement;
(c) at least three (3) Business Days prior to the Closing Date (or at such earlier time as may reasonably bs practicable), a payoff letter in a commercially reasonable form from each holder of the Closing Date Indebtedness to be repaid at Closing in accordance with Section 1.9(c), in form and substance reasonably acceptable to Parent;
(d) a certificate required to be delivered pursuant to Section 6.2(e);
(e) a legal existence or good standing certificate for the Company from the Secretary of State of the State o: Delaware, as of a date within five (5) Business Days immediately preceding the Closing Date;
(f) evidence of resignation or removal, effective as of the Closing, of all directors, managers and officers of any Group Company;
(g) evidence of the termination of the Management Services Agreement, except with respect to limitation of liability and indemnification for third-party claims; and
(h) a certificate conforming to the requirements of Treasury Regulation Section 1.1445-2(c)(3) to the effect that the Company is not, and has not been during the relevant period specified in Section 897(c)(1)(A)(ii) of the Code, a "Unitec States real property holding corporation" within the meaning of Section 897(c) of the Code together with the appropriate notice tc the Internal Revenue Service pursuant to Treasury Regulation Section 1.897-2(h).
2.4 Deliveries by Parent and Merger Sub at Closing At or prior to the Closing, Parent and/or Merger Sub, as applícable: shall deliver, or cause to be delivered, the following:
(a) on the Closing Date, payment of the Closing Payments to the Representative, the Paying Agent, the Company and all other payees, in each case as set forth in Section 1.2 and on the Pre-Closing Statement;
(b) an agreement with the Paying Agent (in a form reasonably satisfactory to each of Parent and the Representative, the "Paying Agent Agreement"), duly executed by Parent and the Paying Agent;
(c) to the Representative, a certificate required to be delivered pursuant to Section 6.3(d); and
(d) a legal existence or good standing certificate for each of Parent and Merger Sub from the Secretary of Statt of the State of Delaware, as of a date within five (5) Business Days immediately preceding the Closing Date.

## ARTICLE III <br> REPRESLNTATIONS AND WARRANTIES OF THE COMPANY

Except as set forth on the disclosure schedule delivered by the Company to Parent and Merger Sub on the date hereo (the "Company Disclosure Schedule"), which are subject to the limitations and qualifications set forth in Section 11.2(d), the Company hereby represents and warrants to Parent and Merger Sub as of the date hereof as follows:
3.1 Organization and Power. Each of the Group Companies is a corporation or other legal entity duly formed, validly existing and in good standing under the Laws of its respective jurisdiction of formation. Each of the Group Companies is duly licensed or qualified to do business in each jurisdiction in which the nature of its business or the character or location of any propertics
or assets owned or leased by it makes such licensing or qualification necessary, except for those jurisdictions where the failure to be so licensed or qualified would not have a Company Material Adverse Effect. The Company has the requisite power anc authority to execute and deliver this Agreement and each other Transaction Agreement to which it is a party, to perform its obligations hercunder and thereunder and to consummate the Transactions. Each of the Group Companies has the power anc authority to own or lease all of its properties and assets and to carry on its business as it is now being conducted in all material respects.
3.2 Authorization of Agreement. The execution and delivery of the Transaction Agreements to which the Company is a party, the performance by the Company of its obligations thereunder and the consummation of the Transactions have been duly authorized by the requisite corporate action on the part of the Company. This Agreement has been, and the other Transaction Agreements to which the Company is a party will be, duly and validly executed and delivered by the Company and (assuming the due authorization, execution, and delivery hereof and thereof by other parties thereto), constitutes or, with respect to such other Transaction Agreements upon execution and delivery will each constitute, the legal, valid and binding obligations of the Company, enforceable against it in accordance with its terms, subject to applicable Equitable Principles.

### 3.3 Conflicts: Consents of Third Parties.

(a) Except as listed on Section 3.3(a) of the Company Disclosure Schedule, and assuming all Governmenta Approvals set forth on Section $3.3(\mathrm{~b})$ of the Company Disclosure Schedule have been obtained and are effective and al. applicable waiting periods have expired or been terminated and all filings and notifications described in Section 3.3(b) of the Company Disclosure Schedule have been made, none of the execution, delivery and performance by the Company of this Agreement or the other Transaction Agreements to which it is a party or the consummation of the Transactions by the Company will conflict with, violate or constitute a default (with or without notice or lapse of time, or both) under, give rise to a right of termination, acceleration, modification or cancellation under, or otherwise require the consent or waiver of, notice or declaration to, or filing with any Person, including any Governmental Authority, pursuant to, any provision of (i) the Organizational Documents of any Group Company; (ii) any Material Contract, Material Government Contract or Permit to which any Grou Company is a party to or bound by, or by which any Group Company's properties or assets are bound; or (iii) any Law applicable to any Group Company, except, in the case of clauses (ii) and (iii), where such conflict, violation or default, consent, waiver, notice, declaration or filing would not have, individually or in the aggregate, a Company Material Adverse Effect.
(b) Except as set forth on Section 3.3(b) of the Company Disclosure Schedule, no consent, waiver, approval, waiting period expiration or (ermination, Order, Permit or authorization of, or declaration or filing with, or notification to, any Governmental Authority (a "Governmental Approval") is required on the part of any Group Company in connection with the execution and delivery by the Company of the Transaction Agreements to which it is a party or the consummation of the Transactions by the Company, except those Governmental Approvals, which, if not obtained, would not have, individually or in the aggregate, a Company Material Adverse Effect.

### 3.4 Capitalization; Operating Subsidiaries.

(a) The authorized capital stock of the Company consists of 500,000 shares, consisting of (a) 350,000 shares of Common Stock, and (b) 150,000 shares of Preferred Stock. As of the date hereof, there are zero ( 0 ) shares of Preferred Stocl issued and outstanding, and approximately $175,390.518$ shares of Common Stock issued and outstanding. Section 3.4(a)(i) of the Company Disclosure Schedule sets forth the number and classes of issued and outstanding shares of Common Stock as of ths date of this Agreement, the names of the holders thereof and the number of shares of Common Stock held by each such holder. Each of the shares of Common Stock has been duly and validly authorized and issued. Except as set forth on Section 3.4(a)(ii) of the Company Disclosure Schedule, there are no outstanding (i) equity interests or voting securities of the Company, (ii) securities convertible or exchangeable into or exchangeable or exercisable for any shares of Common Stock or other equity interests or voting securities of the Company, (iii) options, warrants or rights (including purchase rights, subscription rights, preemptive rights, conversion rights, exchange rights, calls, puts or rights of first refusal) or other Contracts that require the Company to issue, sell or otherwise cause to become outstanding or to acquire, subscribe for, purchase, repurchase or redeem shares of Common Stock or other equity interests of the Company or (iv) stock appreciation, phantom stock, profit participation or similar rights with respect to the Company. The shares of Common Stock set forth onSection 3.4(3)(i) of the Company Disclosure Schedule constitute all of the outstanding equity securities or securities convertible into or exchangeable for equity securities of the Company.
(b) Section 3.4(b) of the Company Disclosure Schedule sets forth a true and correct list of all direct and indirect Subsidiaries of the Company (the "Operating Subsidiaries"), listing for each such Operating Subsidiary (i) its name, (ii) its jurisdiction of organization, and (iii) the number and type of its issued and outstanding equity interests. The Company has no Subsidiaries other than the Operating Subsidiaries. Except for the Operating Subsidiaries or as set forth onSection 3.4(b) of the Company Disclosure Schedule, no Group Company owns, or holds the right to acquire, any stock, partnership interest, join venture interest or other equity ownership interest in any other Person. All of the issued and outstanding equity interests of each of the Operating Subsidiaries have been duly and validly authorized and issued and are owned (either directly or indirectly) by the Company or one of the Operating Subsidiaries, free and clear of any Liens (other than Permitted Liens and limitations imposer by their Organizational Documents or any applicable securities Laws). Except as otherwise set forth inSection 3.4(b) of the Company Disclosure Schedule, there are no outstanding (w) equity interests or voting securities of any Operating Subsidiary, ( x , securities convertible or exchangeable into equity interests of any Operating Subsidiary, ( y ) options, warrants or rights (including purchase rights, subscription rights, preemptive rights, conversion rights, exchange rights, calls, puts or rights of first refusal) or other Contracts that require any Operating Subsidiary to issue, sell or otherwise cause to become outstanding or to acquire, subscribe for, purchase, repurchase or redeem any equity interests of such Operating Subsidiary or (z) stock appreciation, phantom stock, profit participation or similar rights with respect to any Operating Subsidiary.
(c) Except for this Agreement and as set forth on Section 3.4(c) of the Company Disclosure Schedule, the Company is not a party to any agreement restricting the transfer of, relating to the voting of, requiring registration of, or granting any preemptive rights, anti-dilution rights, rights of first refusal or any similar rights with respect to any securities of the Company.

### 3.5 Financial Statements.

(a) Attached to Section 3.5 of the Company Disclosure Schedule are complete and correct copies of the following financial statements (collectively, the "Company Financial Statements"):
(i) the audited consolidated balance sheets of the Company as of December 31, 2016 and December 31, 2017, and the related consolidated statements of operations, consolidated statements of changes in stockholders' equity and consolidated statements of cash flows of the Company for the fiscal years then ended; and
(ii) an unaudited consolidated balance sheet of the Company as of September 30, 2018, and the related unaudited statements of operations and cash flows of the Company for the nine (9)-month period then ended.

September 30, 2018 shall be referred to herein as the "Balance Sheet Date", the balance sheet of the Company as of such date shall be referred to herein as the "Balance Sheet".
(b) The Company Financial Statements have been prepared from the books and records of the Company it accordance with GAAP and present fairly, in all material respects, the consolidated financial condition and results of operations of the Company as of the dates and for the periods indicated therein except, in each case, as disclosed therein or as set forth on Section 3.5(b) of the Company Disclosure Schedule, and, in the case of the unaudited Company Financial Statements, (i) tha such Company Financial Statements may be subject to normal year-end adjustments and (ii) for the absence of notes theretc throughout the periods covered thereby. Since January 1, 2016, the Group Companies have maintained a system of interna accounting controls that are designed to provide reasonable assurance that the Group Companies' material transactions are recorded as necessary to permit preparation of financial statements in conformity with GAAP. The books of account of the Group Companies have been kept accurately in all material respects in the Ordinary Course of Business, the transactions enterec therein represent bona fide transactions and the revenues, expenses, assets and liabilities of the Group Companies have been properly recorded therein in all material respects.

### 3.6 Undisclosed Liabilities: Indebtedness.

(a) Except as set forth on Section 3.6(a) of the Company Disclosure Schedule, neither the Company nor any o. the Operating Subsidiaries have any liabilities that would have been required to be reflected on the Balance Sheet or in the notes thereto in accordance with GAAP and were not so reflected, other than (i) as disclosed in, set forth on, or reflected or reservec against in the Company Financial Statements, (ii) those incurred in the Ordinary Course of Business since the Balance Shee Date, (iii) those included in the calculation of the Closing Payments, (iv) those
that are repaid, terminated, forgiven, settled, cancelled or otherwise extinguished at Closing pursuant to the terms of this Agreement, (v) those incurred in connection with the Transactions or (vi) those that would not have, iadividually or in the aggregate, a Company Material Adverse Effect.
(b) Section $3.6(\mathrm{~b})$ of the Company Disclostre Schedule sets forth a true and complete list as of the date of this Agreement of all Indebtedness of the Group Companies.
3.7 Absence of Certain Developments. Except as set forth on Section 3.7 of the Company Disclosure Schedule, betweer. the Balance Sheet Date and the date hereof, (a) the business of the Group Companies has been conducted in all material respect: in the Ordinary Course of Business, (b) there has not been any Company Material Adverse Effect, and (c) no Group Compar; has:
(i) amended or modified any Group Company Organizational Documents;
(ii) issued or sold any capital stock or options, warrants, convertible of exchangeable securities, subscriptions, rights, stock appreciation rights, calls or commitments of any kind with respect to its capital stock;
(iii) adopted a plan of liquidation, dissolution, merger, consolidation or other reorganization;
(iv) made any material change in its accounting methods, principles or practices, other than in a manner consistent with GAAP or made any material change in its tax accounting methods, principles or practices;
(v) materially increased the compensation or benefits payable or to become payable by the Group Companies to any officer, director, manager, stockholder, member, employee, consultant or agent, except for ordinary and customary bonuses and salary increases for employees in accordance with past practice and/or contractual requirements;
(vi) made any material loan or advance to any of its officers, directors, employees or consultants (other than in the Ordinary Course of Business) or made any other material loan or advance;
(vii) incurred any new Indebtedness in excess of $\$ 500,000$ in the aggregate (with respect to the Group Companies, taken as a whole) other than in the Ordinary Course of Business;
(viii) mortgaged or pledged any of its material assets or properties, or subjected them to any material encumbrance other than in the Ordinary Course of Business;
(ix) sold, transferred, or otherwise disposed of any part of the assets, properties, capital stock or business of the Group Companies in excess of $\$ 200,000$ in the aggregate, other than in the Ordinary Course of Business and excep for any tangible asset which is obsolete;'
(x) made any acquisition of any material assets, properties, capital stock or business of any other Person, capital expenditures, or commitments for the same, other than in the Ordinary Course of Business and the total purchase price of which does not exceed $\$ 500,000$ in the aggregate;
(xi) cancelled, or agreed to cancel, any material Indebtedness or other material obligation owing to the Group Companies other than in the Ordinary Course of Business;
(xii) waived, or agreed to waive, any material rights or claims of the Group Companies other than in the Ordinary Course of Business;
(xiii) declared or made any distribution of property (other than cash) to Sellers with respect to their capital stock, or purchased or redeemed any shares of their capitai stock other than in the Ordinary Course of Business;
(xiv) entered into, extended, renewed or terminated any Material Contract, Material Government Contrac or Real Property Lease other than in the Ordinary Course of Business;
(xv) suffered any damage, destruction, or casualty loss (whether or not covered by insurance) in excess of $\$ 200,000$;
(xvi) entered into any material amendment of any Material Contract other than in the Ordinary Course 0 . Business;
(xvii) (A) received a written notice or threat (that was not subsequently withdrawn) of termination or nonrenewal by the other party, with respect to any Material Contract, or (B) failed to renew a Material Contract othes than in the Ordinary Course of Business;
(xviii) made any material change in any of its business policies, including advertising, distributing, marketing, pricing, purchasing, personnel, sales, returns, budget, product acquisition, or sale policies other than in the Ordinary Course of Business;
(xix) made any illegal payment or rebates; or
(xx) committed to do any of the foregoing.
3.8 Legal Proceedings Except as set forth on Section 3.8 of the Company Disclosure Schedule, as of the date hereof: there are no pending or, to the Knowledge of the Company, threateued, material Legal Proceedings against any Group Company. As of the date hereof, there is no pending material Order imposed upon any of the Group Companies. None of the Groul Companies has any suit, litigation, arbitration, claim, charge, grievance, action or proceeding pending against any Governmental Authority or other Person.

### 3.9 Compliance with Laws: Permits.

(a) Except as set forth on Section 3.2(a) of the Company Disclosure Schedule, each Group Company is it compliance with all Laws applicable to their respective businesses or operations, except for such instances of noncompliance that would not, individually or in the aggregate, result in a material liability to the Group Companies, taken as a whole. Between the Balance Sheet Date and the date hereof, no Group Company has received any written notice of, or been formally charged by : Governmental Authority with, the violation of any Laws.
(b) Except as set forth on Section $3.9(\mathrm{~b})$ of the Company Disclosure Schedule, the Group Companies havt obtained all Permits that are required for the operation of their respective businesses as presently conducted, other than any such Permits that, if not held by the Group Companies, would, individually or in the aggregate, result in a material liability to the Group Companies.
(c) Without limiting the generality of the foregoing, the Group Companies are in compliance in all material respects and have, during all periods for which any applicable statute of limitations has not expired, complied in all material respects with, the applicable provisions of the U.S. Foreign Corrupt Practices Act of 1977, as amended, and any other applicabl non-U.S. anti-corruption laws and regulations; applicable Laws related to the imposition of economic sanctions or embargoes by the U.S. Government, including all regulations, laws and policies administered by the U.S. Department of Treasury, Office o Foreign Assets Control; and applicable U.S. export controls, including the Export Administration Regulations administered by thi U.S. Department of Commerce, Bureau of Industry and Security.
(d) None of the representations and warranties contained in this Section 3.9 shall be deemed to relate to tax matters (which are governed by Section 3.10), environmental matters (which are governed by Section 3.12), government contract matters (which are governed by Section 3.14), employee benefits matters (which are governed by Section 3.17) or employment matters (which are governed by Section 3.18).

### 3.10 Texes. Except as set forth on Section 3.10 of the Company Disclosure Schedule:

(a) The Group Companies have prepared and timely filed, or caused to be prepared and timely filed, with the appropriate Governmental Authorities, all Tax Returns required to be filed with respect to any or all of the Group Companies, taking into account any extensions of time to file. None of the Group Companies is currently the bencficiary of any extension of time within which to file any Tax Return. Such Tax Returns are (or, if to be filed, will be) true, complete and correct in all material respects.
(b) The Group Companies have timely paid, or caused to be timely paid, all material Taxes (whether or not shown as due and payable on such Tax Returns) with respect to the Group Companies. The Group Companies have complies with all applicable Tax Laws and other Laws administered by any Governmental Authority responsible for Taxes, including employment Taxes and with respect to currency transactions and foreign bank account reporting relating to the payment and withholding of Taxes and withheld and timely paid to the appropriate Governmental

Authority responsible for Taxes all Taxes required to have been withheld and paid by it in connection with any amounts paid or owing to any employee, independent contractor, creditor, stockholder, or third party, and the Group Companies have properly received and maintained any and all material certificates, forms and other documents required by applicable Tax Law for any exemption from withholding or remitting any such Taxes.
(c) No deficiencies for any Taxes have been proposed, asserted or assessed in writing against any Group Company that are still pending.
(d) None of the Group Companies has waived (and is not subject to a waiver of) any statute of limitations ir. respect of assessment of any Taxes nor has it agreed to (and is not subject to) any extension of time with respect to a Tax assessment or deficiency (other than by virtue of extensions of time to file Tax Returns obtained in the Ordinary Course of Business). There is no power of attorney in respect of Taxes granted by any of the Group Companies that is currently in force.
(e) To the Knowledge of the Company, no Tax Return filed by the Group Companies is under culrent examination by any Governmental Authority. There is no audit, examination, matter in controversy, proposed adjustment, refiud litigation, claim, or other action currently pending, or to the Knowledge of any of the Group Companies, proposed or threatenec in writing against, or with respect to, any of the Group Companies in respect of any Taxes. No written claim for unpaid Taxes has been proposed or asserted by a Governmental Authority against or with respect to any of the Group Companies. All Tax deficiencies asserted, or assessments made, by any Governmental Authority against a Group Company as a result of any examinations by such Governmental Authority responsible for Taxes have been fully paid.
(f) No claim has ever been made in writing by any Governmental Authority responsible for Taxes in a jurisdiction where the Group Companies do not file Tax Returns that any of them is or may be subject to taxation by that jurisdiction or must file Tax Returns in such jurisdiction.
(g) There are no Liens with respect to Taxes upon any of the assets or properties of the Group Companies, except for Permitted Liens.
(h) No Group Company is nor has it been, a party to, or a promoter of, a "listed transaction" within the meaning of Treasury Regulations Section 1.6011-4(b).
(i) The Group Companies have provided to Parent tue, correct and complete copies of all federal, state, loca and foreign income, franchise, and similar Tax Returns filed by or with respect to each Group Company, and all examination reports and all statements of deficiencies assessed against, or agreed to by, any of the Group Companies, in each case for taxable periods beginning atter December 31, 2014.
(j) The unpaid Taxes not yet due and payable owed by or with respect to, as the case may be, each Group Company: (i) did not, as of the Balance Sheet Date, exceed the reserve for Tax liability (rather than any rescrve for deferrec Taxes established to reflect timing differences
between book and Tax income), and (ii) do not exceed that reserve as adjusted for the passage of time through the Closing Date in accordance with the past custom and practice of any Group Company in filing its Tax Relurns. Since the Balance Sheet Date no Group Company has incurred any liability for Taxes outside the Ordinary Course of Business and all Taxes not yet due anc payable for a Pre-Closing Tax Period have been accrued and adequately disclosed and fully provided for in accordance with GAAP on the Financial Statements provided to Parent.
(k) No Group Company will be required to include any item of income in, or exclude any item of deduction from, taxable income for any taxable period (or portion thereof) beginning after the Closing Date as a result of (i) any change in method of accounting for a Pre-Closing Tax Period; (ii) any closing agreement described in Section 7121 of the Code (or similau provision of state, local or foreign Law); (iii) any installment sale or open sale transaction disposition made in a Pre-Closing Tax Period; (iv) any prepaid amount received in a Pre-Closing Tax Period, (v) any election by the Company under Section 108 (i) o the Code; (vi) any intercompany transaction or excess loss account described in Treasury regulations under Section 1502 of the Code (or any corresponding or similar provision of state, local, or non-U.S. income Tax Law); or (vii) any other action taker: outside of the Ordinary Course of Business for the purpose of deferring a Tax from a Pre-Closing Tax Period to a perioc following the Closing Date.
(1) Each Group Company has the U.S. federal income tax classification set forth onsection 3.10(1) of the Company Disclosure Schedule.
(mi) The Group Companies have no liability for Taxes of any Person (other than the Group Companies) (i) unde: Treasury Regulations Section 1.1502-6 (or any corresponding or similar provision of state, local, or foreign Law), or (ii) as transferee or successor.
(n) None of the Group Companies is a party to, or bound by, any Tax indemnity, Tax sharing or Tax allocation agreement.
(o) No private letter rulings, technical advice memoranda or similar agreement or rulings have ever been requested, entered into or issued by any Goverumental Authority responsible for Taxes with respect to any of the Group Companies.
(p) No Group Company is a United States real property holding corporation (as defined in Section 897(c)(2) o the Code) during the applicable period specified in Section $897(\mathrm{c})(1)$ (a) of the Code.
(q) None of the Group Companies has been a "distributing corporation" or a "controlled corporation" ir. connection with a distribution intended to be governed by Section 355 of the Code within the five-year period ending on the date of this Agreement.
(r) Other than as set forth on Section 3.10(r) of the Company Disclosure Schecule, no Group Company is subject to Tax, is engaged in business or has a permanent establishment in, any other country other than the country in which it was formed, None of the Group Companies has entered into a gain recognition agreement pursuant to Treasury Regulations Section 1.367(a)-8. None of the Group Companies has transferred an intangible, the transfer of which would be subject to the rules of Section 367(d) of the Code.
(s) No entity classification election has been filed at any time with respect to any of the Group Companies that was formed in a jurisdiction within the United States.
( t ) Other than as set forth on Section 3.10( t ) of the Company Disclosure Schedule, for the period commencing on the first day of any Straddle Period and ending at the close of business on the Closing Date, no non-U.S. Group Company ha any item of income which would constitute subpart $F$ income within the meaning of Section 952 of the Code.
(u) The Group Companies have complied with all material transfer pricing rules.
(v) The representations set forth in this Section 3.10 and Section 3.17 are the only representations in this Agreement with respect to Taxes of the Group Companies and, except with respect to Section $3.10(\mathrm{k})$, shall only apply to taxable periods ending on or prior to the Closing Date and portions of Straddle Periods up to and including the Closing Date.

### 3.11 Title to Properties.

(a) No Group Company owns any real property.
(b) Section 3.11(b) of the Company Disclosure Schedule sets forth a list of all real property leased, or subleasec to, or otherwise used or occupied by any Group Company (the "Leased Real Property") pursuant to leases, subleases and occupancy agreements thereof (individually, a "Real Property Lease").
(c) Except as disclosed on Section 3.11(c) of the Company Disclosure Schedule:
(i) each Real Property Lease is a legal, valid and binding obligation of the Group Company party therets (except (i) as enforceability may be limited by applicable Equitable Pritociples or (ii) where the failure to be legal, valid, or biuding would not, individually or in the aggregate, result itx a material liability to the Group Companies) and, assuming the due authorization and execution by any other party thereto, is in full force and effect; and
(ii) no Group Company (A) is in material default under any Real Property Lease, or (B) has aus, Knowledge of any current default by any other party to any Real Property Lease.

### 3.12 Environmental Matters.

(a) Except as set forth on Section 3.12(a) of the Company Disclosure Schedule:
(i) The Group Companies are in compliance with all Environmental Laws applicable to them or thei: respective businesses or operations, except where the failure to be in compliance would not, individually or in the aggregate, result in a material liability to the Group Companies.
(ii) (A) The Group Companies maintain all Permits that are required under Environmental Laws for th operation of their respective businesses as presently conducted (collectively, the "Environmental Permits") and (B) the Group Companies are not in default or violation of any term, condition or provision of any Environmental Permit, except in the case of clauses (A) and (B), as would not, individually or in the aggregate, result in a material liability to the Group Companies.
(iii) Since the Balance Sheet Date, the Group Companies have not received any written notice of a Lega Proceeding or Order alleging that any of the Group Companies are in material violation of or have any material liability for cleanup or remediation of Hazardous Materials under any Environmental Law.
(b) This Section 3.12 sets forth the sole and exclusive representations and warranties of the Group Companies under this Agreement with respect to Environmental Permits, Environmental Laws, Hazardous Materials, or other environmenta matters.

### 3.13 Material Contracts.

(a) Excluding Government Contracts, Section 3.13 (a) of the Company Disclosure Schedule sets forth a list of al of the following Contracts as of the date of this Agreement (other than (A) any such Contract solely by or between the Grour Companies, (B) purchase or sale orders entered into in the Ordinary Course of Business or (C) confidentiality or non-disclosur Contracts entered into in the Ordinary Course of Business) to which any Group Company is a party or by which it is bouns (collectively, the "Material Contracts"):
(i) Contracts with each current officer or director, or current employee of a Group Company who receives annual compensation (excluding bonus and commissions) in excess of $\$ 200,000$;
(ii) Contracts entered into since the Balance Sheet Date relating to the acquisition by a Group Company o any operating business, or the equity interests of any other Person;
(iii) Contracts for or relating to the making of any material loans to another Person;
(iv) Contracts that involved in 2018, or are forecasted by the Company to involve in 2019, (A) paymenl to a Group Company or (B) payment by a Group Company, in either case, of more than $\$ 500,000$ for any individua Contract, which are not terminable by such Group Company without penalty on 90-days' or less notice;
(v) Contracts under which my Group Company is a lessee or lessor of any tangible property (other thar real property), except for any such Contract that is characterized as an operating lease under which the aggregate annual rental payments do not exceed $\$ 200,000$;
(vi) Contracts containing covenants of a Group Company prohibiting or materially limiting the right of any of the Group Companies to compete in any line of material business or prohibiting or restricting their ability to conduct material business with any Person in any geographic area;
(vii) Contracts for material joint venture agreements with any Person (other than a Group Compeny); and
(viii) Contracts relating to the incurrence, assumption or guarantee of any Indebtedness or imposing a Lier (other than Permitted Lien) on any of the assets of the Company or any Operating Subsidiary, including indentures, guarantees, loan or credit agreements (except for (A) those being terminated or cancelled in connection with the Closing and (B) security agreements ancillary to any Lease of personal property with respect to the property so Leased).
(b) Except as set forth on Section 3,13\{b) of the Company Disclosure Schedule, each Material Contract is in ful force and effect and is a legal, valid, and binding obligation of the Group Company party thereto and, to the Knowledge of the Company, the other party or parties thereto, except (i) as enforceability may be limited by applicable Equitable Principles or (ii) where the failure to be legal, valid binding or enforceable would not, individually or in the aggregate, result in a material liability to the Group Companies, taken as a whole.

### 3.14 Government Contracts.

(a) Section 3.14(a) of the Company Disclosure Schedule sets forth a list of each active Government Contract tha had annual revenue in 2018 , or is forecasted by the Company to have annual revenue in 2019 , in excess of $\$ 500,000$ and the name of the customer (each, a "Material Government Contract" and, collectively, the "Material Government Contracts").
(b) Except as set forth on Section 3.14(b) of the Company Disclosure Schedule, since January 1, 2017, witt respect to each Material Goverument Contract or material Government Bid, (i) the Group Companies have complied in a respects with all material terms and conditions thereof; (ii) no written notice has been received by any Group Company, or, to the Knowledge of the Company, threatened, asserting that the Company, any of its Subsidiaries or any director, officer or employec of the Company or any of its Subsidiaries, is in material breach or violation of any Law or contractual requirement (other thar: pursuant to routine audits conducted pursuant to such

Law or contractual requirement); and (iii) no written notice of termination, cure notice or show-cause notice has been received by any Group Company.
(c) Except as set forth on Section 3.14(c) of the Company Disclosure Scledule, since January 1, 2017, ne Governmental Authority nor any prime contractor, subcontractor or vendor has asserted in writing any claim or initiated any dispute proceeding against the Company or any of its Subsidiaries relating to Material Government Conlracts or materia Government Bids, nor is the Company or any of its Subsidiaries asserting in writing any claim or initiating any dispute proceeding directly or indirectly against any such party concerning any Material Government Contract or material Government Bid.
(d) Neither (i) the Company, its Subsidiaries nor any of its or their stockholders, members, officers or directors, nor (ii) to the Knowledge of the Company, any of its or their employees is debarred, suspended, deemed non-responsible or otherwise exchuded from participation in the award of any Material Government Contract or for any reason listed on the List o: Parties Excluded from Federal Procurement and Nonprocurement Programs nor, to the Knowledge of the Company, is there any pending debarment, suspension or exclusion proceeding that has been initiated against the Company or any of its Subsidiaries or any of its or their predecessors, stockholders, members, officers, directors, managers or employees.
(c) This Section 3.14 sets forth the sole and exclusive representations and warranties of the Group Companies under this Agreement with respect to government contracts matters.
3.15 Personal Property. Except as set forth in Section 3.15 of the Company Disclosure Schedule, each of the Grour Companies has good and valid title to (or a valid leasehold interest in) the tangible personal property currently used in the conduct of the business of such Group Company (other than items of tangible personal property that individually or in the aggregate are immaterial to the operation of such business), and such title or leasehold interests are free and clear of all Liens (other than Permitted Liens). All items of tangible personal property that are material to the operation of the business of the Grouf Companies are in satisfactory operating condition and repair (ordinary wear and tear excepted).

### 3.16 Intellectual Property.

(a) Except as set forth on Section 3.16(a) of the Company Disclosure Schedule, to the Knowledge of the Company, all material Intellectual Property that is used in or necessary to the conduct of business of the Group Companies as currently conducted is cither (i) owned by a Group Company (such Intellectual Property, "Owned Intellectual Property'), or (ii) licensed to a Group Company for its use, except, in each case, where a failure to so own or license such Intellectual Properts would not, individually or in the aggregate, result in a material liability to the Group Companies.
(b) Section 3,16(b) of the Company Disclosure Schedule sets forth a list of (i) all material registrations anc applications for registration or issuance with a Governmental Authority of any Owned Intellectual Property, including all: ( $A$. registered trademarks, including applications
therefor; (B) patents, including applications therefor; (C) registered copyrights, including applications therefor; and (D) all internel domain names, in each of the above cases as currently owned by the Group Companies (collectively, the "Scheduled IP"), and (ii) social media accounts and user names in comnection therowith. To the Knowledge of the Company, the Scheduled IP is subsisting and in full force and effect.
(c) To the Knowledge of the Company, except as set forth on Section 3.16(c) of the Company Disclosure Schedule, (i) the Group Companies, in the current operation of their business, have not in the past six (6) years infringed, violatec or misappropriated any Intellectual Property of any third party, except for any infringement, violation or misappropriation that would not, individually or in the aggregate, result in a material liability to the Group Companies, and (ii) no third party is infringing, violating, or misappropriating any Owned Intellectual Property. Except as set forth onSection 3.16(c) of the Company Disclosure Schedule, the Group Companies have not received in the past two years any written notice (i) regarding the infringement, misappropriation or other violation of any Intellectual Property of any Person claiming that use of any Owner Intellectual Property infringes the Intellectual Property rights of any such Person or (ii) challenging the validity, enforceability, ownership or use of any Owned Intellectual Property (including cease and desist letters or mvitations to take a license), or (iii), trademark oppositions, caucellation or invalidation actions of the Owned Intellectual Property, except as would not, individually or in the aggregate, result in a material liability to the Group Companies. Except as set forth on Section 3.16(c) of the Company Disclosure Schedule, the Group Companies do not have any pending claims against Persons alleging infringement of the Owner Intellectual Property or oppositions or cancellation actions against third-party trademark applications.
(d) Section 3,16(d)(i) of the Company Disclosure Schedule separately lists and identifies all Software that is owned by the Group Companies (the "Company Software"). The Group Companies employed commercially reasonable efforts to ensure that all material source code for the Company Software is documented in accordance with general software industry standards. Except as set forth on Section 3.16(d)(ii) of the Company Disclosure Schedule, all right, title and interest in and to the Company Software is owned by a Group Company free and clear of all Liens except for Permitted Liens. The Compan Software performs in all material respects in accordance with the documentation and other written materials related thereto and, to the Knowledge of the Company, is free from any disabling codes or instructions and any "back door," "time bomb," "Trojan horse," "worm," "drop dead device," "virus" or other software routines or hardware components that permit unauthorized access or the unauthorized distuption, impairment, disablement or erasure of such Company Software.
(e) Except for shrink-wrap licenses and other licenses for Commercial-Off-The-Shelf Software, or standari licenses granted to the Company's customers in the Ordinary Course of Business, Section 3.16(e) of the Company Disclosure Schedule sets forth a complete list of all licenses under which any Group Company is a licensor or licensee or otherwise is authorized to use any material Intellectual Property ("Licensed Intellectual Property"). All such licenses are in full force and effect, and are binding obligations of the Group Company party thereto and, to the Knowledge of the Company, the other party or parties thercto, except (i) as cnforceability may be limited by applicable Equitable Principles or (ii) where the failure to be legal, palid, binding or
enforceable would not have a Company Material Adverse Effect. Except as set forth inSection 3.16(e) of the Company Disclosure Schedule, no Group Company that is a party to such license is in default under any such license, and to ths Knowledge of the Company, no other party or parties to any such license is in default thereunder. Except as set forth in Section $3.16($ e) of the Company Disclosure Schedule, the Group Companies are not bound by or a party to any agreement materially restricting their use of any Owned Intellectual Property.
(f) The Group Companies have taken commercially reasonable efforts to maintain the secrecy of their trade secrets. To the Knowledge of the Company, no trade secret material to the business of the Group Companies as presently conducted has been authorized to be disclosed or has been actually disclosed by any Group Company other than pursuant to a binding and enforceable nondisclosure agreement or other obligation of confidentiality restricting the disclosure and use of the trade secrets.
(g) The Owned Intellectual Property and the Licensed Intellectual Property constitute all of the materia Intellectual Property necessary for the conduct of the Group Companies' businesses as conducted on the date of this Agreement and as of the Closing Date.

### 3.17 Employee Benefit Plans.

(a) Section 3.17(a) of the Company Disclosure Schedule sets forth a list of each pension, benefit, retirement, compensation, employment, consulting, profit-sharing, deferred compensation, incentive, bonus, performance award, phantom equity, stock or stock-based, change in control, retention, severance, vacation, paid time off (PTO), medical, vision, dental, disability, welfare, Code Section 125 cafeteria, fringe benefit and other similar agreement, plan, policy or program (and any amendments thereto), in each case whether funded or unfunded, including each "employee benefit plan" within the meaning of Section 3(3) of ERISA, all benefit plans as defined in Section 6039D of the Code, (each a Benefit Plan" and, collectively, the "Benefit Plans") whether or not tax-qualified and whether or not subject to ERISA, which is or has been maintained, sponsored contributed to, or required to be contributed to by the Group Companies for the benefit of any current or former employee, officer, director, retiree, independent contractor or consultant of the Group Companies or any spouse or dependent of such individual, or under which the Group Companies have any Liability, contingent or otherwise. To the Knowledge of the Company, the Group Companies do not maintain, sponsor, or contribute to any "employee benefit plan" within the meaning of Section 3(3) of ERISA that has not been reduced to writing.
(b) With respect to each Benefit Plan, the Company has provided or made available to Parent accurate, curren and complete copies of each of the following, to the extent applicable: (i) the plan document and all amendments thereto; (ii) the most recent summary plan description (and any summaries of material modifications with respect thereto); (iii) the most tecent annual report on Form 5500 (with schedules and attachments); and (iv) the most recent IRS opinion or determination letter', (v, where applicable, copies of any trust agreements or other funding arrangements, custodial agreements, insurance policies and contracts, administration agreements and similar agreements, and investment management or investment advisory agreements, now in offect; (vi) in the case of any Benefit Plan that is intended to be qualified under Section 401 (a) of the Code, a copy of the most recent determination, opinion or advisory letter from the IRS and any
legal opinions issued thereafter with respect to such Benefit Plan's continued qualification; (vii) actuarial valuations and reports related to any Benefit $P$ lans with respect to the two most recently completed plan years; (viii) the most recent nondiscrimination tests performed under the Code; and (ix) copies of material notices, letters or other correspondence received during the preceding three (3) years from the IRS, Department of Labor, Department of Health and Human Services, Pension Benefit Guarant Corporation or other Governmental Authority relating to the Benefit Plan. Each Benefit Plan may be terminated by the Compan: or an ERISA Affiliate, as applicable at any time without any liability, cost or expense, other than costs and expenses that are customary in counection with the termination of a Benefit Plan or payments required pursuant to the terms of such Benefit Plan The Company has separately identified on Section 3.17(b) of the Company Disclosure Schedule (1) each Benefit Plan tha contains a chatge in control provision and (2) each Benefit Plan that is maintained, sponsored, contributed to, or required to be contributed to by the Company primarily for the benefit of employees outside of the United States (a "Non-U.S. Benefit Plan").
(c) Except as set forth on Section 3.17(c) of the Company Disclosure Schedule, (i) no Benefit Plan is subject tc Title IV of ERISA or Section 412 of the Code, and (ii) no Benefil Plan is a "multiemployer plan" within the meaning of Sectio 3(37) or 4001(a)(3) of ERISA. Except for Permitted Liens, to the Company's Knowledge, no Lien exists with respect to any 0 the Assets which were imposed pursuant to the terms of the Code or ERISA.
(d) With respect to each Benefit Plan, (i) such Benefit Plans have been operated in compliance in all materia respects with BRISA, the Code and all Laws applicable to such Benefit Plans, and each Benefit Plan has been administered in a material respects in accordance with its terms; and (ii) all contributions to and payments from each Benefit Plan have been timely made under the requirements of all applicable Laws and the terms of the Benefit Plan, or to the extent any contributions are not yet due, have been adequately accrued on the Company Financial Statements to the extent required by GAAP, in each cas except where the foregoing would not be reasonably expected to have a Company Material Adverse Effect. All Non-U.S. Benefi Plans that are intended to be funded and/or book-reserved are funded and/or book-reserved, as appropriate, based upon reasonable actuarial assumptions.
(e) No claim, Legal Proceeding, investigation, audit or other action (other than routine claims for benefits in the Ordinary Course of Business) is pending, or to the Knowledge of the Company, threatened against any Benefit Plan that couls result in material liability to the Group Companies.
(f) Except as set forth on Section 3.17(f) of the Company Disclosure Schedule, none of the Benefit Plans provide retiree health or welfare insurance benefits to any current or former employee of the Company or its Subsidiaries, except as may be required by Section 4980B of the Code, Part 6 of Subtitle B of Title I of ERISA or any similar Law requiring group healt plan continuation coverage. The Company does not have any current or future obligation or liability with respect to a Benefil Plan pursuant to the provisions of a collective bargaining agreement.
(g) Except as set forth on Section 3.17 (g) of the Company Disclosure Schedule, neither the execution of this Agreement nor any of the Transactions will (either alone or upon the occurrence of any additional or subsequent events): (i) entitle any current or former director, officer,
employee, independent contractor or consultant of the Company to severance pay or any other payment under any Benefit Plan; (ii) accelerate the time of payment, funding or vesting or increase the amount of compensation (including stock-based compensation) due to any such individual under any Benefit Plan; (iii) limit or restrict the right of the Company to merge, amend; or terminate any Benefit Plan; (iv) increase the amount payable under or result in any other material obligation pursuant to any Benefit Plan; (v) result in any payment under any Benefit Plan that could constitute "excess parachute payments" within the meaning of Section $280 \mathrm{G}(\mathrm{b})$ of the Code; or (vi) require a "gross-up" payment to any "disqualified individual" within the meaning of Section $280 \mathrm{G}(\mathrm{c})$ of the Code. The Company has made available to Parent true and correct copies of the Section 280 C calculations prepared with respect to any disqualified individual in connection with the Transactions.
(h) Each Benefit Plan that is intended to be "qualified" within the meaning of Section 401(a) of the Code (: "Qualified Plan") is, and has been during the period from its adoption to date hereof, been covered by a favorable determination letter (or opinion letter, if applicable) from the IRS stating that such Qualified Plan is so qualified and each amendment thereto have been timely obtained, and, to the Knowledge of the Company, nothing has occurred that could reasonably be expected to adversely affect the qualified status of any Qualified Plan. To the Knowledge of the Company, nothing has occurred with respect to any Benefit Plan that has subjected or could reasonably be expected to subject the Company to a penalty under Section 502 o: ERISA or to tax or penalty under Sections 4975 or $4980 H$ of the Code.
(i) All required reports, documents and plan descriptions of the Benefit Plans have been, in all material respects timely filed with the IRS and Department of Labor, as applicable, and/or, as appropriate, provided to participants in the Benefi Plans. True and complete copies of all such reports and other documents with respect to the past three (3) years for each Plan have been provided to Parent.
(j) Each Benefit Plan and any related trust has been established, administered and maintained in accordance in al material respects with its telms and in compliance in all material respects with all applicable Laws, ineluding ERISA and the Code.
(k) There have been no terminations, partial terminations or discontinuances of contributions to any Qualified Plan during the preceding five (5) years without notice to and approval by the IRS and payment of all obligations and liabilities attributable to such Qualified Plan.
(l) Each Benefit Plan complies with and has been maintained in accordance with the requirements of Sectior 409A(a)(2), (3), and (4) of the Code and any U.S. Department of Treasury or Internal Revenue Service guidance issue. thereunder applicable to such Benefit Plan, except where the failure to do so would not be reasonably expected to have a Company Material Adverse Effect. The Company does not have any obligation to gross up, indemnify or otherwise reimburss any individual for any excise taxes, interest or penalties incurred pursuant to Section 409A of the Code.
(m) The Company has complied with the continuation coverage provisions of COBRA and any applicable stato laws mandating health insurance continuation coverage for employees, except where the failure to do so would not be reasonably expected to have a Company Material Adverse Effect.
(n) No "reportable event" (as defined in Section 4043 of ERISA) has occurred and is continuing with respect $t_{1}$ any Benefit P lan. Neither the Company nor any ERISA Affiliate has engaged in any prohibited transaction, within the meaning o Section 406 of ERISA or Section 4975 of the Code, in connection with any Benefit Plan for which exemption was not available.
(o) Notwithstanding any other provision of this Agreement to the contrary, this Section 3.17 contains the sole and exclusive representation and warranties of the Company with respect to employee benefit matters.

### 3.18 Labor.

(a) No Group Company is a party to any labor or collective bargaining agreement in respect of any employee on group of employees of the Group Companies, Except as set forth onSection 3.18(a) of the Company Disclosure Schedule, (i), there are no, and within the period starting on the Balance Sheet Date and ending on the date hereof, there have been no: material strikes, work stoppages, work slowdowns, lockouts, picketing or other material labor disputes pending or, to the Knowledge of the Company, threatened against any Group Company, and (ii) there are no material unfair labor practice charges, grievances or complaints pending or, to the Knowledge of the Company, threatened by or on behalf of any employee or group of employees of any of the Group Companies against any of the Group Companies before a Governmental Authority.
(b) Section 3.18(b) of the Company Disclosure Schedule sets forth a list of all employees of the Company as o: the date that is two (2) Business Days prior to the date hereof, including each employee's name, title, date of hire and employment status (active or inactive). The Company has provided to Parent a true and complete list of each employee's current base salary (or wages), target bonus, and other cash incentive compensation.
(c) Except as set forth on Section 3.18(c) of the Company Disclosure Schedule, no bonus, incentive compensation, deferred compensation, change of control, termination, severance, golden parachute, dcal bonus, or similar payments ("Change of Control Payments") will become payable to any Group Company employee solely as a result of the Merger.
(d) Since January 31, 2016, the Group Companies have withheld or caused to be withheld all amounts requirec by any Law or by agreement to be withheld from the wages, salaries, and other payments to the Group Companies' current and former employees and, the Group Companies are not liable for any arrearages of employee compensation (including wages, salaries, commissions, bonuses, or other compensation) or any penalty for failure to comply with any of the foregoing, including any state law regarding the timely payment of employce compensation (or, if any arrears, penalty, or interest were assessed against the Group Companies regarding the foregoing, it has been fully satisfied). To the Company's Knowledge, the Group Companies are not liable for any payment to any trust or other fund or to any Governmental Authority with respect to
unemployment compensation benefits, social security benefits, or other benefits or obligations for employees (other than routine payments to be made in the normal course of business and consistent with past practice).
(e) To the Company's Knowledge, all Persons characterized and treated by the Group Companies as independent contractors or consultants are properly treated as independent contractors under all applicable Laws, and all employees of the Group Companies classified as exempt under the Fair Labor Standards Act and state and local wage and hou: laws are properly classified in all material respects. Section 3.18(e) of the Company Disclosure Schedule identifies all Persons treated by the Group Companies as independent contractors or consultants.
(f) Except as set forth on Section 3.18(f) of the Company Disclosure Schedule, there are no (i) pending claims against any Group Company under any workers' compensation plan or policy or for long-term disability or (ii) Group Company employees currently absent from work, or who have given notice of impending absence from work, in each case apart from or beyond any accrued personal time off, pursuant to any job-protected leave under a Group Company policy or applicable Law, including the Family and Medical Leave Act or the Uniformed Services Employnent and Reemployment Rights Act.
(g) To the Company's Knowledge, all releases of employment claims in favor of any Group Company obtained from current or former employees during the three (3)-year period preceding the date of this Agreement and as of the Closing Date, if any, are effective and binding to release all employment claims for each such employee.
(h) To the Company's Knowledge, no current Group Company employee is subject to noncompetition or nonsolicitation covenants benefiting a third party, which limit, or would reasonably be expected to limit, the employee's ability to perform any services for a Group Company as part of his or her employment.
(i) This Section 3.18 constitutes the sole and exclusive representations and warranties of the Group Companies with respect to employment or labor matters.

### 3.19 Privacy; Business Systems; and Data Security.

(a) Each Group Company materially complics with Applicable Privacy and Security Laws, and with privacy ant information security obligations to which it is subject under contract, privacy policy, or online terms of use. The Company maintains policies and procedures that materially comply with (i) Applicable Privacy and Security Laws and (ii) privacy anc information security obligations to its customers, data subjects or other Persons, under contract, privacy policy, or online terms of use. Except as set forth on Section 3.12 of the Company Disclosure Schedule, to the Company's Knowledge, no Grour Company has received any written notice from any Governmental Authority that it is under investigation for a material violation of any of the Applicable Privacy and Security Laws.
(b) The Group Companies own or have a valid and enforceable right to use all material internal-use Software anc all firmware, computer hardware, networks, interfaces, telecommunications systems and related systems used by the Group Companies (collectively, the "Business Systems") are sufficient for the needs of their business as currently conducted. To the Company's Knowledge, in the last eighteen (18) months, there has been (i) no material disruption, interruption or outage to any material. Business System, (ii) no material part of the Business Systems has been prone to material malfunction or error and (iii), no unauthorized material breaches of the security of the Business Systems. The Group Companies have safeguarded thei Business Systems with information security controls, and disaster recovery and business continuity policies and practices and such controls, policies and practices are adequate to meet the needs of the business of the Group Companies as presently conducted.
3.20 Security Clearance. Except as may be prohibited by the Industrial Security Manual, Section 3.20 of the Company Disclosure Schedule sets forth all facility and personnel security clearances, and all personnel security clearances held by any officer, director, employee, consultant or agent of the Group Companies. To the Knowledge of the Company, there is no proposed or threatened termination of any such facility or personnel security clearances other than terminations arising in the ordinary course of business, including, but not limited to: personnel no longer needing access to classified information; a secure facility no longer being needed; personnel leaving a position for which the clearance was originally intended; or routine reviews of security clearances under the Industrial Security Manual.
3.21 Transactions With Related Parties Except as set forth on Section 3.21 of the Company Disclosure Schedule, nc present officer, director, member or stockholder of any of the Group Companies, nor any Affiliate of any Group Company (each a "Related Party"), is currently a party to any transaction or Contract with a Group Company, other than (i) employment or consulting agreements entered into with individuals in the Ordinary Course of Business, (ii) Contracts with respect to the acquisition by, or merger with, a Group Company, where the seller or surviving company (or an Affiliate of the seller or surviving company) thereunder became a Related Party in connection with such transaction, (iii) Contracts entered into in the Ordinaly Course of Business on an arm's length basis and (iv) Contracts which will be terminated at or prior to Closing.
3.22 Insurance. Section 3.22 of the Company Disclosure Schedule contains a list of all material insurance policies ownec or held by or on behalf of the Group Companies as of the date of this Agreement (the "Insurance Policies"). As of the date of this Agreement, all Insurance Policies are in full force and effect and the Group Companies have complied in all material respects with the provisions of such policies. All premiums due and payable on the Insurance Policics have been paid as of the date hereof. As of the date hereof, neither the Company nor any of the Operating Subsidiaries have received a written notice of cancellation of any Insurance Policy.
3.23 Corporate Records. The stock records and minute books of the Group Companies that have been made available tc Parent are true and correct. Section 3.23 of the Company Disclosure Schedule sets forth, with respect to the Company, (a) its jurisdiction of organization and (b) each of the jurisdictions in which it is otherwise registered or qualified to do business. The Company was originally incorporated under the name of Gandalf Holdings, Inc. Section 3.23 of the Company Disclosure Schedule sets forth, with respect to each Operating Subsidiary, ench of the jurisdictions in which it is registered or qualified to do business other than its jurisdiction of organization.


#### Abstract

3.24 FinancialAdvisors. With the exception of Spurrier Capital Partners and certain parties to the Management Services Agreement (whose fees shall be inchuded in the Transaction Expenses), no Person (i) has acted, directly or indirectly, as a broker, finder, agent, investment banker or financial advisor for the Sellers, the Group Companies and (ii) is entitled to any fee or commission or like payinent based on the arrangements made by the Sellers, the Company or any of the Operating Subsidiaries in connection with the Transaction.


3.25 LIMITATIONS OF REPRESENTATIONS AND WARRANTIHEXCEPT FOR THE REPRESENTATIOI AND WARRANTIES CONTAINED IN THAKTICLE UI(AS MODIFIED, SUBJECT TO THE LIMITATIONS A QUALIFICATIONS SET FORTH IEECTION 11.2(d) IN EACH CASE, BY THE COMPANY DISCLOSU SCHEDULE), THE COMPANY MAKES NO, AND HAS NOT AUTHORIZED ANY OF ITS AFFILIATES TO MAK OTHER, EXPRESS OR IMPLIED REPRESENTATION OR WARRANTY WITH RESPECT TO THE COMPAN: OTHER GROUP COMPANIES OR THE TRANSACTION, AND THE COMPANY DISCLAIMS ANY C REPRESENTATIONS OR WARRANTIES, WHETHER MADE BY THE COMPANY, ANY AFFILIATE OF COMPANY OR ANY OF THEIR RESPECTIVE OFFICERS, DIRECTORS, MANAGERS, EMPLOYEES, AGEN REPRESENTATIVES AND IF MADE, SUCH REPRESENTATION OR WARRANTY MAY NOT BE RELIED UP( PARENT, MERGER SUB OR ANY OF THEIR RESPECTIVE AFFILIATES AND REPRESENTATIVES AS H. BEEN AUTHORIZED BY THE COMPANY OR ANY OF ITS AFFILIATES. EXCEPT FOR THE REPRESENTA' AND WARRANTIES CONTAINED IN THARRTICLE IIIAS MODIFIED, SUBJECT TO THE LIMITATIONS A QUALIFICATIONS SET FORTH ISECTION 11.2(d) IN EACH CASE, BY THE COMPANY DISCLOSU SCHEDULE), THE COMPANY HEREBY DISCLAIMS ALL LIABILITY AND RESPONSIBILITY FOR REPRESENTATION, WARRANTY, OPINION, PROJECTION, FORECAST, STATEMENT, MEMORAN PRESENTATION, ADVICE OR INFORMATION MADE, COMMUNICATED, OR FURNISHED (ORALLY ' WRITING) TO PARENT, MERGER SUB OR THEIR RESPECTIVE AFFILIATES OR REPRESENTA (INCLUDING ANY OPINION, PROJECTION, FORECAST, STATEMENT, MEMORANDUM, PRESENTA ADVICE OR INFORMATION THAT MAY HAVE BEEN OR MAY BE PROVIDED TO PARENT OR MERGER SL ANY DIRECTOR, OFFICER, EMPLOYEE, AGENT, CONSULTANT, OR REPRESENTATIVE OF THE COMPA ANY OF ITS AFFILIATES, INCLUDING ANY INFORMATION MADE AVAILABLE IN ANY ELECTRONIC ROOM HOSTED BY THE COMPANY OR ANY OF IT'S REPRESENTATIVES IN CONNECTION WITE TRANSACTION). THE COMPANY DOES NOT MAKE ANY REPRESENTATIONS OR WARRANTIES TO PARENT

## ARTICLE IV

rePresentations and warranties of parent and merger sub
Except as set forth on the disclosure schedule delivered by Parent to the Representative and the Company concurrentls with entry into this Agreement (the "Parent Disclosure Schedule"), which are subject to the limitations and qualifications set forth in Section 11.2(d), Parent and Merger Sub hereby represents and warrants to the Company as of the date hereof as follows:
4.1 Organization and Power. Parent is a corporation duly organized, validly existing and in good standing under the Laws of the State of Delaware. Merger Sub is a Delaware corporationduly organized, validly existing and in good standing under the Laws of State of Delaware. Each of Parent and Merger Sub has the requisite corporate power and authority to execute anv deliver each Transaction Agreement to which it is a party, to perform its obligations hereunder and thereunder and to consummate the Transuctions. Each of Parent aud Merger Sub has the corporatepower and authority to own or lease all of its properties and assets and to carry on its business as it is now being conducted. Each of Parent and Merger Sub is duly licensed on qualified to do business in each jurisdiction in which the nature of its business or the character or location of any properties or assets owned or leased by it makes such licensing or qualification necessaty, except for those jurisdictions where the failure to be so licensed or qualified would not have, individually or in the aggregate, a Parent Material Adverse Effect.
4.2 Authorization of Agreement. The execution and delivery of the Transaction Agreements to which it is a party and the performance of its obligations thereunder have been duly authorized by the requisite corporate action on the part of each of Parent and Merger Sub. No other proceeding on the part of either Parent or Merger Sub (including by its respectiv equityholders) is necessary to authorize the Transaction Agreements to which it is a party or to consummate the Transactions. This Agreenent has been, and each of the other Transaction Agreements to which it is a party will be, duly and validly executed and delivered by each of Parent and Merger Sub and (assuming the due authorization, execution and delivery by the other parties thereto) constitute or, with respect to such other Transaction Agreement will upon execution and delivery each constitute, the legal, valid and binding obligations of Parent or Merger Sub, as applicable, enforceable against it in accordance with its terms, subject to applicable Equitable Principles.

### 4.3 Conflicts: Consents of Third Parties.

(a) Assuming all Goverumental Approvals contemplated by Section 4.3(b) have been obtained and are effective and all applicable waiting periods have expired or been terminated and all filings and notifications described in Section 3.3(b) of the Company Disclosure Schedule have been made, none of the execution, delivery and performance by cither Parent ox Merge. Sub of the Transaction Agreements to which it is a party, or the consummation of the Transaction by Parent and Merger Sub; will conflict with, violate or constitute a default (with or without notice or lapse of time, or both) under or give rise to a right of termination, acceleration, modification or cancellation under any provision of (A) the Organizational Documents of Parent of Merger Sub, as
applicable; (B) any Contract or Permit which Parent or Merger Sub or any of their Affiliates, as applicable, is a party to or bouns by, or by which Parent's or Merger Sub's or any of their Affiliates', as applicable, properties or assets are bound; or (C) any Law applicable to Parent or Merger Sub or any of their Affiliates, as applicable, except, in the case of clauses (B) and (C), where suct conflict, violation acceleration, termination, modification, cancellation or default, would not have, individually or in the aggregate, a Parent Material Adverse Effect.
(b) Except as set forth on Section 4.3(b) of the Parent Disclosure Schedule, no Governmental Approval is required on the part of either Parent or Merger Sub in connection with the execution and delivery by such Party of the Transaction Agreements to which it is a party, or the consummation of the Transactions by such Party, except for any Governmental Approval (i) described in Section 3.3(b) of the Company Disclosure Schedule or (ii) the failure of which to make or obtain would not have, individually or in the aggregate, a Parent Material Adverse Effect.
4.4 Legal proceedings There are no pending or, to the knowledge of Parent or Merger Sub, threatened, Lega Proceedings against Parent or Merger Sub or their Affiliates that would have, individually or in the aggregate, a Parent Materia Adverse Effect. There is no outstanding material Order imposed upon either Parent or Merger Sub or any of their assets o Affiliates, except for Legal Proceedings which, if adversely determined, would not have, individually or in the aggregate, a Paren Material Adverse Effect.
4.5 Financial Capability. Parent has, and will have as of the Closing, (i) sufficient cash on hand (without giving effect to any unfunded financing regardless of whether any such financing is committed) to pay the Merger Consideration and all related fees and expenses in connection with the Transactions, (ii) the resources and capabilities (financial and otherwise) to perform its obligations hereunder and (iii) has not incurred, and as of the Closing will not have incurred, any obligation, condition, commitment, restriction or liability of any kind that would impair or adversely affect such resources and capabilities.
4.6 Solvency, Upon consummation of the Merger, Parent and the Group Companies, on a consolidated basis, will not: solely as a result of the consummation of such Trausaction, (i) be insolvcut or have incurred debts beyond their ability to pay such debts as they mature or (ii) have unreasonably small capital with which to engage in their respcotive businesses. No transfer of property is being made and no obligation is being incurred in connection with the Transaction with the intent to hinder, delay or defraud either present or future creditors of the Company or any of its Subsidiaries.
4.7 Investment, Parent is acquiring the equity secusities of the Group Companies for its own account and for investment purposes and not with a view to the distribution thereof. Parent acknowledges that such equily securities have not boen registered under the Securities Act or any state securities Law and Parent must bear the economic risk of its investment in such securities until and unless the offer and sale of such securities is subsequently registered under the Securities Act and all applicable state securities Laws or an exemption from such registration is applicable. Parent has conducted an examination of available information relating to the Group Companies and their respective businesses, Parent has such knowledge, sophistication anc experience in business and financial matters that it is capable of evaluating an investinent in such securities, and Parent can
bear the substantial economic risk of an investment in such securities for an indefinite period of time and can afford a complete loss of such investment.
4.8 Finaucial Advisors. Except as set forth on Section 4.8 of the Parent Disclosure Schedule, no Person has acted directly or indirectly, as a broker, finder, agent, investment banker or financial advisor for Parent, Merger Sub or their respective Affiliates and no Person is entitled to any fee or commission or like payment based on the arrangements made by Parent, Mergen Sub or their respective Affiliates in connection with the Transaction.

### 4.9 No Other Representations and Warranties; No Reliance: Parent and Merger Sub Investigation.

(a) Each of Parent and Merger Sub acknowledges and agrees that, except as expressly set forth in ARTICLE ID, the Company makes no promise, representation or warranty, express or implied, relating to the Group Companies or any of their respective businesses, operations, assets, liabilities, conditions or prospects or the Transaction, including with respect to merchantability, fitness for any particulat or ordinary purpose, or as to the accuracy or completeness of any information regarding any of the foregoing, or as to any other matter, notwithstanding the delivery or disclosure to Parent and/or Merger Sub or any of its Affiliates or representatives of any documents, opinions, projections, forecasts, statements, memorandums, presentations, advice or information (whether communicated orally or in writing), and any such other promises, representations or warranties, or liability or responsibility therefor, are hereby expressly disclaimed. In addition, each of Parent and Merger Sub acknowledges and agrees that it has not executed or authorized the execution of this Agreement in reliance upon any promise, representation or warranty not expressly set forth in ARTICLE III.
(b) In respect of this Agreement and the Transaction, neither Parent nor Merger Sub has relied or is relying or any document or written or oral information (including, but not limited to, the confidential information packet prepared by Spurrier Capital Partners), statement, representation or warranty furnished to or discovered by it or any of its Affiliates other thar the representations and warranties set forth in this Agreement.
(c) Each of Parent and Merger Sub acknowledges that it is has made its own inquiry and is relying on its owr independent investigation and analysis in entering into the Transaction. Each of Parent and Merger Sub is knowledgeable abour the industries in which the Company operates and is capable of evaluating the merits and risks of the Transaction, Each of Parent and Merger Sub has been afforded full access to the books and records, facilities and personnel of the Company for purposes of conducting a due diligence investigation and has conducted a full due diligence investigation of the Company.

## ARTICLE V <br> COVENANTS

5.1 Conduct of Business. Except as contemplated by this Agreement, from and after the date hereof until the earlier of the Closing or the termination of this Agreement in accordance with its terms, the Company shall, and shail cause each other Group Company to, except as set forth on Section 5.1 of the Company Disclosure Schedule or as consented to in writing by Parent (which consent shall not be unreasonably withheld, conditioned, or delayed):
(a) conduct its business in the Ordinary Course of Business (including any conduct that is reasonably related: complementary or incidental thereto);
(b) use commercially reasonable efforts to preserve substantially intact its business organization and to preserve the present commercial relationships with key Persons with whom it does business; and
(c) not do any of the following:
(i) make any capital expenditure, other than a capital expenditure pursuant to the capital expenditure budget previously provided to Parent, in excess of $\$ 100,000$ individually or $\$ 300,000$ in the aggregate;
(ii) take or omit to take any action that would reasonably be expected to result in a Company Material Adverse Effect;
(iii) declare or pay a dividend on, or make any other distribution in respect of, its equity securities except dividends and distributions by an Operating Subsidiary to the Company or dividends or distributions solely in cash;
(iv) acquire or agree to acquire in any manner (whether by merger or consolidation, the purchase of an equity interest in or a material portion of the assets of or otherwise) any business or any Person or other business organization or division thereof of any other Person other than the acquisition of assets in the Ordinary Course of Business;
(v) enter fato, amend, extend, renew or terminate any Material Contract, Material Government Contrac or Real Property Lease, as applicable, other than any Contract, amendment, extension or renewal (A) with a tern of les: than one year, (B) which involve $\$ 500,000$ or less, or (C) in the Ordinary Course of Business;
(vi) change in any material respect the base compensation of, or enter into any new bonus or incentive agreement or arrangement (other than any Change of Control Payments that, in each case, are payable in connection witt the transactions contemplated by this Agreement) with, any of its employees, other than changes made in accordance with normal compensation practices and consistent with past practices of the Group Companies or changes required by employment agreements, Benefit Plans or by any Law;
(vii) materially amend or enter into a new, Benefit Plan (except as required by Law, a Contract in effect on the date hereof or customary renewals of existing Benefit Plans in the Ordinary Course of Business) or collective bargaining;
(viii) incur any Indebtedness, as defined in clause (i) of the definition thereof, except bonowings under existing credit facilities;
(ix) issue any equity interests or grant any option or issue any warrant to purchase or subscribe for any such securities or issue any securities convertible into such securities (except in connection with the exercise or conversion of equity securities, options and warrants issued and outstanding as of the date hereof);
(x) adopt any amendments to their respective Organizational Documents;
(xi) make any material change in the accounting principles, methods, practices or policies applied in the preparation of the Financial Statements, unless such change is required by applicable Law or GAAP;
(xii) sell, or otherwise dispose of, any (A) intangible, or (B) material tangible assets in excess of $\$ 200,000$ in the aggregate, other than sales of software in the Ordinary Course of Busimess and personal property sold or otherwise disposed of in the Ordinary Course of Business and except for any tangible asset which is obsolete;
(xiif) make, change or revoke any material Tax election outside of the Ordinary Course of Business; change any annual Tax accounting period; change any Tax accounting principles, methods, practices or policies; file any amended Tax Return; enter into any Tax allocation agreement, Tax sharing agreement, or Tax indemnity agreement (other than commercial Contracts entered into in the Ordinary Course of Business that do not primarily relate to Taxes); or
(xiv) agree in writing to do anything contained in this clause (c).

### 5.2 Access to Information.

(a) From and after the date hereof until the earlier of the Closing Date or the termination of this Agreement in: accordance with its tetrns, upon reasonable advance notice, and subject to the restrictions contained in the confidentiality agreements to which the Group Companies are subject, the Company shall provide to Parent and Parent's authorizec representatives during normal business hours reasonable access to all books and records of the Group Companies (in a manner so as to not interfere with the normal business operations of any Group Company) for any reasonable purpose (provided, the continuation of due diligence shall not be deemed a reasonable purpose). All of such information shall be treated as confidential information pursuant to the terms of the Confidentiality Agreement. Notwithstanding anything to the contrary in this Agreement, the Company shall not be required to disclose any competitively sensitive information or disclose any other information to Parent or its representatives if such disclosure would be reasonably likely to ( $x$ ) jeopardize any attorney-client or other legal privilege, (y) contravene any applicable Laws, fiduciary duty or binding agreement entered into prior to the date hereof, or ( $z$ ) if the Parties are in an adversarial relationship in litigation or arbitration (in which case the furnishing of information, documents or records contemplated by this Section 5.2(a) shall be subject to applicable rules relating to discovery) (the matters referred to in this sentence with respect to any Person, the "Access Limitations").
(b) From and after the Closing Date, in connection with any reasouable business purpose, including the determination of any matter relating to the rights or obligations of the Sellers under this Agreement, upon reasonable prior request and subject to the Access Limitations, Parent shall, and shall cause the Group Companies to, (i) afford the Representative and it: authorized representatives reasonable access, during normal business hours, to the offices, properties, books, records and other documents of Parent and its Affiliates in respect of the Group Companies and (ii) make available to the Representative and its: authorized representatives the employees of the Company, Parent and its Affiliates in respect of the Group Companies whose assistance, expertise, testimony, notes and recollections or presence is necessary to assist the Representative in connection with the inquiries for any of the purposes referred to above, including the presence of such Persons as witnesses in hearings or trials for such purposes; provided, however, that (x) such requests shall not unreasonably interfere with the normal operations of Parent or any of its Affiliates, $(\mathrm{y})$ that the auditors and accountants of Parent or its Affiliates shall not be obligated to make any work papers (to the extent such exist) available to any Person unless and until such Person has signed a customary agreement relating to such access to work papers in form and substance reasonably acceptable to such auditors or accountants, and (z) that if the Parties are in an adversarial relationship in litigation or arbitration, the furnishing of information, documents or records contemplated by this Section S.3(b) shall be instead subject to applicable rules relating to discovery.
(c) During the period from the date of this Agreement until the earlier of the Closing Date or the termination of this Agreement in accordance with its terms, Parent hereby agrees that it is not authorized to and shall not (and shall not permit any of its employees, agents, representatives or Affiliates to) contact any customer, suppliex, distributor, officer, employee or other material business relation of any Group Company regarding the Transactions without the prior written consent of the Company.
5.3 Exclusivity. The Company and Parent agree to the following exclusivity provisions from the date hereof and until the earlier of the Closing or the temination of this Agreement (the "Exclusivity Period"):
(a) During the Exclusivity Period, the Company shall not intentionally, and will direct that its Affiliates anc representatives shall not intentionally, directly or indirectly (whether or not in conjunction with a third party) solicit, encourage or initiate any offer or proposal from, or enter into, re-start, solicit, initiate or otherwise engage in any discussions or negotiations with, or seek, encourage, or respond to or provide or disclose any information to, or enter into any agreement, terms, arrangement or understanding (whether or not legally binding) with, any Person or group of Persons other than Parent, Mergen Sub and their representatives with respect to any transaction involving any acquisition of or investment in, or any disposition (whether by way of sale, offer, transfer, assignment or otherwise) of, a material portion of the capital stock of the Company (or interest therein), or a material portion of the assets of the Company (any such transaction an "Alternative Transaction"), except in any such case to notify any such Person or group of Persons of the existence of this Section 5.3(a).
(b) If the Company or any of its representatives receives any bona fide proposal for, or inquiry respecting, any Alternative Transaction, or any request for nonpublic information in connection with any such Alternative Transaction, the Company will promptly notify Parent, describing in reasonable detail the identity of the Person or group of Persons making sucl proposal or inquiry and the terms and conditions of such proposal or inquiry.

### 5.4 Efforts: Regulatory Filings and Consents.

(a) Without prejudice to Parent's obligations set forth in Section S.4(d), each of the Company, on the one hand, and Parent and Merger Sub, on the other hand, shall use its respective reasonable best efforts to take, or cause to be taken, al actions and to do, or cause to be done, and to assist and cooperate with the other Parties in doing, all things necessary, proper or advisable (i) to consummate and make effective as promptly as possible, but in no event later than the Termination Date, the Transactions, (ii) obtain or provide, or cause to be obtained, as set forth in Section 3.3(a), all consents or approvals by or notices to third parties that may be or become necessary for its execution and delivery of this Agreement and the performance of its obligations pursuant to this Agreeruent and the other Transaction Agreements, (iii) to obtain all Governmental Approvals of any Governmental Antitrust Authority required to be obtained by the Company, Parent or Merger Sub, or any of their respective Subsidiaties or Affiliates in connection with the Transactions or the taking of any action contemplated by this Agreement, (iv) to defend vigorously, lift, mitigate or rescind the effect of any litigation or administrative proceeding involving any Governmental Antitrust Authority (including a private party challenge) adversely affecting this Agreement or the Trausactions, including promptly appealing any adverse court or administrative decision; provided, however, that neither the Company and its Affliates, nor the Parent and Merger Sub, shall be required to make any material monetary expenditures, offer or grant any materia accommodation (financial or otherwise) to any Person or commence or be a plaintiff in any litigation to satisfy their obligations under this Section S.4(a); provided, further, that neither the Company and its Affiliates, nor the Parent and its Affiliates, shall be required to sell or otherwise dispose of any portion of the business
of the Group Companies or the Parent or its Subsidiaries in order to satisfy their obligations under this Section 5.4(a).
(b) Each of the Company and Parent shall (i) as soon as reasonably practicable (and in any event within five (5) Business Days following the date of this Agreement) file or cause to be filed with the United States Federal Trade Commission (the "ETC") and the United States Department of Justice (the "DOJ") the notification and report form, if any, required for the Transactions (which form shall request early termination of the waiting period under the HSR Act) and to supply as promptly as practicable any supplemental information requested in connection therewith pursuant to the HSR Act and (ii) as soon as reasonably practicable make all filings under the applicable Other Competition Laws, if any, required for the Transactions, and shall take all other actions necessary, proper or advisable to cause the expiration or termination of the applicable waiting period under the HSR Act and the applicable Other Competition Laws. Any such antitrust notification and report form or filing ant supplemental information shall be in substantial compliance with the requirements of the HSR Act or the applicable Othen Competition Laws, as the case may be. All other regulatory filings shall be in substantial compliance with the requirements of applicable Law. Each of Parent and the Company shall furnish to the other Party such necessary information and reasonable assistance as the other Parly may request in connection with its preparation of any filing or submission that is necessary under the HSR A.ct, the applicable Other Competition Laws or other applicable Law, as the case may be. The Company and Parent sha use reasonable best efforts to comply promptly with any inquiries or requests for additional information from the FTC, the DOJ other Governmental Antitrust Authorities and any other Governmental Authority having jurisdiction.
(c) Without limiting the generality of the undertakings set forth in Sections 5.4(a), 5.4(b) and 5.4(e) and subject to any appropriate confidentiality protections, the Company, on the one hand, and Parent and Merger Sub, on the other hand, shall each furnish to the other such necessary information and reasonable assistance as the other may reasonably request in connection with Section $5.4($ b) and shall each promptly provide counsel for the other Party with copies of all filings made by such Patty, and all correspondence between such Party (and its advisors) with any Governmental Antitrust Authority, other Governmental Authority or, in connection with any proceeding by a private party, and any other information supplied by such Party and such Party's Affiliates to a Goverumental Antitrust Authority or other Governmental Authority in connection with this Agreement and the Transactions. Subject to applicable Law, the Company and Parent shall permit counsel for the other Part) reasonable opportuntity to review in advance, and shall consider in good faith the views of the other Party in connection with, any proposed written or, if practicable, oral communication to any Governmental Antitrust Authority or other Governmental Authority relating to the Transactions. Each of the Company and Parent agrees not to participate in any substantive meeting on discussion, either in person or by telephone, with any Governmental Antitrust Authority or other Goveramental Authority in connection with the Transactions unless it consults with the other Party in advance and, to the extent not prohibited by such Governmental Antitrust Authority or other Governmental Authority, gives the other Party the opportunity to attend and participate.
(d) Without expanding any obligation set forth under this Section 5.4, Parent agrees to consider, on behalf of itself and its Affiliates and, as determined in its good faith, to take, or cause to be taken, such reasonable actions with respect to the Group Companies, post-Closing, that are identified by any Govermmental Antitust Authority as a condition to the granting o: any Governmental Approval necessary for the consummation of the Transactions or as may be required to avoid, lift, vacate, reverse or resolve any legislative, administrative or judicial action (including any suit instituted (or threatened to be instituted) by the FTC, the DOJ or any other applicable Governmental Authority or any private party challenging the Transactions as : violation of the HSR Act or Other Competition Laws) that would otherwise reasonably be expected to materially impair or dela? the consummation of the Transactions. Parent's consideration of any such reasonable action shall be undertaken in good faith, and if, after such good-faith consideration, Parent and its Affiliates determine that they will not undertake the action, such decision shall not constitute a breach of this Agreement. Without limiting the generality of the foregoing, the Group Companies understand and acknowledge that neither Parent, nor any of its Affiliates, will depreciate, sacrifice, limit, alter or cannibalize the pre-Closing existing lines of business or operations of the Parent and its Affiliates, even if sucli action is identified as a condition for consummation of the Transactions by a Governmental Antitrust Authority. Nothing contained in this Agreement shall be construed so as to require Parent or any of its Affiliates (other than, after the Closing, the Group Companies, to the extent such action is determined and agreed to by Parent under this Section 5.4(d)), to (i) sell, license, dispose of, hold separate or operate in any specified maner any of its respective assets or businesses (or to discuss, agree or commit to any of the foregoing), other than assets or businesses of the Group Companies, or (ii) enter into any consent decree, Order or agreement that alters its business or commercial practices in any way or that in any way limits or could reasonably be expected to limit the right of Parent to own, operate or retain all or any portion of Parent's assets, properties or businesses (other than, after the Closing, the Group Companies) or Parent's freedom of action with respect thereto. Further, Parent and/or its Affiliates shall be under no obligation to take such action as identified by a Governtmental Antitrust Authority if not agreed to by the Company. To the extent Parent and/or its Affiliates do decide to take such action as identified by a Governmental Antitrust Authority with respect to the Group Companies, such action, provided it has been agreed to by the Company, shall not constitute a violation of Section $1.15(\mathrm{c})$.
(e) Without limiting any other obligation under this Agreement, during the period from the date of this Agreement until the Closing Date, Parent, Merger Sub and their respective Subsidiaries and Affiliates shall not take or agree to take an: action that would reasonably be expected to prevent or delay the Parties from obtaining any Governmental Approval in connection with the Transactions, including entering into an agreement to acquire (whether via merger, consolidation, stock or asset purchase or otherwise) any material amount of assets of or any equity in any other Person or any business or division thereof if such agreement would be reasonably expected to create a material risk of making it more difficult to obtain the Governmental Approval of the FTC or DOJ or any other Governmental Antitrust Autliority required in connection with th Transactions.
(f). The Company shall be responsible for all fees and expenses incurred with obtaining any consents or approvals from third parties or giving notices as set forth in clause (ii) of Section 5.4(a) (provided, however, that any such fees and expenses shall be paid by the Company in full prior to the Closing or accrued in full on the books and records of the Company prior to the Closing). Parent (i) shall be responsible for the filing of the Certificate of Merger and (ii) shall pay the filing fee under the HSR Act. Each of the Company and Parent shall otherwise be responsible for their respective fees and expenses ir. connection with their respective fillings under the HSR Act.
5.5 Notification of Certain Matters The Company shall give notice to Parent and Parent shall give notice to the Company, as promptly as reasonably practicable, upon becoming aware of (a) any fact, change, condition, circumstance, event, occurence, or non-occurrence that has caused or is reasonably likely to cause any representation or warranty in this Agreement made by it to be untrue or inaccurate in any material respect at any time after the date of this Agreement and before the Effective Time that would cause the conditions set forth in Sections 6.2 (a) and 6.2 (b) or Sections 6.3 (a) and $6.3(b)$, as applicable, not to be satisfied as of the Closing Date, (b) any material failure on its part to comply with or satisfy any covenant, condition or agreement to be complied with or satisfied by it under this Agreement, or (c) the institution of or a credible written threat of institution of any Legal Proceeding related to this Agreement or the Merger; provided, however, that the delivery of any notice in accordance with this Section 5.5 shall not limit or otherwise affect the remedies available under this Agreement to such Party (including the right to seek indemnification in accorlance with ARTICLE VIIIor ARTICLE IXand the rights of the Representative to seek indemnification in accordance with Section 10.13), the representations or warranties of the Parties, or the conditions to the obligations of the Parties; provided further, however, that the unintentional failure to give notice under this Section 5.5 will not be deemed to be a breach of covenant under this Section 5.5 and will constitute only a breach of the underlying representation, warranty, condition or agreement, as the case may be.
5.6 Confidentiality. Each of Parent and Merger Sub acknowledges that the information provided to it and its representatives in connection with this Agreement (including Section 5.2(a)) and the Transaction is subject to the terms of the Confidentiality Agreement, dated September 19, 2018, by and between Parent and MicroPact, Inc. (the Confidentiality Agreement"), the terms of which are incorporated herein by reference.
5.7 Preservation of Records. In addition to and not in limitation of the provisions of Section 5.2(a), Parent agrees to preserve and keep the records relating to the businesses of the Group Companies for a period of seven (7) years from the Closing Date and shall make such records and personnel available to the Representative as may be reasonably requested in connection with, among other things, any insurance claims by, Legal Proceedings (other than Legal Proceedings between the Representative and Parent related to this Agreement or the Transaction) or tax audits against, or governmental investigations of, the Group Companies or in order to enable the Representative to comply with its obligations under this Agreement and each other Transaction Agreement.
5.8 Publicity, None of the Representative or, prior to the Closing, the Company, on the one hand, or Parent, Merge, Sub or, following the Closing, the Surviving Company, on the other hand, shall issuc any press release or public announcement concerning this Agreement, the other

Transaction Agreements or the Transaction or make any other public disclosure containing or pertaining to the terms of this Agreement without obtaining the Representative's or Parent's, as applicable, prior written approval, which approval will not be unreasonably withheld or delayed, unless, in the judgment of the Party seeking to disclose, disclosure is otherwise required by applicable Law or by the applicable rules of any stock exchange on which such disclosing Party lists securities; provided that, to the extent any disclosure is required by applicable Law or stock exchange rule, the Party intending to make such disclosure shall use its commercially reasonable efforts consistent with applicable Law or stock exchange rule to consult with the Representative or Parent, as applicable, with respect to the text thereof and; provided, further, that (i) the Company and Representative, on the one hand, and Parent and its equityholders and Affiliates, on the other hand, shall be entitled to disclose such information to their respective directors, officers, executive employees, equity owners, partuers, prospective partners, investors, prospective investors, professional advisors and lenders who have a need to know the information and who agree to keep such information confidential or are otherwise bound to confidentiality and (ii) Parent's financing sources and other professional advisors may publish "tombstones" or other customary announcements which do not contain pricing details that are not otherwise publicly available.

### 5.9 Director and Officer Liability: Indemnification.

(a) For a period of six (6) years after the Closing, Parent shall cause the Group Companies, to the fullest exten provided in the Organizational Documents thereof or in any other agreements disclosed on Section 5.9 of the Company Disclosure Schedule, in each case as in effect immediately prior to the Effective Time, to indemnify and hold harmless (anc advance applicable exjenses to) each Person who is as of the Effective Time, or has been at any time prior to the Effective Time, an officer, manager or director of a Group Company (each, a "D\&O Indemnified Person") against any costs or expenses (including attorneys' fees) incurred in connection with any claim, threatened, pending or completed, whether civil, criminal, administrative or investigative, or Losses arising out of or pertaining to matters existing or occurting at or prior to the Closing Date and relating to the fact that the D\&O Indemnified Person was an officer, manager or director of any Group Company.
(b) Prior to the Effective Time, the Company shall purchase and maintain in effect begiming on the Closing Date, and with a claims period of six (6) years thereafter without any lapses in coverage, a "tail" policy providing directors' and officers' liability insurance coverage for the benefit of those Persons who are covered by any Group Company's directors' and officers' liability insurance policies as of the date hereof or at the Closing with respect to matters occurring prior to the Effective Time. Such policy shall provide coverage that is at least equal to the coverage provided under the Group Companies' current directors' and officers' liability insurance policies; provided that the Company may substitute therefor policies of at least the same coverage containing terms and conditions which are no less advantageous to the beneficiaries thereof so long as such substitution does not result in gaps or lapses in coverage with respect to matters occurring prior to the Closing Date. The premium amounts for such tail policies shall be fully paid by the Company prior to the Closing or included as a Transaction Expense. Any such tail policies shall include a successor endorsenent that names Parent and the Surviving Company as additional insureds. During the term of such tail policies, neither Parent nor the Surviving Company shall take any action
following the Closing to cause any such tail policy to be cancelled or any provision thercin to be amended or waived.
(c) If Parent, the Surviving Company, any of the Operating Subsidiaries or any of their respective successors o: assigns (i) consolidates with or merges into any other Person and is not the continuing or surviving corporation or entity of such consolidation or merger or (ii) transfers or conveys all or substantially all of its properties and other assets to any Person, then, and in each such case, Parent shall cause proper provision to be made so that the applicable successors and assigns or transferees expressly assume the obligations set forth in this Section 5.9.
5.10 Stockholder Approval Concurrently with the execution of this Agreement, the Company has delivered to Paren the resolutions of the stockholders of the Company representing the Requisite Stockholder Approval.
5.11 Restrictive Covenants Agreements Contemporaneously with the execution of this Agreement, as a material inducement to Parent's execution of this Agreement, each of those holders of Common Stock who are employees of any Grour Company as of the date of this Agreement and whose names are set forth on Section 5.11 of the Parent Disclosure Schedule (the "Employee Sellers"), shall have entered into a Restrictive Covenants Agreement, to be effective upon the Closing Date subject to consummation of the Merger, in form and substance reasonably satisfactory to Parent (each, a "Restrictive Covenan! Agreement").

### 5.12 Employees.

(a) Contemporaneously with the execution of this Agreement, as a material inducement to Parent's execution of this Agreement, the Company shall have entered into a mutually acceptable Employment Agreement with each of the individuals idenlified on Section 5.12(a) of the Parent Disclosure Schedule (the "Key Employees").
(b) The Company shall be responsible for the payment of any Change of Control Payments that are payable by any Group Company to any employee solely as a result of the occurrence of the Merger;provided, however, that any such Change of Control Payments shall be paid by the applicable Group Company in full on or before the Closing or included as : Transaction Expense to be paid at the Closing, and, provided further, that in no event shall any of the following be considered Change of Control Payments: (i) any payments made pursuant to any offer letter or any Contract entered into by a Group Company with any employee of the Company at the direction of Parent, and (ii) any bonus or other similar payments to any employee of a Group Company pursuant to any agreement or arrangement adopted or entercd into by Parent, the Surviving Company or any of their Affiliates, or directed by Parent after the Effective Time.
(c) Prior to the Closing Date, the Company shall cause any written employment agreement between a Grout Company and the individuals listed on Section 5.12(c) of the Parent Disclosure Schedule to have been terminated effective nc later than as of the Effective Time, and the Company shall provide documentation thereof reasonably satisfactory to Parent.

### 5.13 Corporate Records.

(a) On or before the Closing, the Company shall exercise commercially reasonable efforts to deliver or caused tc be delivered to Parent, each dated within a reasonable time prior to the Closing, (i) certificates of registration or qualification of each domestic Group Company from the Secretary of State (or comparable Govermmental Authority) of each state other than it: jurisdiction of organization in which, as set forth on Section 3.23 of the Company Disclosure Schedule, it is registered or qualifiec to do business, and (ii) a legal existence or good standing certificate for each domestic Operating Subsidiary from the Secretary of State (or comparable Governmental Authority) of its jurisdiction of organization, as set forth on Section 3.4(b) of the Company Disclosure Schedule.
(b) The Representative shall cause to be delivered to Parent, within ten (10) days after the Closing all minute books of the Company in its possession.
(c) Prior to the Closing Date, the Company shall execute and deliver to Parent, or cause the applicable Groul Company or Group Companies to execute and deliver to Parent, a letter or other document, in form and substance reasonabls satisfactory to Parent, necessary and appropriate to change, at Parent's sole cost and expense, the broker of record with respect to any of the Group Companies' claims-made insuratice policies listed on Section 3.22 of the Company Disclosure Schedule to be effective upon the Closing Date.

## ARTICLE VI CONDITIONS TO CLOSING

6.1 Conditions to the Obligations of the Company, Parent and Merger Sub The obligations of the Company, Parent and Merger Sub to effect the Closing and to consummate the Transaction are subject to the satisfaction (or, if permitted by applicable Law, waiver in writing by the Party for whose benefit such condition exists) of the following conditions:
(a) any applicable waiting period under the HSR Act relating to the Transaction shall have expired or beer, terminated; and
(b) there shall not be in effect any Law or Order of a Govermmental Authority of competent jurisdiction in the United States directing that the Transaction not be consunumated as provided herein or which has the effect of rendering it impossible or illegal to consummate the Transaction; provided, however, that Parent shall have taken all actions required by Section 5.3 (a) to prevent the occurrence or entry of any such Law or Order and to remove or appeal as promptly as possible any such Law or Order.
6.2 Other Conditions to the Obligations of Parent and Merger Sub The obligations of Parent and Merger Sub to effec' the Closing and to consummate the Transaction are subject to the satisfaction (or, if permitted by applicable Law, waiver in writing by Parent) of the following further conditions:
(a) the Fundamental Representations shall be true and correct in all respects (in the case of any such representation or warranty qualified by materiality or Company Material Adverse Effect) or in all material respects (in the case of any representation or warranty not qualified by materiality or Company Material Adverse Effect) as of the date of this Agreemen1 and on and as of the Closing Date as though made on and as of the Closing Date (other than such representations and warranties that are made on and as of a specified date, in which case such representations and warranties shall be true and correct only as of the specified date);
(b) the representations and warranties of the Company set forth in ARTICLE III (other than those referred to in Section 6.2(al) shall be true and correct as of the date of this Agreement and on and as of the Closing Date as though made on and as of the Closing Date (other that such representations and warranties that are made on and as of a specified date, in which case such representations and warranties shall be so true and correct only as of the specified date), except to the extent that the facts, events and circumstances that cause such representations and warranties to not be true and correct as of such dates have not had a Company Material Adverse Effect (provided that for the purposes of the foregoing clause, qualifications as tc materiality and Company Material Adverse Effect contained in such representations and warranties shall not be given effect);
(c) the Company shall have performed and complied in all material respects with all covenants required to be performed or complied with by the Company under this Agreement on or prior to the Closing Date;
(d) since the date hereof, there shall not have occurred a Company Material Adverse Effect; and
(e) prior to or at the Closing, the Company shall have delivered to Parent a certificate of ant authorized officer of the Company, dated as of the Closing Date, in form and substance reasonably acceptable to Parent, to the effect that the conditions specified in Sections 6.2(a), 6.2(b), 6.2(c) and 6.2(d) have been satisfied.
6.3 Other Conditions to the Obligations of the Company The obligations of the Company to effect the Closing and tc consummate the Transaction are subject to the satisfaction (or, if permitted by applicable Law, waiver in writing by the Representative) of the following further conditions:
(a) the representations and warranties of Parent and Merger Sub set forth inSection 4.1 (Organization and Power), Section 4.2 (Authorization of Agreement) and Section 4.8 (Financial Advisors) shall be true and correct in all respects (in the case of any such representation or warranty qualified by materiality or Pareut Material Adverse Effect) or in all materia respects (in the case of any representation or warranty not qualified by materiality or Parent Material Adverse Effect) as of the date of this Agreement and on and as of the Closing Date (other than such representations and warranties that are made on and as of a specified date, in which case such representations and warranties shall be true and correct only as of the specified date);
(b) the representations and warranties of Parent and Merger Sub sot forth in ARTICLE LY (other than those referred to in Section 6.3(a)) shall be true and correct on and as of the Closing Date as of the date of this Agreement and on and as of the Closing Date (other than
such representations and warranties that are made on and as of a specified date, in which case such representations and warranties shall be true and correct only as of the specified date), except to the extent that the facts, eveats and circumstances that cause such represeutations and warranties to not be true and correct as of such dates have not had a Parent Material Adverse Effect (provided that for the purposes of the foregoing clause, qualifications as to materiality and Parent Material Adverse Effec contained in such representations and warranties shall not be given effect);
(c) Parent and Merger Sub shall have performed and complied in all material respects with all covenants requirec to be performed or complied with by it under this Agreement on or prior to the Closing Date; and
(d) prior to or at the Closing, Parent shall have delivered to the Representative a certificate of an authorizec officer of Parent, dated as of the Closing Date, in form and substance reasonably acceptable to the Representative, to the effec that the conditions specified in Sections $6.3(\mathrm{a}), 6.3(\mathrm{~b})$ and $6.3(\mathrm{c})$ have been satisfied.
5.4 Frustration of Closing Conditions. No Party may rely on the failure of any condition set forth in this ARTICLE VI to be satisfied if such failure was caused by such Party's failure to use best efforts to cause the Closing to occur, as required by Section 5.3(a).

## ARTICLE VII TERMINATION

### 7.1 Termination.

(a) This Agreement may be terminated and the Transaction may be abandoned at any time prior to the Closing:
(i) by mutual written consent of Parent and the Representative;
(ii) by cither the Representative or Parent, if any Governmental Authority of competent jurisdiction in the United States shall have issued an Order or taken any other action restraining, enjoining or otherwise prohibiting the Transaction (after giving effect to Parent's and Merger' Sub's respective obligations under Section_54) and such Order or other action shall have become final and nonappealable;
(iii) by either the Representative or Parent, if the Closing does not occur on or prior to May 1, 2019 (suck date, as it may be extended by the written mutual agreement of the Parties or as provided in this Section 7.1(a)(iii), the "Termination Date"); provided, however, that the right to terminate this Agreement pursuant to this Section 7.1 (a)(iii) shall not be available to any Party whose breach of any provision of this Agreement has been a principal canse of, or resulted in, the failure of the Closing to occur on or before the Termination Date; and, provided further, that, if at any time prior to the Termination Date the DOJ or the FTC makes a request for additional information or documentar! materials from either or both of the Company or Parent authorized by Section 7A(e) of the Clayton Act (a Second Request"), then the Termination Date shall be extended for an additional
sixty (60) days unless Parent and the Representative by mutual written consent agree not to extend the Termination Date;
(iv) by the Representative, upon written notice to Parent, if there shall have been a breach of any of the representations, warranties, agreements or covenants set forth in this Agreement on the part of Parent or Merger Sub or any of such representations and warranties shall have become untrue in a manner that would result in any conditions set forth in Sections $6.3(a), 6.3(b)$ or $6.3(c)$ not being satisfied prior to the Termination Date, such breach or inaccuracy has not been waived by the Representative, and the breach or inaccuracy, if capable of being cured, has not been cured within thirty (30) days following the Representative's written notice to Parent of such breach or inaccuracy or is not capable of being cured on or prior to the Termination Date; provided that the right to terminate this Agreement under this Section 7.1(a)(iv) shall not be available to the Representative if the Company is then in material breach of ary representation, warranty, covenant, or other agreement contained herein;
(v) by Parent, upon written notice to the Representative, if there shall have been a breach of any of the representations, watranties, agreements or covenants set forth in this Agreement on the part of the Company or any of such representations and warranties shall have become untrue in a manner that would result in any conditions set fortl in Sections $6.2(a), 6.2(b)$ or $6.2(c)$ not being satisfied prior to the Termination Date, such breach or inaccuracy has not been waived by Parent, and the breach or inaccuracy, if capable of being cured, has not been cured within thirty (30) days following Parent's written notice to the Representative of such breach or inaccuracy or is not capable of being cured on or prior to the Termination Date; provided that the right to terminate this Agreement under this Section $7.1($ (a) $(v)$ shall not be available to Parent if it is then in material breach of any representation, warranty, covenant, or other agreement contained herein;
(vi) by Parent if there has been a Company Material Adverse Effect since the date hereof;
(vii) by the Representative, whether or not the Representative or the Company has sought or is entitled to seek specific performance pursuant to Section 10.10, if (A) all of the conditions set forth in Sections 6.1 and 6.2 have been satisfied or waived (other than those conditions which by their terms cannot be satisfied until the Closing and those conditions that Parent's breach has caused not to be satisfied) and (B) Parent fails to consummate the Transactions within three (3) Business Days following the date on which the Closing was required to have occurred pursuant to Section 2.1; or
(viii) by the Company is there has been a Parent Material Adverse Effect since the date hereof.
(b) In the event of termination by the Representative or Parent pursuant to this Section 7.1, written notice thereof shall forthwith be given to the other and the Transaction shall be terminated, without further action by any Party. If the Transactions are terminated as provided herein, Parent shall return to the Company or destroy all documents and other material received
from the Company or the Representative relating to the Transaction, whether so obtained before or after the execution hereof.
7.2 Effect of Termination. If this Agreement is terminated and the Transaction is abandoned as described in Section 7.1, this Agreement shall become null and void and of no further force and effect, without any liability or obligation on the part of any Party or their respective directors, officers, employees, owners, representatives or Affiliates, and the Transaction shall be abandoned without further action by the Parties, except for (i) the penultimate sentence of Section 5.2(a) (Access to Information) and (ii) Sections 7.2 (Effect of Termination) and ARTICLE X(Miscellaneous), each of which, shall survive such termination. Nothing in this Section 7.2, however, shall be deemed to release any Party from any liability for any willful breach by such Party of the terms and provisions of this Agreement prior to termination. For purposes of this Sections 7.2 , "willful" shall mean a breach that is a consequence of an act undertaken by the breaching Party with the knowledge (actual or constructive) that the taking of such act would, or would be reasonably expected to, cause a breach of this Agreement.

## ARTICLE VIII <br> TAX MATTERS

8.1 Intended Tax Treatment, The Parties are entering into this Agreement with the intention that the Merger qualify as a taxable purchase of the stock of the Company for federal income tax purposes, and none of the Parties or any Seller will take any position or actions inconsistent with such treatment.
8.2 Cooperation and Exchange of Information The Representative, the Surviving Company, and Parent shall provids each other with such cooperation and information as any of them reasonably may request of the others, and at the sole cost and expense of the requesting party, in preparing or filing any Tax Return pursuant to this ARTICLE V】Ior in connection with any audit, examination or otler Legal Proceeding in respect of Taxes of the Group Companies. Such cooperation and information shall include providing powers of attorney, copies of relevant Tax Returns or portions thereof, together with accompanying schedules, related work papers and documents relating to rulings or other determinations by tax authorities. Each of the Representative, the Surviving Company, and Parent shall retain all Tax Returns, schedules and work papers, records and othen documents in its possession relating to Tax matters of The Company for any Taxable period beginning before the Closing Date until the expiration of the statute of limitations of the Taxable periods to which such Tax Returns and other documents relate, without regard to extensions except to the extent notified by any of the other parties in writing of such extensions for the respective Tax periods.

### 8.3 Tax Returns.

(a) The Company shall prepare and timely file, or cause to be prepared and timely filed, all Tax Returns of the Group Companies required to be filed by it that are due on or before the Closing Date (taking into account any extensions), and shall timely pay all Taxes that are due and payable on or before the Closing Date (taking into account any extensions). Any such Tax

Retum shall be prepared in a manner consistent with past practice (unless otherwise required by applicable Tax Law).
(b) The Representative shall prepare and timely file, or cause to be prepared and timely filed, all Tax Returns required to be filed by the Group Companies after the Closing Date with respect to a Pre-Closing Tax Period (a P eller Tax Return"). Any such Seller Tax Return shall be prepared in a manner consistent with the Group Companies' past practice (unless otherwise required by Law) and, if it is an income or other material Tax Return, shall be submitted by the Representative to Parent (together with schedules, statements and, to the extent requested by Parent, supporting documentation) at least forty-five (45) days prior to the due date (including extensions) of such Tax Return. If Parent objects to any item on any such Seller Tax Return, Pareut shall, within thirty (30) days after delivery of such Tax Return, notify the Representative in writing that it sc objects, specifying with reasonable particularity any such item and stating with reasonable specificity the factual or legal basis for any such objection. If a notice of objection shall be duly delivered, Parent and the Representative shall negotiate in good faith anc use their commercially reasonable best efforts to resolve such items. If Parent and the Representative are unable to reach such: agreement within ten (10) days after receipt by the Reptesentative of such notice, the disputed items shall be resolved by the Accounting Referee and any determination by the Accounting Referee shall be final. The Accounting Referee shall resolve any disputed items within twenty (20) days of having the item referred to it pursuant to such procedures as it may require. If the Accounting Referee is unable to resolve any disputed items before the due date for such Tax Return, the Tax Return shall be filed as prepared by the Representative and then amended to reflect the Accounting Referee's resolution. The costs, fees, and expenses of the Accounting Referee shall ultimately be borne by Parent, on the one hand, and the Sellers, on the other hancl, it the same proportion as the aggregate amount of the disputed items that is unsuccessfilly disputed (as determined by the Accounting Referee) by Parent and the Representative (on behalf of the Sellers), as applicable, bears to the total amount of the disputed items submitted to the Accounting Referee. Except as provided in the preceding sentence, all other costs and expenses incurred by the Parties in connection with resolving any dispute hereunder before the Accountilng Referee shall be borne by the Party incurring such cost and expense.
(c) Parent shall prepare and timely file, or cause to be prepared and timely filed, all Tax Returns required to be filed by the Group Companies after the Closing Date with respect to a Straddle Period (a Parent Tax Return"). Any such Parent Tax Retura shall be prepared in a manner consistent with the Group Companies' past practice (unless otherwise required by Law) and, if it is an income or other material Tax Return, shall be submitted by Parent to the Representative (together with: schedules, statements and, to the extent requested by the Representative, supporting documentation) at least forty-five (45) days prior to the due clate (including extensions) of such Tax Return. If the Representative objects to any item on any such Parent Tax Return that relates to a Pre-Closing Tax Period, the Representative shall, within thirty (30) days after delivery of such Tax Return, notify Parent in writing that it so objects, specifying with reasonable particularity any such item and stating with reasonable specificity the factual or legal basis for any such objection. If a notice of objection shall be duly delivered, Parent and the Representalive shall negotiate in good faith and use their commercially reasonable best efforts to tesolve such items. If Parent and the Representative are unable to reach such agreement within ten days after receipt by Parent of such
notice, the disputed items shall be resolved by the Accounting Referee and any determination by the Accounting Referee shall be final. The Accounting Referee shall resolve any disputed items within twenty (20) days of having the item referred to it pursuand to such procedures as it may require. If the Accounting Referee is unable to resolve any disputed items before the due date for such Tax Return, the Tax Return shall be filed as prepared by Parent and then amended to reflect the Accounting Referee's resolution. The costs, fees, and expenses of the Accounting Referee shall ultimately be bome by Parent, on the one hand, and the Sellers, on the other hand, in the same proportion as the aggregate amount of the disputed items that is unsuccessfully disputed (as determined by the Accounting Referee) by Parent and the Representative (on behalf of the Sellers), as applicable, bears to ths total amount of the dispited items submitted to the Accounting Referee. Except as provided in the preceding sentence, all other costs and expenses incurred by the $P$ arties in connection with resolving any dispute hereunder before the Accounting Referee shall be borke by the Party incurring such cost and expense. The preparation and filing of any Tax Return of the Grour Companies that does not relate to a Straddle Period shall be exclusively within the control of Parent.
8.4 Straddle Period Taxes. To the extent permissible under applicable Laws, the Parties agree to elect (and have the Company and each Operating Subsidiary elect) to have each Tax year of the Company and each Operating Subsidiary to end on the Closing Date and, if such election is not permitted or required in a jurisdiction with respect to a specific Tax such that the Company or any Operating Subsidiary is required to file a Tax Retum for a Straddle Period, to utilize the following conventions for determining the amount of Taxes attributable to the portion of the Straddle Period ending on the Closing Date: (i) in the case of property Taxes and other similar Taxes imposed on a periodic basis, the amount attributable to the portion of the Straddle Period ending on the Closing Date shall equal the Taxes for the entire Straddle Period multiplied by a fraction, the numerator o: which is the number of calendar days in the portion of the period ending on the Closing Date and the denominator of which is the total number of calendar days in the entire Straddle Period; and (ii) in the case of all other Taxes (including income Taxes, sales Taxes, employment Taxes, withholding Taxes, etc.), the amount attributable to the portion of the Straddle Period ending on the Closing Date shall be deternined as if the Company or Operating Subsidiary filed a separate Tax Return with respect to sucl Taxes for the portion of the Straddle Period ending on and as of the end of the day on the Closing Date using a "closing of the books methodology." For purposes of clause (ii), (A) any item determined on an annual or periodic basis (including amortization and depreciation deductions) shall be allocated to the portion of the Straddle Period ending on the Closing Date based on the relative number of days in such portion of the Straddle Period ending on the Closing Date as compared to the number of days ir the entire Straddle Period; and (B) any item (or Tax) resulting from a Parent Closing Date Transaction shall be attributed to the portion of the Straddle Period beginuing after the Closing Date. For the avoidance of doubt, for purposes of allocating amount: required to be inchuded by Parent or any Group Company in income under Section 951(a) or 951A of the Code with respect tc any Straddle Period of a foreign Group Company, the taxable year of the relevant foreign Opcrating Subsidjary giving rise to the income required to be included shall be deemed to close on the Closing Date in the same manner as described above.
8.5 Contests. Parent agrees to give written notice to the Representative of the receipt of any written notice by a Group Company or the Surviving Company, Parent, or any of Parent's Affiliates which involves the assertion of any claim, or the commencement of any Legal Proceeding, in each case relating to Taxes and in respect of which an indemnity may be sought by Parent pursuant to Section 8.10 (a "Tax Claim"); provided that failure to comply with this provision shall not affect Parent's right to indemuification hereunder, except to the extent that the Sellers are materially prejudiced thereby. The Representative shal control the contest or resolution of any Tax Claim that relates solely to a Pre-Closing Tax Period (a "Seller Tax Claim"), provided, however, that the Representative shall obtain the prior written consent of Parent (which consent shall not be unreasonably withheld, conditioned, or delayed) before entering into any settlement of a Seller Tax Claim or ceasing to defend such Seller Tax Claim; and, provided, further, that Parent shall be entitled to participate in the defense of such Seller Tax Claim and to employ counsel of its choice for such purpose, the fees and expenses of which separate counsel shall be borne solely by Parent, Parent shall control the contest or resolntion of any Tax Claim that relates to a Straddle Period (a "Parent Tax Claim"); provided, however, that Parent shall obtain the prior written consent of Representative (which consent shall not be unreasonably withheld, conditioned, or delayed) before entering into any settlement of a Parent Tax Claim or ceasing to defencl such Parenl Tax Claim; and, provided, further, that Representative shall be entitled to participate in the defense of such Parent Tax Claim and to employ counsel of its choice for such purpose, the fees and expenses of which separate counsel shall be borae solely by Representative (on behalf of the Sellers).
8.6 338(g) Elections, Neither Parent nor any Group Company shall make an election under Section $338(\mathrm{~g})$ of the Cod with respect to the Transactions, or make any other Tax election or take any other action that has the effect of increasing the amount of Taxes attributable to a Pre-Closing Tax Period.
8.7 Other Tax Matters. Parent shall cause the Group Companies that are U.S. entities to join Parent's "consolidater group" (as defined in Treasury Regulation Section 1.1502-76(h)) effective on the day after the Closing Date.
8.8 Transfer Taxes. Any Transfer Taxes payable in connection with the Transaction shall be borne solely by Parent. Except as otherwise required by Law, Parent shall duly and timely prepare and file any Tax Return relating to such Taxes. Parent shall give the Representative a copy of each such Tax Return for its review and comments at least fifteen (15) days prior to filing and shall give the Representative a copy of such Tax Return as filed, together with proof of payment of the Taxes shown thereon to be payable. The Parties further agree, upon request, to use their reasonable best efforts to obtain any certificate or other document from any Governmental Authority responsible for Taxes or any other Person as may be necessary to mitigate, reduce, or eliminate any Transfer Taxes (to the extent applicable) that could be imposed with the transactions contemplated under this Agreement.
8.9 Tax Refunds. Parent shall cause the Company to pay to the Representative for the benefit of the stockholders of the Company, promptly upon receipt thereof, any and all refunds of Taxes (including interest thereon if any received from any Governmental Authority with respect to such refund) received after the Closing Date with respect to, or attributable to any PreClosing Tax Period, except to the extent that such refund (i) arises as the result of a carryback of a loss or other Tax benefit from a period or portion thereof beginning after the Closing Date or (iii) is included in the calculation of Working Capital.
8.10 Tax Indemnification. Except to the extent treated as a liability in the calculation of Working Capital, Sellers shall (severally, but not jointly, based on each Seller's Pro Rata Share) indemnify Parent, the Surviving Company, and each Purchase: Indemnitee and hold them harmless from and against (a) all income Taxes of the Group Companies or relating to the business of the Group Companies for all Pre-Closing Tax Periods; (b) all income Taxes of any member of an affiliated, consolidated, combined, or unitary group of which a Group Company (or any predecessor of a Group Company) is or was a member on of prior to the Closing Date by reason of a liability under Treasury Regulation Section $1.1502-6$ or any comparable provisions o: foreign, state, or local Law; (c) all income Taxes of any person imposed on a Group Company arising under the principles of transferee or successor liability or by Contract (other than a Contract entered into in the Ordinary Course of Business that doe: not primarily relate to Taxes), relating to an event or transaction occurring before the Closing Date, and (d) all Taxes arising from the transactions contemplated by this Agreement and incurred by a Group Company (except to the extent otherwise set forth in this Agreement) with respect to any Pre-Closing Tax Period, excluding, for the avoidance of doubt, all Transfer Taxes, In each of the above cases, Sellers shall (severally, but not jointly, based on each Seller's Pro Rata Share) reimburse Parent for any Taxes of the Group Companies that are the responsibility of Sellers pursuant to this Section 8.10 within sixty ( 60 ) Business Days after Parent or the Surviving Company provides written notice to the Representative of the payment of such Taxes, which notice shal set forth the amount and type of such Taxes with reasonable specificity, and certified evidence of payment thereof. The limitations on indemnification set forth in Section 9.4, inchuding the limitations set forth in Section 9.4(a) and Section 9.4(b), shall apply to this Section 8.10 mutatis mutandis.
8.11 Tax Treatmeat of Indemnification Payments. Any indemnification payments pursuant to this Agreement shall be treated by the Parties as an adjustment for Tax purposes to the Merger Consideration, unless otherwise required by applicable Tax Law.
8.12 Survival. Notwithstanding anything in this Agreement to the contrary, the provisions of this ARTICLE VII Ishall survive until the eatlier of (A) the expiration of all applicable statutes of limitations (giving effect to any waiver, mitigation, or extension thereof) plus 60 days and (B) the six (6)-year anniversary of the Closing Date.
8.13 Overlap. To the extent that any obligation or responsibility pursuant to ARTICLE IX may overlap with an obligation or responsibility pursuant to this ARTICLE VIII, the provisions of this ARTICLE VIII shall govern. The indemnities of Sellers set forth in this ARTICLE VUInd the indemnities of Sellers set forth in ARTICLE LX to the extent relating to Taxes, shall be applied without duplication.

## ARTICLE IX INDEMNIFICATION

9.1 Survival of Representations and Covenants Except as otherwise set forth in this Section 9,1 the representations and warranties of the Company, Parent and Merger Sub contained in ARTICLE III and ARTICLE IV, or in any certificate delivered pursuant to Section 6.2 (e) or Section 6.3 (d) shall survive the Closing until March 15, 2020. The representations and warranties in Section 3.1 (Organization and Power), Section 3.2 (Authorization of Agreement), Section 3.4 (Capitalization; Operating Subsidiaries), Section 3.24 (Financial Advisors), Section 4,1 (Organization and Power), Section 4.2 (Authorization of Agreement), Section 4.5 (Financial Capability), Section 4.6 (Solvency), and Section 4.8 (Financial Advisors) (collectively, the "Eundamental Representations") shall survive until the earlier of (A) the expiration of the statute of limitations applicable for breach of contract chaims in the State of Delaware and (B) the six (6)-year anniversary of the Closing Date.The representations and warranties contained in Section 3.10 (Taxes) shall survive until the earlier of (A) the expiration of all applicable statutes of limitations (giving effect to any waiver, mitigation, or extension thereof) plus 60 days and (B) the six (6)-year anniversary of the Closing Date. All covenants set forth herein to be performed prior to or at the Closing shall terminate at the Closing, and all other covenants set forth herein to be performed after the Closing shall survive the Closing in accordance with their respective terms. It is the express intent of the Parties that, if an applicable survival period set forth in this Section 9.1 is shorter than the statute of limitations that would otherwise apply, then, by contract, the applicable statute of limitations shall be reduced to the survival period contemplated hereby. Any claim for indemnity under this Agreement with respect to any breach of any representation, warranty or covenant shall be deemed time-barred, and no such claim shall be made after the survival period specified in this Section 9.1; provided, however, that if a claim notice is delivered in good faith pursuant to and in accordance with the requirements of this ARTICLE IX with respect to any breach of any representation, warranty or covenant prior to the expiration of the applicable survival period, the indemnification claim under this ARTICLE IX with respect to such representation, warranty or covenant shall survive until such indemnification claim is finally resolved pursuant to this ARTICLE IX.

### 9.2 General Indemnification.

(a) Subject to the other provisions of this ARTICLE IX from and after the Closing, each Seller shall (severally but not jointly based on each Seller's Pro Rata Share), indemnify, defend and hold each of Parent, Merger Sub and/or thei respective officers, directors, employees, Affiliates and agents (each a "Purchaser Indempitee") harmless from any direct damages, losses, liabilities, obligations, claims of any kind, interest or expenses (including reasonable attorneys’ fees and expenses) ("Loss") actually incurred as a result of (i) any breach of any representation or warranty made by the Company (A) contained in ARTICLE III or (B) in the certificate delivered pursuant to Section 6.2(e), (iii) any breach by any Seller of any of its covenants or agreements contained herein which are to be performed after the Closing Date, (iii) any claim made by any Sellew relating to the calculations and determinations set forth on the Pre-Closing Statement of such Person's rights with respect to the Total Merger Consideration or any part thereof or (iv) the potential
material liability described as "Microsoft SPLA Matter" inSection 3.16(e) of the Company Disclosure Schedule (the "Potential Lability").
(b) Subject to the other provisions of this ARTICLE IX, from and after the Closing, Parent shall, and shall cause the Surviving Company to, indemnify, defend and hold each Seller and their respective Affiliates, officers, directors, employees and agents (each a "Seller Indemnitee" and, together with any Purchaser Indemnitee, an "Indemnified Party" and, collectively, the "Indemnified Parties") harmless from any Loss actually incurred as a result of (i) any breach of any representation or warranty made by Parent or Merger Sub (A) contained inARTICLE IVor (B) in the certificate delivered pursuant to Section $6.3(d)$, or (ii) any breach by Parent or the Surviving Company (including by way of being the successor of Merger Sub and thi Company) of any of their respective covenants or agreements contained herein which are to be performed by Parent or the Surviving Company, as applicable, after the Closing Date.
(c) The obligations to indemnify and hold harmess pursuant to this Section 9.2 shall survive the consummation of the transactions contemplated hereby for the applicable period set forth in Section 9.1, except for claims for indemnification asserted in good faith prior to the end of such applicable period (which such specific claims shall survive until fimal resolution thereof).

### 9.3 Notice of Claims; Third Party Claims.

## (a) Notice of Claims.

(i) Any Indemnified Party seeking indemnification hereunder shall give promptly (and, in any event, within the applicable periods set forth in Section 9.1) to the party obligated to provide indemnification to such Indemmified Party (an "【odemnitor") a written notice (the "Notice of Claim") describing in reasonable detail the facts giving rise to the claim for indennuification hereunder and shall include in such Notice of Clairn (if then known) the amount or the method of computation of the amount of such claim, and a reference to the provision of this Agreement upon which such claim is based; provided, howeyer, that the failure of any Indemnified Party to give the Claim Notice promptly as required by thisSection 9.3(a) shall not affect such Indemnified Party's rights under this ARTICLE IXexcept to the extent (x) such failure is actually prejudicial to the rights and obligations of the Indemnitor or (y) such Notice of Claim is delivered after the expitation of the applicable periods sei forth in Section 9.1.
(ii) After the giving of any Claim Notice pursuant hereto, the amount of indemnification to which ar Indemnified Party shall be entitled under this ARTICLE IX shall be determined: (i) by the written agreement between the Indennified Party and the Indernnitor; (ii) by a final judgment or decree of any court of competent jurisdiction; or (iii) by any other means to which the Indemnified Party and the Indemnitor shall agree. The judgment or decree of a court shall be deemed final when the time for appeal, if any, shall have expired and no appeal shall have been taken or when all appeals taken shall have been finally determined. The Indemnified Party shall have the burden of proof in establishing the amount of Losses suffered by it. All amounts due to the Indemnified Party as so finatly determined shall be paid by wire transfer within thirty (30) days aftel such final determination.

## (b) Third Party Claims.

(i) If a claim, action, suit or proceeding by a Person who is not a Party or an Affiliate thereof (a "Third Party Claim") is made against any Indemnified Party, and if such Person intends to seek indemnity with respect thereto under this ARTICLE IX such Indemnified Party shall promptly (and, in any event, within the applicable periods set forth in Section 21) give a Notice of Claim to the Indemnitor;provided that the failure to give such Notice of Claim shall not relieve the Indemuntor of its obligations hereunder, except to the extent ( $\mathbf{x}$ ) such failure is actually prejudicial to the rights and obligations of the Indemnitor or ( $y$ ) such Notice of Claim is delivered after the expiration of the applicable periods set forth inSection 2.1. Thereafter, the Indemnified Party shall deliver to the Indemnitor, within five (5) days after the Indemnified Party's receipr thereof, copies of all notices and documents (including court papers) received by the Indernnified Party relating to the Third Party Claim. Notwithstanding the foregoing, should a Person be physically served with a complaint with regard to a Third Party Claim the Indemnified Party must notify the Indemnitor with a copy of the complaint within five (5) days after receipt thereof and shal deliver to the Indemnitor, within five (5) days after the receipt of such complaint, copies of notices and documents (including court papers) received by the Indemnified Party relating to the Third Party Claim (or in each case such earlier time as may br necessary to enable the Indemnitor to respond to the court proceedings on a timely basis).
(ii) The Indemnitor shall have thirty (30) days after receipt of such notice to assume the conduct and control, at the expense of the Indemnitor, of the settlement or defense thereof, and the Indemnified Party shall, at its sole cosi and expense, cooperate with the Indemnitor in connection therewith; provided that the Indemnitor shall permit the Indemnified Party to participate in such settlement or defense through counsel chosen by such Indetnnified Party (and the fees and expenses of such counsel shall be borne by such Indemnified Party). So long as the Indemnitor is reasonably contesting any such claim in good faith, the Indemnified Party shall not pay or settle any such clain. If the Indemnitor elects to conduct the defense and settlement of a Third Party Claim, then the Indemnified Party shall have the right to pay or settle such Third Party Clairr. provided, that, in such event, it shall waive any right to indemnity by the Indemnitor for all Losses related to such claim unless the Indemnitor shall have consented to such payment or settlement. If the Indemnitor does not notify the Indemnified Parts within thirty (30) days after the receipt of the Indemnified Party's Notice of Claim hereunder that it elects to undertake the defense thereof, the Indemnified Party shall have the right to contest, settle or compromise the claim but shall not thereby waive any right to indemnity therefor pursuant to this Agreement. The Indemnitor shall not, except with the consent of the Indemnitiec Party (which shall not be unreasonably withheld or delayed), enter into any settlement that does not include as a term thereof the giving by the Person(s) asserting such claim to all Indemnified Parties of a release from all liability with respect to such claim or consent to entry of any judgment.
(iii) All of the Parties shall cooperate in the defense or prosecution of any Third Parly Cluim in respect o which indemnity may be sought hereunder and each of Parent and the Surviving Company (or a dully authorized representative of such Party) shall (and shall cause the Group Companies to) furnish such records, information and testimony, and attend such
conferences, discovery proceedings, hearings, trials and appeals, as may be reasonably tequested in connection therewith.
9.4 Limitation on Indemnification Obligations The rights of the Purchaser Indemnitees and Seller Indemnitees is indemnification pursuant to Section 9.2 are subject to the following limitations:
(a) The Purchaser Indemnitees, on the one hand, and the Seller Indermitees, on the other hand, shall not bs entitled to recover Losses pursuant to Section $9.2(a)(i)$ or Section 9.2 (b)(i) until the total amount which the Purchaser Indemnitees or the Seller Indemnitees, respectively, would recover thereunder (as limited by the provisions of Section $9.4(f)$ and Section 10.15), but for this Section 2.4(a), exceeds $\$ 1,850,000$ (the "Deductible"), in which case the Purchaser Indemnitees of the Seller Indemnitees, respectively, shall only be entitled to recover Losses in excess of such amount, subject to the other limitations herein; provided, that Losses indemnifiable in respect of (i) breaches of the Fundamental Representations, (ii) the Potential Liability, or (iii) any facts or circumstances which constitute Actual Fraud shall neither be applied toward, nor limited by, the Deductible.
(b) The maximum liabiity of Sellers under Section 9.2(a) or of Parent and the Surviving Company under Section $2.2(\mathrm{~b})$ with respect to indemnifiable Losses (except with respect to breaches of Fundamental Representations, the Potential Liability or in cases of Actual Fraud) shall be an amount equal to $\$ 9,000,000$.
(c) The maximum liability of Sellers under Section 9.2 (a) or of Parent and the Surviving Company unden Section 9.2(b) with respect to indemnifiable Losses for breaches of Fundamental Representations and in cases of Actual Frauc shall not exceed the Final Closing Date Merger Consideration.The maximum liability of Sellers under Section 9.2(a)(iv) with respect to indemnifiable Losses related to the Potential Liability shall be not exceed the Special Holdback Amount.
(d) The Purchaser Indemnuitees shall not be entitled to indemnification pursuant to Section 2.2(a) for any Loss to the extent that (i) prior to the date hereof the Group Companies recorded a reserve in their consolidated books and records with respect to such Loss or in a general category of items or matters similar in nature to the specific items or matters giving rise to such Loss, (ii) such Loss was taken into account in the Final Closing Date Merger Consideration or if Parent shall have requeste a reduction in the Merger Consideration in a Dispute Notice on account of any matter forming the basis for such Loss or alleger Loss, (iii) the Purchaser Indemnitess could have, with commercially reasonable efforts, mitigated or prevented such Loss, of (iv) such Loss results from or is magnified by the action or inaction of any Purchaser Indernnitee after the Closing.
(e) Notwithstanding any provision of this Agreement to the contrary, Losses for which Sellers may be liable pursuant to Section 9.2 (a)(i) shall exclude all Losses relating to the breach of any representation or warranty of the Company to the extent the Representative establistes to a reasonable certainty that Parent or Merger Sub had actual knowledge as of the Closing of material information that is materially inconsistent with the representation or warranty on which the claim of the Purchaser Indemnitee is based, and could reasonably be expected to have an
understanding of the relevance of such materially inconsistent information to such representation and warranty, and thereby it can reasonably be concluded that Parent or Merger Sub has waived the right to rely on such representation or warranty or should be estopped from asserting such claim as a result thereof. Parent and Merger Sub expressly acknowledge Sellers* and the Representative's right to establish that Parent or Merger Sub have waived such right or should otherwise be estopped fron: asserting such claim based on the breach of such representation or warranty due to such actual knowledge.
(f) The amount of any and all Losses shall be determined net of (i) any amounts recovered or recoverable by the Purchaser Indemnitees under insurance policies or other collateral sources (such as contractual indemnities of any Person which, are contained outside of this Agreement) with respect to such Losses, in each case, net of costs of collection resulting from making any claim thereunder and (ii) any Tax benefits realizable by or accruing to the Purchaser Indemnitees with respect to such Losses.
(g) In the event that a Purchaser Indemnitee realizes Tax benefits or recovers, under insurance policies or from other collateral sources, any amount in respect of a matter for which such Purchaser Indemnitee was indemnified pursuant to Section 9.2(a), such Purchaser Indernnitee shall promptly pay over to an account or accounts designated by the Representative (on behalf of the Sellers) for distribution to the Sellers the amount so recovered (after deducting therefrom the amount of the expenses incurred by such Purchaser Indemnitee in procuring such recovery), but not in excess of the sum of (i) any amount previously so paid to or on behalf of such Purchaser Indemnitee in respect of such matter and (ii) any amount expended by the Sellers in pursuing or defending any claim arising out of such matter; and
(h) For purposes of determining Losses pursuant to Section 9.2(a)(i) or Section 2.2(b)(i) (but not for purposes of determining whether a breach has occurred), the representations and warranties set forth in this Agreement shall be considered without regard to any materiality qualification (inchuding such terms as "material," "Company Material Adverse Effect" anc "Parent Material Adverse Effect") set forth therein.

### 9.5 Mamer of Payment.

(a) Except as provided in Section 9.5(b) with respect to the Potential Liability, any indemnification payment to be made by Indemnifying Party pursuant to this ARTICLE IXis to be paid by wire transfer of innmediately available funds to an account designated by the Indemnified Party within five (5) Business Days after the date of the determination of the indemnification payment either by a mutual agreement of Parent and the Representative or by a final decision of a court of competent jurisdiction. Notwithstanding the foregoing sentence, in the event Sellers are the Indemnitors, then Purchaser may elect, in its sole discretion and upon written notice to the Representative, that all or any part of any indemnification payment to be made to the Purchaser Indemnitecs (provided that such indemnification payment has been determined either by a mutual agreement of $P$ arent and the Representative or by a final decision of a court of competent jurisdiction) is to be paid by reduction, dollar for dollar, of the Additional Merger Consideration Payment actually payable to Sellers.
(b) As soon as practicable following the Closing, the Surviving Company shall initiate an effort on behaff o: Parent and the Surviving Company and use its best efforts to confirm and resolve, imclading with any necessary third party on third parties, the Potential Liability. This effort shall be led by Kristoffer Collo in his capacity as President, MicroPact, of thi Surviving Company, or his designee (subject to reasonable approval by Parent), in consultation with Parent and the Representative. The Surviving Company's objective shall be to confirm and resolve the Potential Liability, while minimizing ths costs, fees, expenses and settlement amounts payable in connection with such efforts, no later than one hundred eighty (180) days after Closing (the "Resolution Date"). Parent and the Representative acknowledge and agree that it may not be possible to determine with certainty the amount of the Potential Liability on or before the Resolution Date and, therefore, that the Resolutior Date shall be extended for such additional period as reasonably necessary to make such determination, as mutually agreed in writing by Parent and the Representative. Once the Potential Liability is confurmed and resolved, (i) if the amount thereof (the "Resolved Amount") is greater than zero, the Special Holdback Amount shall be deemed automatically reduced by the Resolvec Amount, (ii) if the Resolved Amount is less than the Special Holdback Amount (including if the Resolved Amount is zero), Parent shall disburse the balance of the Special Holdback Amount to the Paying Agent (for further distribution to the Sellers whe delivered to Parent a duly completed and executed Letter of T'ransmittal and Surendered Certificate(s) prior to such time). If the Resolved Amount is greater than the Special Holdback Amount, then the Representative may elect, in its sole discretion, to pas such excess amount by wire transfer of immediately available funds to an account designated by Parent within five (5) Business Days after the date of the determination of the Resolved Amount, or, in the event the Representative elects not to make such payment, Parent shall cause such excess amount to be recorded as a 2019 expense on the consolidated income statement of the Group Companies (regardless of whether Parent may have accrued a balance sheet reserve for any portion of the Potentia Liability), which shall not constittefe a violation of Section L.15(c). If the amount of the Potential Liability has not been finally determined on or before the first anniversary of the Closing, Parent and the Representative agree to negotiate the release of the Special Holdback Amount (through the disbursement to the Paying Agent for further distribution to the Sellers) except to the extent all or any portion thereof is reasonably subject to continuing negotiations or dispute with a third party or third parties as to the amount of the Potential Liability. This Section $9.5(b)$ shall be the exclusive manner of payment by or on behalf Sellers with respect to the Potential Liability, Parent shall otherwise be responsible for any payment to a third party or third parties with respect to the Potential Liability.
9.6 Representative. Each Seller hereby appoints the 'Representative to act as the agent of the Sellers with full power to resolve all questions, disputes, conflicts and controversies concerning Losses as provided in this ARTICLE IX Purchaser Indemnitees are entitied to rely on the acts and agreements of the Representative as the acts and agreements of the Sellers under this ARTICLE IX With respect to any amount payable to the Seller Indemnitees under this ARTICLE IXby Parent, payment by Parent of such amount to the Representative shail be deemed a payment of such amount to the Seller Indemnitees, and upor making any such payment to the Representative, Parcnt shall have no furthor obligation or liability with respect thereto.
9.7 Exclusive Remedy. Except (a) with respect to the matters covered by Sections_1.10 and 1.15, (b) in the case where a Party seeks to obtain specific performance pursuant to Section 10.10. (c) a Party's right to seek and obtain any other equitable relief to which it shall be entitled under any other Transaction Agreement, (d) any Party's right to seek any remedy on account of the Company's Actual Fraud or actual common law fraud of Parent or Merger Sub arising under this Agreement, as applicable and (e) the Representative's rights to indemnification under Section 10.13, from and after the Closing, the rights of the Parties to indemnification pursuant to the provisions of this ARTICLE IXshall be the sole and exclusive remedy for the Parties with respect to any matter in any way arjsing from or relating to this Agreement or its subject matter. Subject to the foregoing, to the maximum extent permitted by law, the Parties hereby waive all other rights and remedies with respect to any matter in any way relating to this Agreement or arising in connection herewith, whether under any Law at common law, in equity or otherwise.

## ARTICLE X MISCELLANEOUS

10.1 Expenses. Except as otherwise provided in this Agreement or the other Transaction Agreements, each Paxty shall bear its own costs and expenses incurred in connection with the negotiation and execution of this Agreement and the other Transaction Agreements and each other agreement, document and instrument contemplated hereby or thereby and the consummation of the Transaction. Parent shall be solely responsible for all goverumental fees and charges applicable to any requests for Governmental Approvals or to the consummation of the Transaction. Parent, on the one hand, and the Representative, on the other hand, shall each pay one-half of all charges and expenses of the Paying Agent in connection with this Agreement.
10.2 GOVERNING LAW THIS AGREEMENT SHALL BE GOVERNED BY AND CONSTRUEL ACCORDANCE WITH THE LAWS OF THE STATE OF DELAWARE WITHOUT GIVING EFFECT TO THE C: OF LAW PRINCIPLES OF SUCH STATE THAT WOULD REQUIRE OR PERMIT THE APPLICATION OF THE OF ANOTHER JURISDICTION.
10.3 SUBMISSION TO JURISDICTION: WAIVERXBBJECT TOSECTION 1.10(d)(ii)AND SECTION 1.15(a (WHICH WILL GOVERN ANY DISPUTE RESPECTIVELY ARISING THEREUNDER), THE PARTIES AGREE ANY DISPUTE, CONTROVERSY OR CLAIM ARISING OUT OF OR RELATING TO THE TRANSACTION THIS AGREEMENT, OR THE VALIDITY, INTERPRETATION, BREACH OR TERMINATION THEREOF, INCLI CLAIMS SEEKING REDRESS OR ASSERTING RIGHTS UNDER ANY LAW, SHALL BE RESOLVED EXCLUS IN THE STATE OR FEDERAL COURTS SITTING IN THE STATE OF DELAWARE (TDHELAWARE COURTS"). IN THAT CONTEXT, AND WITHOUT LIMITING THE GENERALITY OF THE FOREGOING, EACH $P$ IRREVOCABLY AND UNCONDITIONALLY:
(a) SUBMITS FOR ITSELF AND ITS PROPERTY IN ANY ACTION RELATING TO TRANSACTION OR TO THIS AGREEMENT, OR FOR RECOGNITION AND ENFORCEMENT OF ANY JUDGMENT IN RESPECT THEREOF, TO THE EXCLUSIVE JURISDICTION OF THE DELAWARE COURTS, AND APPE: COURTS HAVING
(b) CONSENTS THAT ANY SUCH ACTION MAY AND SHALL BE BROUGHT EXCLUSIVEL SUCH COLJTS AND WAIVES ANY OBJECTION THAT IT MAY NOW OR HEREAFTER HAVE TO THE VENL JURISDICTION OF ANY SUCH ACTION IN ANY SUCH COURT OR THAT SUCH ACTION WAS BROUGHT INCONVENIENT FORUM, AND AGREES NOT TO PLEAD OR CLAIM THE SAME;
(c) WAIVES ALL RIGHT TO TRIAL BY JURY IN ANY ACTION (WHETHER BASED ON CONTR TORT OR OTHERWISE) ARISING OUT OF OR RELATING TO THE TRANSACTION OR T'O THIS AGREEMEI ITS PERFORMANCE UNDER OR THE ENFORCEMENT OF THIS AGREEMENT;
(d) AGREES THAT SERVICE OF PROCESS IN ANY SUCH ACTION MAY BE EFFECTED BY MA A COPY OF SUCH PROCESS BY REGISTERED OR CERTIFIED MAIL (OR ANY SUBSTANTIALLY SIMILAR OF MAIL), POSTAGE PREPAID, TO SUCH PARTY AT ITS ADDRESS AS PROVIDED IN SECTION 10.8; AND
(e) AGREES THAT NOTHING IN THIS AGREEMENT SHALL AFFECT THE RIGFT TO EF SERVICE OF PROCESS IN ANY OTHER MANNER PERMITTED BY THE LAWS OF THE STATE OF DELAWARE.
10.4 Recovery of Costs and Attorneys' Fees. If there are any Legal Proceedings arising out of or relating to this Agreement or the transactions contemplated hereby, after the entry of a final written non-appealable order, if one Party has prevailed in the dispute, it shall be entitled to recover from the other Party all coutt costs, fees and expenses relating to such Legal Proceeding, including reasonable attorneys' fees that are specifically included in such court award.
10.5 Further Assurances. After the Closing, each Party shall from time to time, at the request of and without further cost or expense to the other, execute and deliver such other instruments of conveyance and assumption and take such other actions as may reasonably be requested in order to more effectively consummate the Transaction.
10.6 Entire Agreement. This Agreement (including the Schedules and Exhibits hereto), the documents delivered pursuan hereto and the other Transaction Agreements represent the entire understanding and agreement between the Parties with respect to the Transaction and supersedes all prior agreements among the Parties respecting the Transaction. The Parties have voluntarily, agreed to defne their rights, liabilities and obligations respecting the Transaction exchusively in contract pursuant to the express terms and provisions of this Agreement; and the Parties expressly disclaim that they are owed any duties or are entitled to any remedies not expressly set forth in this Agreement.
10.7 Amendments and Waivers. Prior to Closing, this Agreement can be amended, supplemented or changed, and any provision hereof can be waived, only by written instrument making specific reference to this Agreement signed by Parent and the Company. Following Closing, this Agreement can be amended, supplemented or changed, and anty provision hereof can be waived, only by written instrument making specific reference to this Agreement signed by Parent and the Representative. The waiver by any Party of a breach of any provision of this Agreement shall not operate or be construed as a further or continuing waiver of such breach or as a waiver of any other or subsequent breach. No failure on the part of any Party to exercise, and no delay in exercising, any right, power or remedy hereunder shall operate as a waiver thereof, nor shall any single or partial exercise of such right, power or remedy by such Party preclude any other or further exercise thereof or the exercise of any other right, power or remedy. In the event any provision of any other Transaction Agreement shall in any way conflict with the provisions of this Agreement (except where a provision therein expressly provides that it is intended to take precedence over this Agreement), this Agreement shall control.
10.8 Natices. All notices, requests, demands, and other communications to any Party or given under this Agreement will be in writing and delivered personally, by overnight delivery or courier, by registered mail, or by electronic transmission (with confirmation of receipt of electronic transmission) to the Parties at the address or electronic mail address specified below. Each notice, request demand, or communication that is mailed, delivered, or transmitted in the manner described above shall be deemed sufficiently given, served, sent, and received for all purposes at such time as it is delivered to the addressee with the return receipt, the delivery receipt, the affidawit of messenger, the confirmation of receipt of electronic transmission, or at such time as delivery is refused by the addressee upon presentation. Each Party may designate by notice in writing a new address to which any notice, demand, request, or communication may thereafter be so given, served, or sent.

If to the Company (prior to the Closing) or the Representative, to:
c/o Arlington Capital Partners
5425 Wisconsin Avenue, Suite 200
Chevy Chase, MD 20815
Attention: Michael Lustbader
Facsimile: (202) 337-7525
Email: mlustbader@arlingtoncap.com
With a copy (which shall not constitute notice) to:
Sheppard Mullin Richter \& Hampton LLP
2099 Pennsylvania Avenue, NW, Suite 100
Washington, DC 20006
Attention: Lucantonio N. Salvi
Facsimile: (202) 747-3811
Email: Isalvi@sheppardmullin.com

If to Parent or Merger Sub, or, following the Closing, the Surviving Company, to:
Tyler Technologies, Inc.
5101 Tennyson Parkway
Plano, TX 75024
Attention: H. Lymn Moore, Jr., President
Facsimile: (972) 713-3777
E-mail: Lynn.Moore@tylertech.com
With a copy (which shall not constitute notice) to:
Munck Wilson Mandala, LLP
12770 Coit Road, Suite 600
Dallas, TX 75251
Attention; Randall G. Ray
Fax: (972) 628-3613
E-mail: rray@munckwilson.com
10.9 Severability. If any term or other provision of this Agreement is invalid, illegal or incapable of being enforced by any Law or public policy, all other terms or provisions of this Agreement shall nevertheless remain in full force and effect so long as the economic or legal substance of the Trausaction is not affected in any manner materially adverse to any Party, Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the Parties shall negotiate in good faith to modify this Agreement so as to effect the original intent of the $P$ arties as closely as possible in an acceptable manner in order that the Transaction is consumnated as originally contemplated to the greatest extent possible.

### 10.10 Specific Performance

(a) Each Party acknowledges and agrees that the other Parties would be irreparably damaged if any of the provisions of this Agreement are not performed in accordance with their specific terms and that any breach of this Agreement by the Company, Parent or Merger Sub could not be adequately compensated in all cases by monetary damages alone, even it avaiable. Accordingly, in addition to any other right or remedy to which any Party may be entitled at law or in equity, before or after the Closing, each Party shall be entitled to enforce any provision of this Agreement by a decree of specific performance and to temporary, preliminaty and permanent injunctive relief to prevent breaches or threatened breaches of any of the provisions of this Agreement, without posting any bond or other undertaking. Each of the Parties further agrees that it shall not object to, ot take any position inconsistent with respect to, whether in a court of law or otherwise, (i) the appropriateness of the specific performance contemplated by this Section 10.10 and (ii) the exclusive jurisdiction of the courts set forth in Section 10.3 with respect to any action brought for any such remedy.
(b) Each Party further agrees that (i) by seeking the remedies provided for in this Section 10.10, a Party shall not in any respect waive its right to seek any other form of relief that may be available to such party under this Agreement or in the event that the remedies provided
for in this Section 10. 10 are not available or otherwise are not granted, and (ii) nothing set forth in this Section 10.10 shall require any Party to institute any action for (or limit any Party's right to institute any action for) specific performance under this Section 10.10 prior or as a condition to exercising any termination right under ARTICLE VII, nor shall the commencement of any action pursuant to this Section 10.10 or anything set forth in this Section 10.10 restrict or limit any such Party's right to terminate this Agreement in accordance with ARTICLE.VII, or pursue any other remedies under this Agreement that may be available then or thereafter.
10.11 No Third-Party Beneficiaries; No Recourse Against Affiliates Nothing in this Agreement, express or implied, is intended or shall be constrted to give any rights to any Person or entity other than (a) the Parties and their successors and permitted assigns, (b) the Purchaser Indemnitees and the Seller Indemnitees and (c) each D\&O Indemnified Person, who sha have the right to enforce the obligations of Parent and the Company solely with respect to Section 5.9. No past, present or future director, officer, employee, incorporator, member, partner, stockholder, Affiliate, agent, attorney or representative of the Company, any Operating Subsidiary, any Seller or any of its respective Affiliates shall have any liability (whether in Law or ir. equity or in contract or in tort) for any obligations or liabilities of the Company arising under, in connection with or related to this Agreement or for any claim based on, in respect of, or by reason of, the Transaction, inchiding any alleged nondisclosure or misrepresentations made by any such Persons.
10.12 Assignment, No Party may assign or trausfer this Agreement or any right, interest or obligation hereunder, directly or indirectly (by operation of Law or otherwise), without the prior written approval of Parent, on the one hand, and the Representative, on the other hand; provided, that each of Parent and Merger Sub may assign its rights, but not its obligations, under this Agreement to (a) any of its Affiliates or (b) its financing sources for collateral purposes; and, provided, further that any such assignment shall not relieve Parent or Merger Sub of its obligations hereunder. Any assigoment in violation of this Section 10.12 shall be void. Subject to the foregoing, this Agreement shall be binding upon and inure to the benefit of the Parties and their respective successors and permitted assigns.

### 10.13 Authorization of Representative.

(a) By virtue of adoption of this Agreement by the Sellers, and without further action by any such Seller, the Representative is hereby appointed, authorized and empowored to act as an agent, representative and attorney-in-fact for each of the Sellers in connection with and to facilitate the consummation of the Transactions, including pursuant to the Paying Agent Agreement and the matters related to (w) the Merger Consideration contemplated bySection 1.10, ( x ) the payment of amounts from the Representative Expense Fund Amount, (y) the preparation and filing of the Tax Returns with respect to the Grour Companies contemplated by ARTICLE VIl and ( $z$ ) all other such items and matters set forth iu this Agreement and the other Transaction Agreements contemplating participation by the Representative (collectively, "Representative Actions"), in each case with the power and authority, including power of substitution, acting in the name of or for and on behalf of each Scller, and subject to the limitations set forth herein or therein: (i) to execute and deliver and receive such waivers and consents as the Representative, in its sole discretion, may deem necessary or desirable; (ii) to collect and receive all moneys and other proceeds
and property payable to the Representative from the Representative Expense Fund Amount, and, subject to any applicable withholding Laws, and, net of any out-of-pocket expenses incurred by the Representative, disburse and pay the same to each Seller in accordance with such Seller's Pro Rata Share; (iii) to authorize the set off, reduction, cancellation or the release of any funds from the Holdback Amounts in accordance with this Agreement; (iv) to authorize the release of any funds by the Paying Agent in accordance with this Agreement and the Paying Agent Agreement; (v) to enforce and protect the rights and interests of the Sellers and the Representative arising out of or under or in any manner relating to any Representative Action, and to take any and all actions which the Representative believes are necessary or appropriate in respect thereof, including asserting or pursuing any claim, action, proceeding or investigation (a "Claim") against Parent, Merger Sub and/or any of the Group Companies (afte the Closing) or defending any Claim by Parent, Merger Sub and/or any of the Group Companies (after the Closing) against th Sellers relating to this Agreement, consenting to, compromising or settling any such Claims, conducting negotiations with Parent, Merger Sub, the Group Companies (after the Closing) and their representatives regarding such Clains; (vi) agree to, object to negotiate, resolve, enter into settlements and compromises of, demand arbitration or litigation of, and comply with Orders with respect to, indemnification claims by Parent or any other Purchaser Indemnitee pursuant to ARTICLE IX (vii) to refrain from enforcing any dight of any Seller or the Representative arising out of or under or in any manner relating to any Representative Action in connection with the foregoing; provided, that no such failure to act on the part of the Representative, except as otherwise provided in this Agreement shall be deemed a waiver of any such right or interest by the Representative or by the Sellers unless such waiver is in writing signed by the waiving party or by the Representative; (viii) to make, execute, acknowledge, deliver and receive all such other agreements, guarantees, Orders, receipts, endorsements, notices, requests, instructions, certificates, stock powers, letters and other writings, and, in general, to do any and all things and to take any and all action that the Representative, in its sole and absolute discretion, may consider necessary or proper or convenient in connection with or to carry out the Representative Actions, and all other agreements, documents or instruments executed in connection therewith; and (viii) take all such other actions as the Representative shall deem necessary or appropriate, in its discretion, for the accomplishment of the foregoing and the consummation of the Transactions. The Parties actenowledge and agree that the appointment, authorization and empowerment of the Representative set forth in this Section 10.13(a) shall not include any matter specifically reserved for a Seller in this Agreement.
(b) The Representative shall be entitled to the payment of all its out-of-pocket expenses incurred as the Representative subject to and in accordance with the terms and conditions set forth in this Agreement, including Section 1.9(b), which such amounts to be used by the Representative to pay expenses incurred by the Representative in its capacity as the Representative; provided, that if the Transaction is not consummated, the Company shall reimburse the Representative for ald costs and expenses reasonably incurred by the Representative in comection with the Transaction and neither Parent nor Mergen Sub shall have any liability to the Representative or the Company in connection therefor. Once the Representative determines, ir its sole discretion, that the Representative will not incur any additional expenses in its capacity as the Representative, then the Representative will distribute the remaining unused Representative Expense Fund Amount, if any, to the Sellers in accordance with their Pro Rata Shares. If, however, the Representative incurs expenses, in its capacity as the Representative, in an amouni exceeding the Ropresentative

Expense Fund Amount, then the Representative shall be entitled to receive from the Sellers in accordance with their Pro Rat: Shares an amount for the difference between the total expenses incurred by the Representative and the Representative Expensc Fund Amount. Furthermore, the Representative shall be entitled to cause the Paying Agent to withhold and pay a portion of any Other Seller Payments to the Representative, by providing written notice thereof to the Paying Agent and Parent prior to it distribution of such Other Seller Payment, for the purpose of the Representative making any payments or paying any expenses under or in connection with this Agreement on behalf of the Sellers to satisfy costs, expenses and/or liabilities of the Representative in connection with the performance of its duties under this Agreement. In connection with this Agreement, and any instrument, agreement or document relating hereto or thereto, and in exercising or failing to exercise all or any of the powers conferred upon the Representative hereunder, (i) the Representative shall incur no responsibility whatsoever to any of the Sellers by reason of any error in judgment or other act or omission performed or omitted hereunder or any such other agreement, instrument or document, excepting only responsibility for any act or failure to act which represents willful misconduct, (ii) the Representative shall not be liable to Sellers for any apportionment or distribution of payments made by the Representative is: good faith, and if any such apportionment or distribution is subsequently determined to have been made in error, the sole recourse of any Seller to whom payment was due, but not made or not made in full, shall be to recover from the other Sellers any payment in excess of the amount to which such Seller is determined to have been entitled, and (iii) the Representative shall be entitled to rely on the advice of counsel, public accountants or other independent experts experienced in the matter at issue, and any error in judgment or other act or omission of the Representative pursuant to such advice shall in no event subject the Representative to liability to any of the Sellers. Each Seller shall indemnify, on a pro rata basis (based on such Seller's Pro Rat: Share), the Representative against all Losses (including any and all expense whatsoever reasonably incurred in investigating preparing or defending against any litigation, commenced or threatened or any claims whatsoever), arising out of or in connection with any claim, investigation, challenge, action or procceding or in connection with any appeal thereof, relating to the acts or omissions of the Representative hereunder. The foregoing indemnification shall not apply in the event of any action or proceeding which finally adjudicates the liability of the Representative hereunder for its wilfful misconduct.
(c) All of the indemnities, immunities and powers granted to the Representative under this Agreement shal survive the Closing Date and/or any termination of this Agreement. Each of Parent and Merger Sub shall have the right to rel. upon all actions taken or omitted to be taken by the Representative pursuant to this Agreement, all of which actions or omissions shall be legally binding upon the Sellers. The grant of authority provided for herein (i) is coupled with an interest and shall be irrevocable and survives the death, incompetency, bankurptcy or liquidation of any of the Sellers and (ii) shall survive the Closing. Any amounts received by the Representative on account of the Sellers, whether pursuant to Section 1.2 or otherwise, shall be distributed to the Sellers, net of any reserve the Representative may deem necessary in its reasonable discretion, in accordance with Section 1.11.
(d) The Parties acknowledge and agree that the Representative shall have no liability to, and shall not be liable for any Losses of, any Party in comnection with any obligatious of the Representative under this Agreement or otherwise in respec| of this Agreement or the Transaction.
(e) In the event of the death, incapacity, liquidation, dissolution or resignation of any Person serving as the Representative, as applicable, within twenty (20) days of such death, incapacity, liquidation, dissolution or resignation, the Sellers shall choose the successor representative by affirmative vote of the Sellers who hold a majority of the voting power of the Company based on their Pro Rata Share. Following such resignation, any reference to the Representative herein shall be deemer to include such successor representative.
10.14 Attorney Conflict Waiver: Recognizing that Sheppard Mullin Richter \& Hampton LLP has acted as legal counse to the Representative and its Affiliates and the Group Companies prior to the Closing, and that Sheppard Mullin Richter $\delta$ Hampton LLP intends to act as legal counsel to the Representative and its Affiliates (which will no longer include the Group Companies) after the Closing, each of Parent and the Company hereby waives, on its own behalf and agrees to cause it: Affiliates to waive, any conflicts that may arise in connection with Sheppard Mullin Richter \& Hampton LLP representing th Representative or its Affiliates (including any of the Sellers) after the Closing as such representation may relate to Parent, any Group Company or the Transaction. In addition, all communications involving attorney-client confidences between the Representative, its Affiliates or any Group Company and Sheppard Mullin Richter \& Hampton LLP in the course of th negotiation, documentation and consummation of the Transaction shall be deemed to be attorney-client confidences that belong solely to the Representative and its Affiliates (and not the Group Companies). Accordingly, the Group Companies shall not have access to any such communications, or to the files of Sheppard Mullin Richter \& Hampton LLP relating to its engagement whether or not the Closing shall have occurred. Without limiting the generality of the foregoing, upon and after the Closing, (i) the Representative and its Affiliates (and not the Group Companies) shall be the sole holders of the attorney-client privilege witt. respect to such engagement, and none of the Group Companies shall be a holder thereof, (ii) to the extent that files of Shepparc Mullin Richter \& Hampton LLP in respect of such engagement constitute property of the client, only the Representative and it: Affiliates (and not the Group Companies) shall hold such property rights and (iii) Sheppard Mullin Richter \& Hampton LLP sha have no duty whatsoever to reveal or disclose any such attorneyclient communications or files to any of the Group Companies by reason of any attorney-client relationship between Sheppard Mullin Richter \& Hampton LLP and any of the Groul Companies or otherwise.
10.15 Limitation_on Damages Notwithstanding anything else to the contrary set forth herein, except with respect to punitive or exemplary damages required to be paid to a third party as part of a Third Party Claim underARTICLE IX, no Party or other Indemnitor shall be liable for, and no breach of any representation, warranty or covenant contained heroin or in any certificate delivered pursuant to this Agreement shall give rise to any right on the part of Parent, Merger Sub, the Company, any Seller or any other Indemnified Party to, any punitive, special, consequential, incidental, indirect, exemplary or remote damages or Losses based thereon, including regarding the loss of future revenue, income, profits, diminution of value or loss of business reputation or
opportunity, and no Party or other Indemnitor will be obligated to any other Person for any Loss determined as a multiple of income, increase factor, preminm or revenue in connection with the transactions contemplated hereby.

10,16 Counterparts. This Agreement may be executed in one or more counterparts, including by facsimile or other electronic transmission (including e-mail), each of which shall be deemed to be an original copy of this Agreement and all of which, when taken together, shall be deemed to constitute one and the same agreement. Such delivery of counterparts shall be conclusive evidence of the intent to be bound hereby and to the extent applicable, the foregoing constitutes the election of the Parties to invoke any Law authorizing electronic signatures.

## ARTICLE XI DEFINITIONS AND INTERPRETATIONS

### 11.1 Certain Definitions.

(a) For purposes of this Agreement, the following terms shall have the meanings specified in this Section 11.1:

## "Accounting_Referee" means BDO USA LLP.

"Accounting Rules" means, collectively, (i) the rules, principles and sample calculation of Working Capital set forth on Exhibit B (collectively, the "Agreed Principles"), and (ii) the same accounting principles, methods, practices, policies and procedures, with consistent classifications, judgments, and valuation and estimation methodologies, that were used in the preparation of the audited Company Financial Statements for the most recent audited fiscal year-end as if such accounts were being prepared and audited as of a fiscal year-end, including GAAP, applied in a manner consistent with its application to the preparation of the audited Company Financial Statements (collectively, the "Historical Principles"); provided, that notwithstanding any provisions or concepts of GAAP, no developments or events taking place after the Closing Date shall be taken into account; provided, further, that in the event of any conflict among the Agreed Principles and the Historical Principles, the Agreed Principles shall take precedence.
"Actual Fraud" means actual common law fraud by the Company in the making of its representations and warranties contained in ARTICLE III or in any certificate delivered pursuant to Section 6.2(e) of this Agreement.
"Adjustment Holdback Amount" means $\$ 1,000,000$.
"Adjustment Time" means 11:59 p.m., U.S. Eastern Time, on the Closing Date.
"Affiliate" means, with respect to any Person, any other Person that, directly or indirectly through one or more intermediaries, controls, is controlled by or is under common control with, such Person, and the term "control" (including the terms "controlled by" and "under common control with") means the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of such Person, whether through ownership of voting securities, by contract or otherwise.
"Applicable Privacy and Security Laws" means all applicable Laws aud guidance issued by a Governmental Authority concerning the privacy or security of Personal Information or other confictential data, and all regulations promulgatec and guidance issued by Governmental Authorities thereunder.
"Arlington Fees" means all accrued and unpaid fees and expenses payable to Arlington Capital II, L,P. as of the Closing Date (including as a result of the consummation of the Transaction) pursuant to the Management Services Agreement.
"Business Day" means any day of the year other than a Saturday, Sunday or any other day on which national banking institutions are nuthorized or obligated to close under the federal Laws of the United States.
"Cash and Cash Equivalents" means the sum of the fair market value (expressed in United States dollars) of (i) all cash and (ii) all cash equivalents (including deposits, amounts held in escrow, marketable securities and short term investments) of the Group Companies, in each case, determined in accordance with GAAP as of a specified time. Cash and Cash Equivalent shall (i) be reduced by issued but uncleared checks and drafts of the Group Companies, and (ii) be increased by inbound checks and drafts deposited for the account of the Group Companies, in each case as of such time,
"Closing Cash" means the aggregate amount of all Cash and Cash Equivalents of the Group Companies as of thr Adjustment Time.
"Closing Date Indebtedness" neans all Indebtedness of the Group Companies as of the Adjustment Time.
"Code" means the Internal Revenue Code of 1986, as amended.
"Commercial-Off-The-Shelf Software' means software that was obtained from a third party on general commercial terms widely and readily available for purchase by the general public on such commercial terms, and was licensed on a non-exclusive basis for fixed payments of less than $\$ 50,000$ in the aggregate or annual payments of less than $\$ 50,000$ per year.
"Common Stock" means the common stock of the Company, par value $\$ 0.001$.
"Company EBITDA' means, for any period of determination with respect to the Group Companies on a consolidated basis, earnings before interest, taxes, depreciation and amortization for the applicable fiscal period of the Company calculated in accordance with GAAP,
provided that, in making such determination: (a) the following shall not be treated as an expense: (i) any intercompany management fees, costs, expenses or interest, other than cost reimbursement for out-of-pocket expenses incurred in connection with Group Companies' customer service or business development, charged to the Group Companies by Parent or its Affiliates. (ii) any fees and expenses incurred by the Group Companies in connection with the transactions contemplated hereby, (iii) fees and expenses of outside auditors, accountants or financial personnel incurred in connection with the preparation of the Closing Statement and EBITDA Statements or the performance of any related audit thercof, (iv) any dividends or distributions made b: the Company to its stockholder(s) or other equityholder(s), (v) any transaction expenses incurred in connection with any potential or contemplated acquisition by the Group Companies, (vi) any expense incurred by the Group Companies related to the unsuccessful enforcement by the Group Companies or Parent of this Agreement or the other Transaction Agreements againsi Sellers, (vii) in the event the employment of any Seller by the Group Companies is terminated and an individual is hired tc replace such Seller, any severance expenses payable to such Seller, and, following the hiring of such Seller's replacement, expenses incurred in connection with locating such a replacement (including rectuiting fees and sign on bonuses), (viii) any noncash charges (other than any such non-cash item to the extent it represents an accrual of, or reserve for, anticipated cash expenditures in any fiture period), (ix) any extraordinary or non-recurring expenses, losses write-offs or charges, ( x ) (A) any costs (including fees and expenses) incurred to the extent actually reimbursed by a third party, (B) any costs incurred with respect to liability, casualty events or business interruption, to the extent covered by insurance, and ( $C$ ) the arnount of any non-recurring restructuring charge or reserve, integration cost, or other non-recurring business optimization expense or cost, (xi) any non-cash mark-to-market losses relating to any hedging atrangements, (xii) any net losses from discontinued or disposed operations, and (xiii) any purchase accounting adjustments; (b) any equity securities, or securities convertible into or exchangeable for, at any time, equity securities, received by the Group Companies in lieu of cash as fees for services (and any dividends, distributions of appreciation of such securities) shall be treated as income; (c) no proceeds from nor any dividends or refunds with respect to, nor any increases in the cash surrender value of any life insurance or disability policy under which any Group Company is the named beneficiary or otherwise entitled to recovery, shall be included in income, and the premium expense related thereto shall be excluded as an expense; (d) the reversal or other reduction of any accrued liability or reserve shall be charged to the calendar year during which such liability was accrued or such reserve was established; and (e) the one-time effect of changes in accounting principles shall be excluded.
"Company Material Adverse Effect" means any change, circumstance, condition, effect, event, occurrence, result or state of facts that is, individually or in the aggregate, materially adverse to the business, assets, properties, financial condition or results of operations of the Group Companies, taken as a whole; provided that no event, change, occurrence, circumstance or effect (by itself or taken together with any and all other events, changes, occurrences, circumstances or effects) that results from or axises out of or is related to any of the following shall constitutc or be deemed to contribute to a "Company Material Adverse Effect", or be taken into account in determining whether a "Company Material Adverse Effect" has occurred or may, would on could occur: (i) changes in general economic condilions in the United States or any other country or region in the world, or changes in conditions in the global economy generally; (ii) changes in conditions in the financial markets, credit markets or capital markets in the United States or any other country
or region in the world; (iii) changes in political conditions in the United States or any other country or region in the world, acts of war, sabotage or terrorism (including any escalation or general worsening of any such acts of war, sabotage or terrorism), earthquakes, hurricanes, tsunamis, tornadoes, floods, mudslides, wildfires or other natural disasters, weather conditions and other force majeure events, in each case in the United States or any other country or region in the world; (iv) changes affecting the industry generally in which the Group Companies operate; (v) the announcement of this Agreement, the pendency of the Transaction or any investigation or challenge to the Transaction, of the consummation of the Transaction (including the loss of any employees, suppliers, customers, advertisers, assets or property interests resulting from the identity of Parent or Merger Sub); (vi) the taking of any action required or contemplated by this Agreement or undertaken with Parent's consent pursuant to the terms of this Agreement, or the failure to take any action prohibited by this Agreement or to which Parent refused to provide consent pursuant to the terms of this Agreement; (vii) changes in Law or other legal or regulatory conditions (or the interpretation thereof); (viii) changes in GAAP or other accounting standards (or the interpretation thereof); (ix) any failure, in and of itself, by the Group Companies to meet internal or external projections or forecasts or revenue or earnings predictions (provided that the cause or basis for the Company or its Subsidiaries failing to meet such projections or forecasts or revenue or earnings predictions may be considered in determining the existence of a Company Material Adverse Effect unless such cause or basis is otherwise excluded by this definition); or ( $x$ ) any failure of $P$ arent to obtain any waiver or consent from any Person required in connection with this Agreement.
"Company Stockholder Agreement" means that certain Amended and Restated Stockholders Agreement of the Company, dated August 14, 2015, by and among, the Company and the stockholders of the Company signatories thereto, as amended, restated or otherwise modified from time to time.
"Contract" means any written agreement, contract, indenture, note, mortgage bond, lease or license.
"Data Room" means the electronic documentation site established by Spurrier Capital Partners on behalf of the Company.
"Environmental Laws" means as enacted and in effect on or prior to the Closing Date, any applicable Law relating to (i) pollution or exposure to Hazardous Materials, (ii) the protection, preservation, or restoration of the environment, including laws relating to exposures to, or emissions, discharges, releases, or threatened releases of Hazardous Materials into ambient air, surface water, ground water, or land surface or subsurface strata, or (iii) the treatment, storage, transport, handing, or disposal of any Hazardous Materials. "Environmental Laws" include the Federal Comprehensive Environmental Response Compensation and Liability Act of 1980 (CERCLA), 42 U.S.C. $\$ 960 \mathrm{ldt}$ seq, the Resource Conservation and Recovery Act, 42 U.S.C. \&: 6901 et seq., the Federal Water Pollution Control Act, 33 U.S.C. §§ 1251 ct seq., the Toxic Substances Control Act, 15 U.S.C $\$ 82601$ et seq., the Clean Air Act, 42 U.S.C. $\S \S 7401$ et seq., the Safe Drinking Water Act, 42 U.S.C. $\S \S 300$ fet seq., the Hazardous Materials Transportation Act, 49 U.S.C. $\$ 85101$ et sec., the Atomic Energy Act, 42 U.S.C. $\$ \S 2011$ et seq., and the Fecleral

Insecticide, Fungicide and Rodenticide Act, 7 U.S.C. $\$ 136$ et seg., in each case as amended, and any other federal, state, or local Laws relating to any of the foregoing.
"Equitable Principles" means (i) bankruptcy, insolvency, reorganization, moratorium and similar Laws, in each case, affecting creditors' rights and remedies generally, and (ii) general principles of equity (regardless of whether enforcement is sought in a proceeding at law or in equity).
"Equity Incentive Plat" means the MP Holdings Parent, Inc. Equity Incentive Plan dated as of May 9, 2011, a amended, restated or otherwise modified to date, or any other equity incentive plan or arrangement adopted or approved by the board of directors of the Company, and any award agreements issued pursuant thereto, in each case, as amended from time to time, and any successor equity incentive plans thereto.
"ERISA" means the Employee Retirement Income Security Act of 1974, as amendec.
"ERISA Affiliate" means any corporation or trade or business under common control with the Company as determined under Sections 414(b), (c), (m), or (0) of the Code.
"Fully Diluted Shares" means the sum of all shares of Common Stock, including Vested Restricted Stock but excluding Unvested Restricted Stock, issued and outstanding immediately prior to the Effective Time.
"GAAP" means generally accepted accounting principles in the United States of America in effect from time to time.
"Government Bid" means any quotation, bid or proposal by the Company or any of its Subsidiaries that, it accepted or awarded, would lead to a Contract with a Governmental Authority, including a prime contractor or a higher tier subcontractor to the United States government or any foreign government, for the design, manufacture or sale of products or the provision of services by the Company or any of its Subsidiaries.
"Government Contract" means any Contract that (i) is between the Company or any of its Subsidiaries, on the on hand, and a Governmental Authority, on the other hand, or (ii) is entered into by the Company or any of its Subsidiaries as a subcontractor (at any tier) in connection with a Contract between another Person and a Governmental Authority.
"Governmental Antitrust Authority" shall mean any Governmental Authority with regulatory jurisdiction over any consent required for the consummation of the Transaction, under the HSR Act or under Other Competition Laws.
"Governmental Authority" means any government or governmental, judicial, administrative or regulatory body thercof, or political subdivision thereof, whether domestic, foreign, federal, state, provincial or local, or any agency, instrumentality or authority thereof, or any court or arbitrator (public or private), but excluding, in each case (except for purposes of the
definitions of "Govermmental Contract" and Section 3.14), Governmental Authorities in their capacities as customers of the Company or its Subsidiaries.
"Group Companies" means (i) prior to the Closing, the Company and the Operating Subsidiaties and (ii) from anc after the Closing, the Surviving Company and the Operating Subsidiaries.
"Hazardous Materials" means any substances, wastes or materials that are listed, regulated or defined as hazardous, toxic, pollutants, or contaminants under aay Environmental Law, including petroleum or petroleum by-products, lead, or polychlorinated biphenyls.
"Holdback Amounts" means the Adjustment Holdback Amount and the Special Holdback Amount.
"HSR Act" shall mean the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended, and the rules anc regulations promulgated thereunder.
"Indebtedness" of any Person means, without duplication, (i) the outstanding principal amount of and accrued and unpaid interest of (A) indebtedness of such Person or its Subsidiaries for borrowed money and (B) indebtedness evidenced by notes, debentures, bonds or other similar instruments for the payment of which such Person or its Subsidiaries is responsible or liable; (ii) all obligations of such Person or its Subsidiaries issued or assumed as the deferred purchase price of property, all conditional sale obligations of such Person and all obligations of such Person under any title retention agreement (but excluding accounts payable and other current liabilities arising in the Ordinary Course of Business); (iii) capitalized lease obligations of suct: Person or its Subsidiaries; (iv) all obligations of the type referred to in clauses (i) through (iii) of other Persons for the payment of which such Person or its Subsidiaries is responsible or liable, directly or indirectly, as obligor, guarantor or surety; and (v) all obligations of the type referred to in clauses (i) through (iv) of other Persons secured by any Lien on any property or asset of such Person or its Subsidiaries; provided, however, that Indebtedness shall not inchde (1) any amounts taken into account in the calculation of the Working Capital as of the Adjustment Time or Transaction Expenses, (2) any undrawn letter of credit or similar iustrument or (3) any long-term or short-term deferred revenue and customer deposits.
"Industrial Security Mamal" means the National Industrial Security Program Operating Manual (NISPOM) ff Safeguarding Classilited Information and all supplements thereto published by the United States Departmeat of Defens (DoD $52220.22-\mathrm{M}$ ) prescribing the specific requirements, restrictions, and other safeguards necessary in the interest of nationa security for the safeguarding of classified information.
"Intellectual Property" means any and all of the following in the United States and foreign countries: (i) patents, patent disclosures, patented and patentable desigos and inventions, all design, plant and utility patents, letters patent, utility models, pending patent applications and provisional applications, and all issuances, divisions, contimuations, continuations-in-part, reissues, extensions, reexaminations and renewals of such patents and applications; (ii) trademarks, service marks, trade dress, corporate names, fictitious business names, logos, and slogans (and all
translations, adaptations, derivations, and combinations of the foregoing), together with all goodwill associated with pach of the foregoing; (iii) Internet domain names; (iv) orginal works of authorship in any medium of expression, whether or not published, copyrights and copyrightable works; (v) registrations and applications for any of the foregoing; (vi) trade secrets, confidential information, technical data, know-how, and inventions; (vii) Software and Technology; and (viii) all rights to sue at law or in equity and recover and retain damages, costs and attorneys' fees for past, present and future infringement and any other rights relating to any of the foregoing, including the right to receive all proceeds therefrom (including without limitation license fees, royalties, income, payments, claims, damages, and proceeds of a suit in any country).
"IRS" means the United States Internal Revenue Service.
"Knowledge" means, with respect to the Company, the actual knowledge (without independent inquiry) of Dan Smith, Kris Collo, Growson Edwards and Michael Cerniglia.
"Law" means all foreign, federal, state, provincial and local laws statutes, codes, ordinances, rules, regulations, reschutions, and Orders.
"Leases" means any lease, license, sublease, sublicense, franchise, easement or other Contract pursuant to which a Person has the right to use any real, personal or intangible property. When used as a verb, the word "Lease" or "Leased" (or words having correlative meanings) means to lease, license, sublease, sublicense, obtain a franchise, acquire an easement or otherwise use any real, personal or intangible property.
"Legal Proceeding" means any judicial, administrative or arbitral action, suit, claim, review or other proceeding, whether public or private, by or before a Governmental Authority or arbiter.
"Lien" means any lien, encumbrance, pledge, mortgage, deed of trust or other security interest or similat restriction.
"Management Services Agreement" means that certain Professional Services Agreement, dated as of May 9, 2011, by and among the Company (as successor in interest to Indigo Holding Company, Inc., a Delaware corporation) and Arlingtor Capital II, L.P., as amended.
"Net EBITDA" means (i) the Company EBIT'DA for a particular periodless (ii) capitalized software development costs of the Group Companies for the same period. For illustrative purposes, Exhibit D sets forth the calculation of Net EBITD for the twelve (12)-month period ended December 31, 2018.
"Order" means any order, injunction, judgment, decree, determination, ruling, writ, assessment or arbitration or other award of a Governmental Authority.
"Ordinary Course of Business" means the ordinary and usual course of business of the Group Companies consistent with past practices.
"Organizational Documents" means, with respect to a particular Person (other than a natural person), the certificate/articles of formation/mcorporation/organization, bylaws, partnership agreement, limited liability company agreement, trust agreement or other similar organizational document or agreement, as applicable, of such Person.
"Other Competition Laws" shall mean all Laws (other than the HSR Act) intended to prohibit, restrict or regulats actions having an anti-competitive effect or purpose, including competition, restraint of trade, anti-monopolization, merger control or antitrust Laws.
"Other Seller Payments" means any additional cash amounts (without interest) payable from time to time to the Sellers pursuant to Section $1.10(\mathrm{e})$, Section 1.15, Section 9.5(b) and Section 10.13(b) or any other funds payable to the Sellers hereunder after the Closing Date.
"Parent Closing Date Transaction" means any transactions or elections, including Tax elections, made on the Closing Date, after the Closing, by the Group Companies that are dutside the Ordinary Course of Business.
"Parent Material Adverse Effecf' means any event, change, occurrence, circumstance or effect that, when taken individually or together with all other adverse events, changes, occurrences, circumstances or effects, would, or is reasonably expected to, prevent or materially delay, Parent or its Affiliates from consummating the Transaction or performing its obligations under this Agreement.
"Per Share Merger Consideration" means an amount per share of Common Stock (including Vested Restricted Stock but excluding Unvested Restricted Stock) equal to (i) the Merger Consideration divided by (ii) the Fully Diluted Shares.
"Per Share Portion" means the quotient (expressed as a percentage) of (i) one (1), divided by (ii) the Fully Diluted Shares.
"Permits" means any approvals, authorizations, consents, licenses, permits or certificates of a Governmental Authority.
"Permitted Liens" means (i) all Liens disclosed in policies of title insurance and/or recorded in public records; (ii) Liens for Taxes, assessments or other governmental charges not yet due and payable or not yet delinquent (or which may be paid without interest or penalties) or the amount or validity of which is being contested in good faith by appropriate proceedings; (iii) mechanics', carriers', workers', repairers' and similar Lieas arising or incurred in the Ordinary Course of Business or the amount or validily of which is being contested in good faith by appropriate proceedings; (iv) pledges, deposits or other Liens to the performance of bids, trade contracts (other than for borrowed money), Leases or statutory obligations (including, workers' compensation, unemployment insurance or other social security legislation, but excluding Liens for Taxes); (v) zoning, entillement and other land use or Environmental Laws by any Governmental Authority; (vi) survey exceptions and matters as to the Leasec Real Property which would be disclosed by an accurate survey or inspection of such real property and which do not materially impair the current occupancy or current use of such Leased Real Property; (vii) any Lien affecting the fee interest of
any Leased Real Property; (viii) title of a lessor under a capital or operating Lease; (ix) any Liens discharged or released at or in connection with Closing; and ( x ) such other imporfections in title, charges, easements, restrictions and encumbrances which do not or would not have, individually or in the aggregate, a Company Material Adverse Effect.
"Person" means any individual, corporation, partnership, firm, joint venture, associatiou, joint-stock company, trust, unincorporated organization, Governmental Authority or other entity.
"Personal Information" means any information that identifies, or in combination with other information may identify, an individual, including name, address, telephone number, health information, social security number, driver's license number, goverument-issued identification number, financial account number, or $\log$-in information.
"Pre-Closing Tax Period" means (i) any taxable period ending on or before the Closing Date, and (ii) with respect to any Straddle Period, the portion of such Straddle Period ending on the Closing Date.
"Preferred Stock" means the preferred stock of the Company, par value $\$ 0.001$ per share.
"Pro Rata Share" means, with respect to each Seller, a percentage obtained by dividing (i) the aggregate number of shares of Common Stock, inchuding Vested Restricted Stock but excluding Unvested Restricted Stock, held by such Persol immediately prior to the Effective Time, by (ii) the total number of Fully Diluted Shares outstanding immediately prior to the Effective Time. The respective Pro Rata Shares of the Sellers are set forth inExhibit C and shall be subject to update for any vesting occurring between the date of this Agreement and the Effective Time.
"Requisite Stockholder Approval" means, pursuant to Section 251 of the DGCL, the affirmative vote or writter consent of the stocklolders of the Company holding a majority of the outstanding shares of capital stock of the Company entitled to vote on the approval of this Agreement and transactions contemplated hereby, including the Merger.
"Restricted Stock" means each issued and outstanding share of Common Stock that is subject to restrictions under the Equity Incentive Plan and Restricted Stook Award Agreement(s) with the Company.
"Restricted Stock Award Agreement" means a restricted stock award agreement between any Person and the Company or its predecessor entered into pursuant to the Equity Incentive Plan.
"Schedules" means the Company Disclosure Schedule and/or the Parent Disclosure Schedule, as the case may be.
"Securities Act" means the Securities Act of 1933, as amended.
"Sellers" means, collectively, as of immediately prior to the Effective Time, each holder of Common Stock and Vested Restricted Stock.
"Software" means, any and all (a) computer programs, including any and all software implementations of algorithms, models, and methodologies, whether in source code or object code, (b) databases and compilations, including any and all data and collections of data, whether machine readable or otherwise, (c) descriptions, flow-charts, and other work product used to design, plan, organize, and develop any of the foregoing, screens, user interfaces, report formats, firmware, development tools, templates, menus, buttons, and icons, and (d) all documentation including user manuals and other training documentation related to any of the foregoing, but exchuding Commercial-Off-The-Shelf Software.
"Special Holdback Amount" means $\$ 650,000$.
"Stock Certificate" means a certificate formerly representing any shares of Common Stock,
"Straddle Period" means any taxable period begiuning on or before the Closing Date and ending after the Closing
Date.
"Subsidiary" means any Person of which a majority of the outstanding share capital, voting securities or other equity interests is owned, directly or indirectly, by another Person.
"Surrendered Certificate(s)" means one or more Stock Certificates surrendered in accordance with this Agreement or, if any Stock Certificate has been lost, stolen or destroyed, compliance with Section 1.13(b) with respect to such applicable shares.
"Tax" or "Taxes" (or "Taxable" where the context requires) means any and all U.S. federal, state, local, or nonU.S. net or gross income, gross receipts, net proceeds, built-in gains, sales, use, transfer, ad valorem, value added, franchise, margins, withholding payroll, employment, excise, real property, personal property, deed, stamp, alternative or add-on minimum, profits, windfall profits, transaction, license, lease, service, service use, occupation, severance, energy, unemployment, social security, workers' compensation, disability. capital, premium, recapture, environmental (including taxes under Section 59A of the Code), customs, duties, net worth, registration, business license fees, estimated and other taxes, fees, assessments, or charges, whether disputed or not, of any kind whatsoever together with any interest, penalties, additions to tax or additional amounts wilh respect thereto and any interest in respect of such additions or penalties.
"Tax Return" means any retum, declaration, report, claim for refund, document or information return or statement or attachment thereto, and including any amendment thereof required to be filed with a Governmental Authority in respect of any Taxes.
"Technology" means, collectively, all desigus, formulae, algorithms, procedures, methods, techniques, ideas, know-how, research and development, techuical data, programs, subroutines, tools, materials, specifications, processes, inventions (whether patentable or unpatentable and whether or not reduced to practice), apparatus, creations, implovements, works
of authorship and other similar materials, and all recordings, graphs, drawings, reports, analyses, and other writings, and other tangible embodiments of the foregoing, in any form whether or not specifically listed herein, and all related technology, other than any in the form of Software.
"Transaction(s)" means the transactions contemplated by this Agreement and the other Transaction Agreements.
"Transaction Agreements" means this Agreement and each other agreement, document, instrument or certificate contemplated by this Agreement to which Parent, Merger Sub or the Company is a party or to be executed by Parent, Merge Sub or the Company in connection with the consummation of the Transaction.
"Irausaction Expenses" means, without duplication and only to the extent not paid prior to Closing, the collective amount of all (i) out-of-pocket costs and expenses incurred by the Group Companies in connection with the Transaction payable by the Group Companies to outside legal counsel, accountants, advisors, brokers and other third parties, including, withoul litnitation, the Arlington Fees, (ii) Change of Control Payments (other than those arising from actions of Parent taken after the Closing) that are due to any current or former employee, officer or director of the Group Companies directly as a result of the consummation of the Transaction pursuant to any Contract entered into by any Group Company prior to the Closing, (iii) the aggregate Unvested Restricted Stock Refund Payments, and any employment or other withholding Taxes related to the foregoing and (iv) accrued, but unpaid premiums for any "tail" director and officer insurance policies obtained pursuant to Section 5.9 (b); provided, however, that Transaction Expenses shall not include (1) any amounts taken into account in the calculation of the Closing Date Indebtedness or (2) any prepayment penalkies, redemption premiums, call premiums, make-whole payments on similar fees, costs, expenses and/or penalties incurred in relation to the payment of any Indebtedness.
"Transfer Taxes" means any and all sales, use, value-added, transfer, real property transfer, recording, documontary, stamp, registration, stock transfer and other similar Taxes or fees; provided, however, under no circumstance shall the term "Transfer Taxes" include income taxes, capital gains taxes, margins taxes, gross receipts taxes or similar taxes imposed upon Sellers.
"Unvested Restricted Stock' means each share of Restricted Stock that remains unvested as of the Effective Time.
"Unvested Restricted Stock Refund Paymenl' means the amount payable upon the consummation of the Merger to each holder of Unvested Restricted Stock pursuant to the Restricted Stock Award Agreement entered into by and betweer: such holder and the Company.
"Vested Restricted Stock" means each share of vested Restricted Stock and each share of Restricted Stock tha: vests after the date of this Agreement and immediately prior to the Effective Time in accordance with the terms of the Equity Incentive Plan and the applicable Restricted Stock Award Agreements.
"Working Capilal" means, with respect to the Group Companies, on a consolidated basis, (i) current assets of the Group Companies (inchuding Closing Cash), as of the Adjustment

Time, that are included in the line item categories of current assets specifically identified on Exhibit B, reduced by (ii) those current liabilities of the Group Companies, as of the Adjustment Time, that are included in the line item categories of current liabilities specifically identified on Exhibit B, reduced by (iii) Closing Date Indebtedness, in each case, without duplication, and as deternined in a manner strictly consistent with the Accounting Rules. Notwithstanding anything to the contrary contained herein, in no event shall "Working Capital" include any amounts with respect to (A) any fees, expenses or liabilities related to any financing by Parent and its Affiliates of the Transaction, (B) any intercompany accounts and transactions between or among the Group Companies, (C) any Transaction Expenses, (D) any liabilities of the Group Companies or any of their respective Affiliate which are being discharged, terminated or cancelled pursuant to Section 1.2 or ( E ) any prepayment penalties, redemption premiums, call premiums, make-whole payments or similar fees, costs, expenses and/or penalties incurred in relation to the repayment of any Indebtedness, which are being paid in connection with payment of the Closing Date Indebtedness pursuant tc Section 1.2 or which have been waived. For purposes of this definition, including the calculation of current assets and current liabilities, the Parties shall disregard any adjustments arising from purchase accounting or otherwise arising out of the Transaction.
"Working Capital Target" means Zero dollars (\$0).
(b) Terms Defined Elsewhere in this Agreement. For purposes of this Agreement, the following terms have the meanings set forth in the sections indicated:

| Access Limitations | Section 5.2(a) |
| :---: | :---: |
| Additional Merger Consideration Payment | Section 1.15(b) |
| Agreed Principles | Section 11.1(a) |
| Agreement | Preamble |
| Alternative Transasction | Section 5.3(a) |
| Balance Sheet | Section 3.5(a)(ii) |
| Balance Sheet Date | Section 3.5(a)(ii) |
| Benefit Plan(s) | Section 3.17(a) |
| Business Systems | Section 3.19(b) |
| Cortificate of Merger | Section 2.2 |
| Change of Control Payments | Section 3.18(e) |
| Claim | Section 10.13(a) |
| Closing | Section 2.1 |
| Closing Date Balance Sheet | Section 1.10(c) |
| Closing Date | Section 2.1 |
| Closing Date Merger Consideration | Section 1.10(c) |
| Closing Payment | Section 1.9 |
| Closing Statement | Section 1.10(c) |
| Company | Preamble |
| Company Budget | 1.15(c) |
| Company Disclosure Schedule | ARTICLE III |


| Company Financial Statements | Section 3.5(a) |
| :---: | :---: |
| Company Software | Section 3.16(c) |
| Confidentiality Agreement | Section 5.6 |
| Delaware Courts | Section 10.3 |
| Deductible | Section 9.4(a) |
| DGCL | Recitals |
| Dispute Notice | Section 1.10(d)(i) |
| Disputed Items | Section 1.10(d)(i) |
| Dissenting Shares | Section 1.6(d) |
| D\&O Indemnifiable Claim | Section 5.9(a) |
| D\&O Indemnified Person | Section 5.9(a) |
| EBIT'DA Statement | Section 1.15(a) |
| Effective Time | Section 2.2 |
| Employee Sellers | Section 5.11 |
| Employment Agreement | Section 5.12(a) |
| Environmental Permits | Section 3.12(a)(ii) |
| Estimated Closing Consideration | Section 1.9(a) |
| Estimated Merger Consideration | Section 1.10(a) |
| Exclusivity Period | Section 5.3 |
| Final Closing Date Merger Consideration | Section 1.10(e) |
| FTC | Section 5.4(b) |
| Fundamental Representations | Section 9.1 |
| Governmental Approval | Section 3.3(b) |
| Historical Principles | Section 11.1(a) |
| Insurance Policies | Section 3.22 |
| Increase Amount | Section 1.10(e)(i) |
| Lndernaified Party | Section 9.2(b) |
| Indemnitor | Section 9.3(a) |
| Key Etmployees | Section 5.12(a) |
| Lease(d) | Section 11.1(a) |
| Leased Real Property | Section 3.11(b) |
| Letter of Transmittal | Section 1.13 |
| Licensed Intellectual Property | Section 3.16(e) |
| Loss | Section 9.2(a) |
| Material Contracts | Section 3.13(a) |
| Material Government Contracls | Section 3.14(a) |
| Measurement Period | Section 1.15(a) |
| Merger | Recitals |
| Merger Consideration | Section 1.8 |
| Merger Sub | Preamble |
| Non-U.S. Benefit Plan | Section 3.17(b) |
| Notice of Claim | Section 9.3(a) |


| Operating Subsidiaries | Section 3.4(b) |
| :---: | :---: |
| Owned Intellectual Property | Section 3.16(a) |
| Parent | Preamble |
| Parent Disclosure Scherule | ARTICLE IV |
| Parent Tax Claim | Section 8.5 |
| Parent Tax Return | Section 8.3(c) |
| Parties | Preamble |
| Party | Preamble |
| Paying Agent | Section 1.9(a) |
| Paying Agent Agreement | Section 2.4(b) |
| Potential Liabilty | Sectiou 9.2(a) |
| Pre-Closing Statement | Section 1.10 |
| Purchaser Indemnitee | Sectiou 9.2(a) |
| Qualified Plan | Section 3.17(h) |
| Real Property Lease | Section 3.11(b) |
| Referred Disputed Items | Section 1.10(d)(ii) |
| Related Paty | Section 3.21 |
| Representative | Preamble |
| Representative Actions | Section 10.13(a) |
| Representative Expense Fund Amount | Section 1.9(b) |
| Resolution Date | Section 9.5 (b) |
| Resolved Amount | Section 9.5(b) |
| Restrictive Covenant Agreement | Section 5.11 |
| Scheduled IP | Section 3.16(b) |
| Seller Indemnitee | Section 9.2(b) |
| Seller Loan Balance | Section 1.7(a) |
| Seller Tax Claim | Section 8.5 |
| Seller Tax Return | Section 8.3(b) |
| Single Employer Plan | Section 3.17(d) |
| Surviving Company | Recitals |
| Tax Claim | Section 8.5 |
| Termination Date | Section 7.1(a)(iii) |
| Third Party Clain | Section 9.3(b) |

11.2 Certain Interpretive Matters Unless otherwise expressly provided, for purposes of this Agreement, the following iules of interpretation shall apply:
(a) Time of the Essence; Calculation of Time Periods. Time is of the essence for each and every provision of this Agreement. When calculating the period of time before which, within which or following which any act is to be done or step taken pursuant to this Agreement, the
date that is the reference date in calculating such period shall be excluded. If the last day of such period is a non-Business Day, the period in question shall end on the next succeeding Business Day.
(b) Accounting Terms. Accounting terms that are not otherwise defined in this Agreement have the meanings given to them under GAAP, and if the definition of an accounting term defined in this Agreement is inconsistent with the meaning of such term under GAAP, the definition set forth in this Agreement will control.
(c) Dollars. Any reference in this Agreement to "\$" or dollars shall mean U.S. dollars.
(d) Exhibits/Schedules/Construction. The Exhibits and Schedules to this Agreement are an integral part of this Agreement and are hereby incorporated herein and made a part hereof as if set forth herein. Any capitalized terms used in any Schedule or Exhibit but not otherwise defined therein shall be defined as set forth in this Agreement. If a subject matter is addressed in more than one representation and warranty in this Agreement, each of Parent and Merger Sub shall be entitled tc rely only on the most specific representation and warranty addressing such matter. Any disclosure set forth in one section of the Schedules shall apply to (i) the representations and warranties or covenants contained in the Section of this Agreement to which it corresponds in number, (ii) any representation and warranty or covenant to which it is referred by cross reference, and (iii) any other representation or warranty or covenant to the extent it is reasonably apparent from the wording of such disclosure that such disclosure is applicable to such representation or warranty or covenant.
(e) Gender and Number: Any reference in this Agreement to gender shall include all genders, and words imparting the singular number only shall include the plural and vice versa.
(f) Headings. The provision of the Table of Contents, the division of this Agreement into Articles, Sections and other subdivisions and the insertion of headings are for convenience of reference only and shall not affect or be utilized in construing or interpreting this Agreement. All references in this Agreement to any "Article," "Section" or other subdivision are to the corresponding Article, Section or other subdivision of this Agreement unless otherwise specified.
(g) Herein. The words such as "herein," "hereinafler," "hereof," "hereundel" and "hereto" refer to this Agreement as a whole and not merely to a subdivision in which such words appear unless the context otherwise requires.
(h) Including. The word "including" or any variation thereof mean "including, without limitation" and, if "without limitation" or the equivalent thereof are not present, shall not be construed to limit any general statement that it follows to the specific or similar items or matters immediately following it.
(i) Or. The term "or" has, except where otherwise indicated, the inchusive meaniug represented by the phrase
"and/or."
(j) Made Available. An item shall be considered "made available" to a Party hereto, to the extent such phrase appears in this Agreement, only if such item has been provided in writing (including via electronic mail) to such Party or its representatives or posted by the Company or its representatives in the Data Room.
(k) Reflected On or Set Forth In An item arising with respect to a specific representation or warranty shall be deemed to be "reflected on" or "set forth in" a balance sheet or financial statements, to the extent any such phrase appears in such representation or warranty, if (i) there is a reserve, accrual or other similar item underlying a number on such balance sheet or financial statements that related to the subject matter of such representation, (ii) such item is otherwise specifically set forth on the balance sheet or financial statements, or (iii) such item is reflected on the balance sheet or fimancial statements and is specifically set forth in the notes thereto.
(l) Days. The term "day" refers to a calendar day unless expressly identified as a Business Day.
(m) Material. As used in this Agreement, unless the context would require otherwise, the term "material" and the concept of the "material" nature of an effect upon the Group Companies or their business shall be measured relative to the Group Companies, taken as a whole, as their business is currently being conducted. There have been included in the Company Disclosure Schedule or the Parent Disclosure Schedule and may be included elsewhere in this Agreement items which are no "material" within the meaning of the immediately preceding sentence for informational purposes and in order to avoid any misunderstanding, and such inclusion shall not be deented to be an agreement by the Parties that such items are "material" or to finther define the meaning of such term for purposes of this Agreement.
(a) Joint Negotiation and Drafting The Parties have participated jointly in the negotiation and drafting of this Agreement and, in the event an ambiguity or question of intent or interpretation arises, this Agreement shall be construed as jointly drafted by the Parties and no presumption or burden of proof shall arise favoring or disfavoring any Party by virtue of the authorship of any provision of this Agreement.

IN WITNESS WHEREQithe Parties hereto have caused this Agreement to be executed by their respective officers thereunto duly authorized, as of the date first written above.

## PARENT:

TYLER TECHNOLOGIES, INC.

By:
Name:
Title:

## MERGER SUB:

TMP SUBSIDIARY, INC.

By:
Name:
Title:

THE COMPANY:
MP HOLDINGS PARENT, INC.

By:
Name:
Title:

## REPRESENTATIVE

ARLINGTON CAPITAL PARTNERS II, L.P.

By: Arlington Capital Group II, LLC, its general partner

By:
Name:
Title:

## Exhibit A

## Surviving Company Certiflcate of Incorporation

(See attached.)

## Exhibit B

## Sample Working Capital and Agreed Principles

## Agreed Principles

The Pre-Closing Statement and the Closing Statement shall be prepared on a consolidated basis as of the Adjustment Tim (except as otherwise expressly set forth in the Agreement) using the usual year end close-the-books processes of the Company. The Pre Closing Statement and the Closing Statement shall be prepared in accordance with the Accounting Rules, subject t adjustments provided for in this Exhibit B. A reconciliation between working capital prepared under Historical Principles anc Working Capital prepared pursuant to the Accounting Rules will be included in the Pre-Closing Statement and the Post-Closin Statement. Adjustments will be made to eliminate the cost of investment in any Subsidiaries and to reconcile and eliminate any balances owed between Subsidiaries.

In preparing the Pro-Closing Statement and the Closing Statement, no item shall be included more than once.
The Pre-Closing Statement and the Closing Statement will be prepared in USD. Assets and liabilities in the Pre-Closing Statemel and the Closing Statement denominated in a currency other than USD shall be converted into USD at the USD spot rate c exchange applicable to such other currency as quoted by The Wall Street Journal at or about the Adjustment Time on the Closing Date.

There should be no change in (i) the classification to a current liability of any particular liability that has not been previously categorized as a current liability, (ii) the classification to a long-term liability of any particular liability that has not been previously categorized as a long-term liability, (iii) the classification to a long-term asset of any particular asset that has not been previously categorized as a long-term asset, or (iv) the classification to a current asset of any particular asset that has not been previously categorized as a current asset, in each case, other than a change resulting solely from the passage of time.

The Deferred revenue adjustment should be equal to $50 \%$ of the deferred revenue balance as of the relevant date.
The following is an illustrative example of the Working Capital calculation utilizing the amounts for the corresponding line items set forth in the September 30, 2018, consolidated balance sheet of the Company. The following example is for illustrative purposes only and the Working Capital calculation remains subject to the terms and conditions of this Agreement.
(See attached.)

## Exhibit C

Pro Rata Share
(See attached.)

## Exhibit D

## Net EBITDA Example

## (See attached.)

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## Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in the following Registration Statements:
(1) Registration Statement (Form S-8 No. 333-225011) pertaining to the Tyler Technologies, Inc. 2018 Stock Option Plan,
(2) Registration Statement (Form S-8 No. 333-182318) pertaiuing to the Tyler Technologies, Inc. Employee Stock Purchase Plan;
of our reports dated February 20, 2019, with respect to the consolidated financial statements of Tyler Technologies, Inc., and the effectiveness of internal control over financial reporting of Tyler Technologies, Inc., included in this Anmal Report (Form 10-K) of Tyler Technologies, Inc. for the year ended December 31, 2018.
/s/ERNST \& YOUNG LLP
Dallas, Texas
Februaty 20, 2019

## CERTIFICATIONS

I, H. Lynn Moore, Jri, certify that:

1. I havo reviewed this annual report on Form 10-K of Tyler Technologies, Inc.;
2. Based on my knowkedge, this report doos not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circunstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information incluced in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I aro responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Aet Rules 13a-15(e) and 15d-15(e)) and intemal control over our financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d15(f)) for Tyler and haye:
a. Designed such disclosure controls and procedures or caused such disclosure controls and procedures to be designed undor our supervision, to unsure that araterial informatlon relating to the regstrant, meluding its divisions, is made known to us by others within those entities, particularly during the period in which this report is being propared;
b. Designed such intermal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provicle reasonable assurance regarding the reliability of funancial reporting and the preparation of financial statements for' external purposes in accordance with genorally accepted accounting principles;
c. Evaluated the effectiveness of the registrant's disclosture controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such ovaluation; and
d. Disclosed in this report any change in the rogistrant's intemal control over financial reporting that occurred during the registrant's most recent fiscal quarter (The registrant's fourth quarter in the case of an annual report) that has materinlly affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial repoititg, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
a. All significant deficiencies and matorial weaknesses in the design or operation of internal controls over financial reporting which are
reasonably likely to adversely affect the negistrant's ability to record, process, summarize and report finnancial information; and
b. Any fraud, whether or not matorinl, that involves management or other employees who have a signiticant role in the registrant's internal controls over financial reporting.

Date: February 20, 2019
By: /s/ Ki. Lynn Moore, Jr.
H. Lynn Moore, Jt.

President and Chief Executive Officer

## CERTIFICATIONS

I, Brian K, Miller, certify that:

1. I bave reviewed this annual report on Form 10-K. of Tyler Technologies, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or onit to state a material fact necessary to inake the statements made, in light of the circunstances under which such statements were made, not nisleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over our financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d$15(\mathrm{f})$ ) for Tyler and have:
a. Designed such disclosure controls and procedures or caused such diselosure controls and procedures to be designed under our superyision, to ensure that material information relating to the registrant, including its divisions, is made known to us by others within those entities, particularly during the poriod in which this report is being prepared;
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of fianncial slatements for external purposes in accordance with generally accepted accounting principles;
c. Fvaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the affectiveness of the disclosure controls and procedures, is of the end of the period covered by this report based on such evaluation; and
d. Disclosed in this report any change in the registrant's internal control aver financial reporting that occurred during the registrant's most receits f'scal quater (The registrant's fourth querter in the case of an annual report), that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financinl reporting; and
5. The registraut's othor certifying officer and I have disclosed, based on our most recent evaluation of internal control over finaneial reporting, to the registrant's auditors and the andit committeo of the registrant's board of directors (or persons performing the equivalent finclion):
a. All signilicant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are rcasonably likely to adverscly affect the registrant's ability to record, process, summarizo and repoit financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a siguificant role in the registrant's internal controls over financial reporting.

Date: Pebruary 20, 2019
By: /s/Brian K. Miller
Brian K. Miller
Executive Vice Prosident and Chief Financial Officer

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Corporation.

Date: February 20,2019
$\begin{aligned} \text { By: } & \frac{\text { /s/H. Lynn Moore, Jr. }}{\text { H. Lynn Moore, Jr. }} \\ & \text { President and Chief Executive Officer } \\ \text { By: } & \frac{\text { /s/ Brian K. Miller }}{} \\ & \text { Brian K. Miller } \\ & \text { Executive Vice President and Chief Financial Officer }\end{aligned}$
A signed original of this written statement required by Section 906 has been provided to Tyler Technolagies, Inc. and will be retained by Tyles Technologies, Inc. and furnished to the Securities and Exchange Commission upon request.

## NYS Department of State

## Division of Corporations

## Entity Information

The information contained in this database is current through November 14, 2019.

Selected Entity Name: TYLER TECHNOLOGIES, INC.<br>Selected Entity Status Information<br>Current Entity Name: TYLER TECHNOLOGIES, INC.<br>DOS ID \#: 3168959<br>Initial DOS Filing Date: FEBRUARY 25, 2005<br>County: ALBANY<br>Jurisdiction: DELAWARE<br>Entity Type: FOREIGN BUSINESS CORPORATION<br>Current Entity Status: ACTIVE

Selected Entity Address Information
DOS Process (Address to which DOS will mail process if accepted on behalf of the entity)
TYLER TECHNOLOGIES, INC.
5101 TENNYSON PARKWAY
PLANO, TEXAS, 75024
Chief Executive Officer
JOHN S MARR JR
5101 TENNYSON PARKWAY
PLANO, TEXAS, 75024
Principal Executive Office
TYLER TECHNOLOGIES, INC.
5101 TENNYSON PARKWAY
PLANO, TEXAS, 75024

## Registered Agent

CAPITOL SERVICES, INC.
1218 CENTRAL AVENUE, SUITE 100
ALBANY, NEW YORK, 12205

This office does not record information regarding the names and addresses of officers, shareholders or directors of nonprofessional corporations except the chief executive officer, if provided, which would be listed above. Professional corporations must include the name(s) and address(es) of the initial officers, directors, and shareholders in the initial certificate of incorporation, however this information is not recorded and only available by viewing the certificate.
*Stock Information
\# of Shares Type of Stock \$ Value per Share
No Information Available
*Stock information is applicable to domestic business corporations.

## Name History

Filing Date Name Type Entity Name
FEB 25, 2005 Actual TYLER TECHNOLOGIES, INC.

A Fictitious name must be used when the Actual name of a foreign entity is unavailable for use in New York State. The entity must use the fictitious name when conducting its activities or business in New York State.

NOTE: New York State does not issue organizational identification numbers.
Search Results New Search
$\frac{\text { Services/Programs }}{} \left\lvert\, \frac{\text { Privacy Policy }}{\text { Homepage } \mid ~ \text { Contact Us }}\right.$ Accessibility Policy $\mid$ Disclaimer $\mid ~$ Return to DOS

1. Name of the Entity: Tyler Technologies, Inc.

Address: 5101 Tennyson Parkway
City: Plano
2. Entity's Vendor Identification Number: 752303920
3. Type of Business: Public Corp (specify)
4. List names and addresses of all principals; that is, all individuals serving on the Board of Directors or comparable body, all partners and limited partners, all corporate officers, all parties of Joint Ventures, and all members and officers of limited liability companies (attach additional sheets if necessary):

1 File(s) uploaded
No principals have been attached to this form.
5. List names and addresses of all shareholders, members, or partners of the firm. If the shareholder is not an individual, list the individual shareholders/partners/members. If a Publicly held Corporation, include a copy of the 10 K in lieu of completing this section.
If none, explain.

1 File(s) uploaded
No shareholders, members, or partners have been attached to this form.
6. List all affiliated and related companies and their relationship to the firm entered on line 1. above (if none, enter "None"). Attach a separate disclosure form for each affiliated or subsidiary company that may take part in the performance of this contract. Such disclosure shall be updated to include affiliated or subsidiary companies not previously disclosed that participate in the performance of the contract.

Tyler Technologies A\&T Services, LLC - wholly owned subsidiary of Tyler Technologies, Inc. Tyler Appraisal \& Tax Services, ULC - wholly owned subsidiary of Tyler Technologies A\&T Services, LLC
Socrata, Inc. - wholly owned subsidiary of Tyler Technologies, Inc.
Micropact, Inc. - wholly owned subsidiary of Tyler Technologies, Inc.
Tyler Technologies Australia PTY LTD - wholly owned subsidiary of Tyler Technologies, Inc.
Tyler Foundation - non-profit, charitable organization funded by Tyler Technologies, Inc.
None of the above listed subsidiaries will be taking part in the performance of the contracts.
7. List all lobbyists whose services were utilized at any stage in this matter (i.e., pre-bid, bid, post-bid, etc.). If none, enter "None." The term "lobbyist" means any and every person or organization retained, employed or designated by any client to influence - or promote a matter before - Nassau County, its agencles, boards, commissions, department heads, legislators or committees, including but not limited to the Open Space and Parks Advisory Committee and Planning Commission. Such matters include, but are not limited to, requests for proposals, development or improvement of real property subject to County regulation, procurements. The term "lobbyist" does not include any officer, director, trustee, employee, counsel or agent of the County of Nassau, or State of New York, when discharging his or her official duties.

Are there lobbyists involved in this matter?
YES $\square$ NO $X$
(a) Name, title, business address and telephone number of lobbyist(s):

## None

(b) Describe lobbying activity of each lobbyist. See below for a complete description of lobbying activities.
(c) List whether and where the person/organization is registered as a lobbyist (e.g., Nassau County, New York State):
None
8. VERIFICATION: This section must be signed by a principal of the consultant, contractor or Vendor authorized as a signatory of the firm for the purpose of executing Contracts.

The undersigned affirms and so swears that he/she has read and understood the foregoing statements and they are, to his/her knowledge, true and accurate.

Electronically signed and certified at the date and time indicated by:
Abigail Diaz [ABIGAIL.DIAZ@TYLERTECH.COM]
Dated: $\quad$ 11/15/2019 09:50:09 AM
Title:
Chief Legal Officer

The term lobbying shall mean any attempt to influence: any determination made by the Nassau County Legislature, or any member thereof, with respect to the introduction, passage, defeat, or substance of any local legislation or resolution; any determination by the County Executive to support, oppose, approve or disapprove any local legislation or resolution, whether or not such legislation has been introduced in the County Legislature; any determination by an elected County official or an officer or employee of the County with respect to the procurement of goods, services or construction, including the preparation of contract specifications, including by not limited to the preparation of requests for proposals, or solicitation, award or administration of a contract or with respect to the solicitation, award or administration of a grant, loan, or agreement involving the disbursement of public monies; any determination made by the County Executive, County Legislature, or by the County of Nassau, its agencies, boards, commissions, department heads or committees, including but not limited to the Open Space and Parks Advisory Committee, the Planning Commission, with respect to the zoning, use, development or improvement of real property subject to County regulation, or any agencies, boards, commissions, department heads or committees with respect to requests for proposals, bidding, procurement or contracting for services for the County; any determination made by an elected county official or an officer or employee of the county with respect to the terms of the acquisition or disposition by the county of any interest in real property, with respect to a license or permit for the use of real property of or by the county, or with respect to a franchise, concession or revocable consent; the proposal, adoption, amendment or rejection by an agency of any rule having the force and effect of law; the decision to hold, timing or outcome of any rate making proceeding before an agency; the agenda or any determination of a board or commission; any determination regarding the calendaring or scope of any legislature oversight hearing; the issuance, repeal, modification or substance of a County Executive Order; or any determination made by an elected county official or an officer or employee of the county to support or oppose any state or federal legislation, rule or regulation, including any determination made to support or oppose that is contingent on any amendment of such legislation, rule or regulation, whether or not such legislation has been formally introduced and whether or not such rule or regulation has been formally proposed.

## Tyler Technologies, Inc. Directors as of 11/01/2019

http://investors.tylertech.com/profiles/investor/Directors.asp?BzID=499

- Donald R. Brattain - 5101 Tennyson Parkway, Plano TX 75024
- Glenn A. Carter-5101 Tennyson Parkway, Plano TX 75024
- Brenda A. Cline - 5101 Tennyson Parkway, Plano TX 75024
- J. Luther King, Jr. - 5101 Tennyson Parkway, Plano TX 75024
- John S. Marr, Jr. - One Tyler Drive, Yarmouth, ME 04096
- Daniel Pope - 5101 Tennyson Parkway, Plano TX 75024
- Dustin R. Womble - 5519 53rd Street, Lubbock, TX 79414
- H. Lynn Moore, Jr. - 5101 Tennyson Parkway, Plano TX 75024


## Tyler Technologies, Inc. Officers as of 11/01/2019

http://www.tylertech.com/about-us/our-leadership

- John S. Marr Jr. - One Tyler Drive, Yarmouth, ME 04096

Executive Chairman of the Board

- Brian K. Miller - 5101 Tennyson Parkway, Plano TX 75024

Executive Vice President, Chief Financial Officer and Treasurer

- H. Lynn Moore Jr. - 5101 Tennyson Parkway, Plano TX 75024

Chief Executive Officer,
President

- Matthew B. Bieri - 5101 Tennyson Parkway, Plano TX 75024

Chief Information Officer

- Samantha B. Crosby - 5101 Tennyson Parkway, Plano TX 75024 Chief Marketing Officer
- Bruce Graham - 5101 Tennyson Parkway, Plano TX 75024 Chief Strategy Officer
- Kelly Shimansky - One Tyler Drive, Yarmouth, ME 04096 Chief Human Resources Officer
- W. Michael Smith - 5101 Tennyson Parkway, Plano TX 75024

Chief Accounting Officer

- Brett Cate - 5519 53rd Street, Lubbock, TX 79414

Chief Sales Officer

- Abigail Diaz - One Tyler Drive, Yarmouth, ME 04096

Chief Legal Officer,
Secretary

- Jeff Green - 1601 East Valley Rd., Ste. 200, Renton, WA 98057

Chief Technology Officer

- Christopher P. Hepburn - One Tyler Drive, Yarmouth, ME 04096

President, Enterprise Group

- Chris Webster - One Tyler Drive, Yarmouth, ME 04096

President, ERP \& School Division

- Dane Womble - 5519 53rd Street, Lubbock, TX 79414

President, Local Government Division

- Mark Hawkins - One Tyler Way, Moraine, OH 45439

President, Appraisal \& Tax Division

- Bret Dixon - 5101 Tennyson Parkway, Plano, TX 75024

President, Justice Group

- Rusty Smith - 5101 Tennyson Parkway, Plano, TX 75024

President, Courts \& Justice Division

- Bryan Procter - 840 West Long Lake Rd, Troy MI 48098 President, Public Safety Division
- Franklin Williams - 255 South King Street, Suite 1100, Seattle, WA 98104 President, Data \& Insights Division


## Certificate of No Change Form

All fields must be filled.
A materially false statement willfully or fraudulently made in connection with this certification, and/or the failure to conduct appropriate due diligence in verifying the information that is the subject of this certification, may result in rendering the submitting entity non-responsible for the purpose of contract award.
A materially false statement willfully or fraudulently made in connection with this certification may subject the person making the false statement to criminal charges.

I,
Abigail Diaz $\qquad$ state that I have read and understand all the items contained in the disclosure documents listed below and certify that as of this date, these items have not changed. I further certify that, to the best of my knowledge, information and belief, those answers are full, complete, and accurate; and that, to the best of my knowledge, information, and belief, those answers continue to be full, complete, and accurate.

In addition, I further certify on behalf of the submitting vendor that the information contained in the principal questionnaire(s) have not changed and have been verified and continue, to the best of my knowledge, to be full, complete and accurate.

I understand that Nassau County will rely on the information supplied in this certification as additional inducement to enter into a contract with the submitting entity.

## Vendor Disclosures

This refers to the vendor integrity and disclosure forms submitted for the vendor doing business with the County.
Name of Submitting Entity:
Tyler Technologies, Inc.
Vendor's Address:
5101 Tennyson Parkway Plano TX US 75024
Vendor's EIN or TIN:
752303920
Forms Submitted:
Political Campaign Contribution Disclosure Form:
11/15/2019 09:14:57 AM
Lobbyist Registration and Disclosure Form:
11/18/2019 10:11:18 AM
Business History Form certified:
11/15/2019 11:26:54 AM
Consultant's, Contractor's, and Vendor's Disclosure Form:
11/15/2019 09:50:09 AM

## Principal Questionnaire(s)

This refers to the most recent principal questionnaire submissions.

| Principal Name | Date Certified |
| :--- | :--- |
| H. Lynn Moore, Jr. [LYNN.MOORE@TYLERTECH.COM] | $11 / 14 / 2019$ |
| Mark Hawkins [MARK.HAWKINS@TYLERTECH.COM] | $11 / 25 / 2019$ |
| John S. Marr, Jr. [JOHN.MARRJR@TYLERTECH.COM] | $11 / 26 / 2019$ AM |
| Bryan Proctor [BRYAN.PROCTOR@TYLERTECH.COM] | $11 / 21 / 2019: 09 \mathrm{PM}$ |

I,
Abigail Diaz
hereby acknowledge that a materially false statement willfully or fraudulently made in connection with this form may result in rendering the submitting business entity and/or any afflliated entities non-responsible, and, in addition, may subject me to criminal charges.

I further certify that I have read and understand all the items contained in this form; that I supplied full and complete answers to each item therein to the best of my knowledge, information and belief; that I will notify the County in writing of any change in circumstances occurring after the submission of this form; and that all information supplied by me is true to the best of my knowledge, information and belief. I understand that the County will rely on the information supplied in this form as additional inducement to enter into a contract with the submitting business entity

## CERTIFICATION

## A MATERIALLY FALSE STATEMENT WILLFULLY OR FRAUDULENTLY MADE IN CONNECTION WITH THIS QUESTIONNAIRE MAY RESULT IN RENDERING THE SUBMITTING BUSINESS ENTITY NOT RESPONSIBLE WITH RESPECT TO THE PRESENT BID OR FUTURE BIDS, AND, IN ADDITION, MAY SUBJECT THE PERSON MAKING THE FALSE STATEMENT TO CRIMINAL CHARGES."

Abigail Diaz
Name
Chief Legal Officer
Title
Tyler Technologies, Inc.
Name of Submitting Entity
11/26/2019 11:50:28 AM
Date

## requisition

RQIT20000002 07/JAN/2020


ITEM
DESCRIPTION
OOF QTY
COMPUTER SOFTWARE MAINTENANCE/SUPPORT
(
2020 ADAPT MAINTENANCE RENEWAL $1 / 1 / 2020-12 / 31 / 2020$
ADAPT MAINTENANCE:
TAX BILLING \& COLLECTION
UNIT COST TOTAL
1.00 EA 605,000.0000 605,000.00

Delinquent tax
APPEALS MANAGEMENT
ELMS INTERFACE (IDOL)
INCLUDES: UPGRADES, NEW ENHANCEMENT RELEASES, HOT HUG FIXES/PATCHES MON-FRI 8:00 AM - 5:00 PM TOLL FREE TELEPHONE SUPPORT, USER GROUP
bill to: int. accounts payable
240 OLD COUNTRY ROAD 6TH FL MINEOLA, NY, 11501 EMAIL TO: SBARNETTTGNASSAUCOUNTYNY.GOV

$p_{6} T T 19000257$
A - 2019
$A-01-20.20$

RERUISITION

## ROIT20000002 07/JAN/2020

VENDOR:
tyLer techaviogies, inc
12 G005s LB

TOLLAND
CT 06094-0000

REQUISITIONER:
IT DEPARTMLNT OF IMFORMATION TECH 240 OLD COUAFRY ROAD
6TH FLOOR
MINEOLA NY 11501
S. BARATETT/MARY MAHONEY(1-3159)

LEEL: (516) 571-2233
rax: (516)571-3918

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRNATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING IMSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.
IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the pollay, certain pollicies may requlre an endorsement. A statement on this certificate does not confler rights to the certificate holder in lieu of such endorsement(s).

## PRODUCER

Hays Companios Inc.
133 Federal gtreet, 4th FIoor

| Cowtact Maira Crosby |  |
| :---: | :---: |
| PHONE <br> (AC, No, Exali $\qquad$ \| $\begin{aligned} & \mathrm{A} X \\ & A C, \text { Nol: } \\ & \text {. }\end{aligned}$ |  |
| ADPRESs: mcrosby Ghayscompanies, com |  |
| INSURERUS AFFORDING COVERAGE | NWC: |
| INSURERA:Hartford Fire Ingurance Comipany | 1.9682 |
| INSURER B Hartford Casualty Ingurance Company | 29424 |
| INSURERC Lloyda of London Symdicates | 048337 E |
| WSURERD: | 048945 |
| INSURERE: |  |
| INSURERF: |  |

COVERAGES
TX 75024
REVISION NUMBER:
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PEROD INOICATED, NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHIGH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SURIECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES, LIMITS SHOWN MAY HAVE BEEN REDUCED EY PAID CLAIMS


Certificate Holdar ia listed as Additional Inaured on the General Liability policy when roquired by written contract. Waiver of Subrogation is added to horkers Compensation in favor of Nassau County Asueseor \& Project Mdminiatrator.

## CERTIFICATE HOLDER

CERTIFICATE HOLDER
Nassau County Dept./Assessors
240 Old County Road
Mineola, NY 11501

## CANCELLATION

> SHOULD ANY OF THE ABOVE DESCRIBED POLLCIES BE CANCELLED BEFORE THE EXPIRATKN DATE THEREOF, NOTCE WIL BE DELIVERED IN ACCORDANCE WTTH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE
James Hays/MCROSE

## CERTIFICATE OF LIABILITY INSURANCE

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS Certificate does not affirmatively or negatively amend, extend or alter the coverage afforded by the policies below. this certificate of insurance does not constitute a contract between the issuing insurer(s), authorized REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.
IMPORTANT: If the certificato holder Is an ADDITIONAL INSURED, the policy(les) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certaln policies may require an endorsement. A statement on this certiflcate does not confer rights to the certificate holder in lieu of such endorsement(s).

| PRODUCER <br> Heys Companies Inc. <br> 133 Federal Street, 4th Floor | COMMACT Moira Croaby |  |
| :---: | :---: | :---: |
|  | PHONE <br> (ANC, NO, Ext): <br> E-MAL ADDRESS; marosby@hayscompanies.com |  |
|  |  |  |
|  | INSURER(S) AFFOROING COVERAGE | NAIC: |
| Boston MA 02110 | INSURERA:Hartford Fire Insurance Company | 19682 |
| Ins URED | INsurerb:Hartford Casualty Insurance Company | 29424 |
| Tyler Technologiea, Ina. | INSURERC:Lloyds of London Syndicates |  |
| 5101 Tennysor Parkway | INSURER D: | 048945 |
|  | INSURERE: |  |
| Plano TX 75024 | INSURERF: |  |

## COVERAGES

CERTIFICATE NUMBER:12.17.19-4.1.20 GL Auto
REVISION NUMBER:
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSUREO NAMED ABOVE FOR THE POLICY PERIOD INDIGATED, NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WTH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONOITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUGED BY PAID CLAIMS.


DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Addilional Ramarks Sehedule, may be aitached if more space ls required)
Certificate Holder $1 s$ listed as Additional Insured on the General Liability policy when required by written contract. Waiver of gubrogation is added to workers Compenaation in favor of Nasalu County Assessor \& Projeat Administrator.

## CERTIFICATE HOLDER

Nassau County Dept./Assessors
240 O. d County Road
Mineola, NY 11501

## CANCELLATION

SHOULO ANY OF THE ABOVE dESCRIGED POLICIES BE CANGELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN AGCORDANCE WITH THE POLICY PROVISIONS,

AUTHORIZED REPRESENTATIVE

James Hays/MCROSB
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COVERAGES
CERTIFICATE NUMBER:20-21 GI Auto WC
REVISION NUMBER:
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSLJED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.


DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLEE (ACORD 101, Additional Remarks Schedule, may be atached If more space is required)
Certificate Holder is listed as Additional Insured on the Generall Iilability policy when required by written contract, Waiver of Subrogation is added to Workers Compensation in favor of Nassau County Assessor \& Project Administrator.
CERTIFICATE HOLDER

|  | CANCELLATION |
| :--- | :--- |
| Nassau County Dept./Assessors |  |
| 240 old County Road |  |
| M1 neola, NY 11501 |  |


[^0]:    On May 7， 2019.

